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**Increased opportunities and better living conditions across the Nistru/Dniestr
River**

FINAL REPORT

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I. SUMMARY¹

Title of the Programme:	Increased opportunities and better living conditions across the Nistru/Dniestr River
Location:	Republic of Moldova and its Transnistria region
Programme budget:	€10 mil. provided by the European Union

Total duration	36 months
Objectives	<p>The <u>overall objective</u> of the programme was to contribute to an environment of trust and cooperation across the Nistru/Dniestr River generating new perspectives on shared interests and a shared future by people from both banks of the river while responding to their pressing development needs.</p> <p>Specific objectives (outputs):</p> <p>Output 1 (Business development and employment opportunities):</p> <ul style="list-style-type: none"> ➤ Increased cross-river cooperation of economic actors leading to improved employment opportunities and livelihoods across the Nistru/Dniestr River. <p>Output 2 (Empowered communities and infrastructure support):</p> <ul style="list-style-type: none"> ➤ Empowered local communities and actors from both sides to participate in collaborative projects addressing pressing development needs and improving critical community infrastructure. <p>The programme represented a framework for engaging in development interventions across the security zone on both sides of the Nistru/Dniestr River, in line with agreements reached in the 5+2 negotiation process. As such, it was comprised of a series of activities that will strengthen, regularize and intensify interaction between otherwise divided societies, aiming to establish this interaction as a norm.</p> <p>It looked to deal strategically with barriers to cooperation experienced by all development cooperation actors working in Transnistria region of Moldova by building the trust towards such actions and broadening opportunities for engagement for a wide range of actors.</p> <p>Additionally, it aimed at provide support for improving critical community infrastructure, in line with agreements reached during the working groups and broader negotiation process.</p>
Partner(s)	The Government of Moldova, the Bureau for Reintegration, <i>de-facto</i> local authorities from the Transnistrian region, business associations from Chisinau and Tiraspol (including Chambers of Commerce on both banks), regional/municipal authorities, community-based organizations, international, national and local NGOs active in the Transnistrian region and the security zone.
Target group(s)	<ul style="list-style-type: none"> • Economic actors including SMEs, Chambers of Commerce, business associations, etc. from both banks of the Nistru/Dniestr River;

¹ Contract number: ENPI/2014/354-587, Annex I, Description of the Action, Support to Confidence Building Measures

	<ul style="list-style-type: none"> • Communities and community-based organizations in the Transnistria region and the security zone; • Statistics specialists on both banks; • Vulnerable women and men in the target region.
Final beneficiaries	Citizens in the Republic of Moldova including the Transnistria region
Estimated results	<p>For Output 1: <u>Business development and employment opportunities</u></p> <ul style="list-style-type: none"> • At least 50 cross-river business exchanges and partnerships promoted between businesses and business associations leading to common understanding of opportunities, barriers and technical standards in the field of business development; • At least 200 SMEs (including women led SMEs) involved in joint activities and received business support services contributing to increased professionalization and higher business standards on the left bank; • New opportunities for business cooperation across the river and at least 150 new jobs and 5,000 new livelihoods for women and men; • Consolidated local consultancy market providing improved services fostering local capacities to use the benefits provided by the DCFTA in terms of access to the EU market with at least 20 business consultants trained and/or certified; • Improved culture of entrepreneurship and greater access to information and funding leads to the creation of 30 new businesses, integrated into existing cross-river platforms. <p>For Output 2: <u>Empowered communities and infrastructure support</u></p> <ul style="list-style-type: none"> • At least 60 local actors have increased capacities for sustainable development and ensuring access of most vulnerable to public services by empowering communities; • At least 30 social infrastructure projects supported in the security zone (on both banks of the river); • About 100,000 women and men directly benefited from the implementation of the programme; • Increased interaction between statisticians from Chisinau and Tiraspol leading to better compliancy with international standards (in at least 5 statistical areas) as a result of at least 5 learning activities targeting 30 professionals; • Increased level of cooperation and trust across the river.
Main activities	<p>The above is tackled through the following project components:</p> <p>1. Business Development and Employment Opportunities Projects which promote the common interests of business actors from both banks in the context of EU integration have been implemented. This component aimed at addressing comprehensively some of the key constraints faced by business and focused heavily on creating sustainable cross-river business partnerships. Business to business interaction has been sustained through the facilitation of cooperation between business associations, supporting business cooperation networks, and building local capacities for export. Continuing the successful experience of previous phases of the programme, the business development services market has been further consolidated by bolstering the capacities of local private actors, business associations and consultants to provide certified services</p>

enabling the local business to capitalize on the existing opportunities, including those offered by the DCFTA. Additionally, a **culture of entrepreneurship** has been promoted energetically in the region, focussed mainly on enabling youth on both banks to become successful entrepreneurs.

Partnerships with civil society and businesses has been the main vehicle of the component implementation. Aiming to increase the cross-river cooperation, this component has also focused on contributing to enhance employment opportunities, and particularly supporting the creation of **new jobs and livelihoods** for women and men across the river.

2. Empowered communities and infrastructure support

Support has been provided for projects oriented towards facilitation of the settlement and post-settlement period. Assistance could take various forms and cover areas like social infrastructure, environment, energy, transport and many others. **Infrastructure projects from both banks** of the Nistru/Dniestr river have been supported in a balanced manner as decided by the programme board.

Partnership with civil society organizations has been sought to enable and empower people from both banks to jointly participate in tackling community development needs, particularly the rehabilitation of social institutions and basic infrastructure, ranging from renovation of schools, kindergartens, or health centres. Additionally, the project will contribute to the capacity development of the beneficiary communities and create/strengthen communication channels across the river.

Other activities involved supporting the development of skills and knowledge of statisticians on both banks to produce qualitative and reliable statistical data and foster dialogue between experts in the field on both banks.

II. CONTEXT

The “frozen conflict” situation in Transnistria, a region that accounts for one third of the country’s total industrial production and almost the entire energy production, has led to a decrease in living standard and its economy has not being able to fully benefit from the opportunities provided by the assistance offered to Moldova. For instance, the development opportunities offered by the Association Agreement, signed by Moldova with the EU, as well as the DCFTA arrangements, are significantly out of reach for the region’s economy. The region remains isolated and suffers from a gradual erosion of social cohesion.

However, recently some progress has occurred as cooperation between Chisinau and Tiraspol has improved. Reset in relations has allowed them to start a dialogue on pressing concerns that have long been on the agenda. In this new environment, the divide between the sides could be further bridged in several sectors, which would pave the way towards a more robust engagement. Achieving this task requires a systematic effort to promote a consistent expert dialogue and engagement, which can help to design development projects in respective areas of expertise.

Also, there are some intensification of interaction between the two banks due to the fact that Transnistrian’ business is trying to marketplace on the right bank to export its goods to the European market. EU’s decision to allow Transnistria-based companies to continue to export within the DCFTA with Moldova at zero tariffs in 2016 brings more opportunities to local exporters but depends on the willingness of the de facto administration to reform.

On the background of the overall context in the country, activities with a strong confidence building element were more than needed. Hence, the EU-funded Support to Confidence Building Measures IV programme concentrated around several priorities. Dialogue and information sharing mechanisms further needed to be established to help connect institutions across the river, and support creation of platforms for communication and exchange of practices. Support was needed for joint events and participation of mixed groups to national and international events, facilitating peer-to-peer learning and review; connecting communities across the river etc.

Activities facilitating direct people-to-people contacts were prioritized. However, opportunities have also been sought to support the enhancement of an enabling environment within the divided communities. A particular focus was on projects that helped to: promote culture of tolerance, facilitate dialogue within and between the divided communities including civil society-government contacts, address security and safety concerns of marginalized communities, contribute to good local governance, and strengthen community capacities including empowerment of women to play a more prominent role.

The objective of the SCBM Programme since its launch in 2009 has never been to reintegrate Moldova as a country, given that UNDP is not a party to the 5+2 conflict settlement process. The intervention's rationale, as described in the Phase IV Project Document, is to have an impact on human development in a cross-sectorial dimension, bringing together issues related to crisis prevention and recovery, poverty reduction, local development and democratic governance practices. This is achieved through engaging the most vulnerable people in remote areas ensuring they are not excluded from development opportunities.

III. PROGRESS UPDATE

Despite a highly challenging year and overall sensitive regional context, the Programme achieved all the targets set for the reported period and even exceeded most of the proposed objectives. This was much due to the experience acquired and lessons learnt during the implementation of previous phases of SCBM Programme.

Within the Empowered Communities and Infrastructure Support component, there was a high interest from both banks communities to implement social infrastructure projects generated an important number of project proposals. As a result of the evaluation, 31 infrastructure projects ideas were selected and implemented till the end of 2018. The established cross-river cooperation platforms supported, through dialogue and expertise, the initiation of mutually beneficial sectorial dialogue and projects, as well as capacity building and transfer of experience from one bank to another.

Within the Business Development and Employment Opportunities component, an array of activities has been implemented under the three main sub-components: Support Business-to-Business Activity, Stimulate Business Development Services (BDS), and Promote a Culture of Entrepreneurship and Support Young Entrepreneurs. The project team has successfully implemented and achieved the established targets while mitigating all identified risks.

Further key developments per component will be presented:

3.1 Business Development and Employment Opportunities

On the background of negative economic trends on both banks of the Nistru River, during its implementation period the Programme managed to address some of the key constraints faced by businesses and to focus on increasing sustainable partnerships between business development organisations from both banks, as well as to contribute to enhanced employment opportunities and support the creation of new jobs and livelihoods for women and men across the river. The operational targets have been fulfilled and even exceeded in all intervention areas, establishing a solid foundation to tackle future interventions. Activities implemented during the reported period aimed to link-up and develop cooperation between existing business associations through joint participation at Business forums, study visits, participation at fair and exhibitions, supporting collaborative platforms between entrepreneurs, etc., thus resulting in **102 cross-river business exchanges and partnerships**.



Joint Working Conference for young entrepreneurs, Tiraspol

Negative economic trends and structural issues led to a shared scepticism among business communities on both banks, and a temporary reluctance to invest in consulting/BDS, reducing short-term perspectives for growth in this market. However, building up on successful experience within the previous phases of the programme, support to SMEs in this area continued and by March 2018 more than **1,600 business development services were provided to enterprises from both banks**.

Positive results were achieved by the **Grants for Youth Programme**, which is a continuation of the Business Support for Youth project implemented within CBM III and has the goal to contribute to generation of employment, income, as well as to increase entrepreneurial skills and change mind-sets among young people. Grants of up to 13,500 EUR each were provided to **31 newly created enterprises**, which together with other Business Development initiatives (such as the Cross-River Business Platforms) have generated **166 new jobs**, out of which **70** are on the left bank and more than **50% are for women**. The beneficiaries, besides developing their entrepreneurship skills, have changed their own attitudes by becoming themselves strong examples of the benefits of cooperation to their peers. Additional 35 new enterprises were established with SCBM support due to increased access to information and funding through business associations, amounting to **66 the number of newly created enterprises**.

An initiative supported by the programme, namely the implementation of **Transnistrian Economic Review** by Expert Group has proven to be successful by engaging stakeholders from both banks of the Nistru river in evidence-based discussions about the economic situation in the Transnistrian region. Three *Transnistria Economic Briefs* and one *Regional Economic Review* published during the reporting period were widely distributed and cited by the media, as well as were used for analytical purposes, including the EU Joint Analysis exercise (media references are provided in the Annex 1: Communication and Visibility Report).

As a result of the Grants Competition, organised to support the creation/strengthening of **Cross-river business platforms**, 8 projects approved by the Selection Committee, carried out more than **140** joint capacity building activities and more than **30** study visits across the river and abroad, allowing for more than **3,800 participants** from both banks of the Nistru river to engage in joint work, networking and business interactions. Companies from both banks were enabled to promote together their products at common stands at fairs and expos in Moldova and abroad; are visiting each other to learn about new technologies and best practices and are developing common approaches.

Overall, **more than 9,240 women and men** from both banks of the Nistru River **have increased livelihoods** as a result of projects implemented within this component.

3.2 Empowered Communities and Infrastructure Support

Building up on previous experience of working with communities on both banks, projects under this domain were designed to address pressing community needs, while providing an opportunity for people-to-people contacts across the river divide. These projects aimed to tap into the confidence building potential of the beneficiary communities. The infrastructure component has proved to be efficient and sustainable from the viewpoint of confidence building through engaging members of communities and fostering cross-river cooperation. In order to ensure a tangible impact, during the current phase of SCBM Programme it has been agreed that support will be provided to medium-sized infrastructural projects.

Overall, **31 social infrastructure projects** were implemented, which proved to be a challenging task. These included: **renovation of 8 schools, 7 community centres, 3 social protection facilities, 5 health care institutions, 3 sports centres, 1 road infrastructure, 1 sewage network, 1 fire station and 2 tourism info centres.** The total number of people who benefitted from improved social infrastructure objects is **100,115 people.** A detailed list of implemented social infrastructure projects is presented in Annex 2.



Gura Bicului Office of Family Physicians

A follow up assessment of projects implemented previously within the SCBM III programme was completed, recommendations and conclusions being provided. The findings from the report helped **to improve the sustainability** of previously implemented projects and ensure a better design for new projects.

Drawing up from the conclusions of previous SCBM reports, the Programme identified the need for additional assistance to the Local Public Administrations (LPAs) on both banks for the assessment of community needs, as well as improving the capacities in respect of planning, implementation, and ensuring sustainability of social infrastructure projects. To address these needs, **a complex capacity development programme** has been implemented by two consulting companies from each bank of the Nistru River. At least **30 communities** (20 from the right bank and 10 from the left bank) which previously had not benefitted from SCBM funding were assisted to identify relevant **confidence building project ideas** and submit their social infrastructure project proposals. Following the **capacity gaps assessment reports** and **capacity development and confidence building action plans, joint trainings** were organized. A number of **13 communities** either updated or developed their local development strategic plan with confidence building elements incorporated. Overall, more than **100 local actors** (CSOs, LPAs, other public organizations and experts) have improved capacities to ensure a sustainable development on both banks of the Nistru river.

In order to harness the existing confidence building potential of implemented infrastructural projects and enhance the cross-river collaboration between beneficiary communities and different actors across the river, the Programme Board decided to establish specialized networks and partnerships (thematic **platforms of collaboration**). Given that all social infrastructure projects funded under the SCBM framework could be divided into five major activity fields – **education, healthcare, sports, culture and environment protection** – it was decided that the cross-river collaboration platforms will be organized around these particular domains.

The platforms are the network of institutions from both banks having the same profile, allowing them to cooperate through building their capacity, joint implementation of thematic activities, local exchange visits and study tours. The platforms are stakeholder owned and driven. Successful cooperation has been established, linking grassroots to more strategic, higher-level SCBM and policy making level, this allowing to define and systematize problems in these areas, so that meaningful joint interventions, responding to development needs, could be developed. More than 30 generated solutions were translated into specific confidence building projects and blueprints, resulting in **better healthcare service provision, promotion of inclusive education and of the cultural heritage.** Thus, the Environment - related solutions refer to sustainable land use, management of national parks, environmental education, etc, whereas the healthcare platform prioritized the

work on preservation of women's health, developing Intervention Services for Children at Risk. The education and sports platforms' solutions tackle joint problems in inclusive education, career guidance for young people and healthy lifestyle, while the culture professionals focused on cultural heritage and creative industries.

To support the platform members to apply this approach, a Small Grants Programme was launched in 2017, which led to the establishment of **30 cross-river partnerships**. The partnering NGOs identified specific needs and priorities of partnership communities and addressed them through joint project proposals.

As regards the activities to support the development of skills and knowledge of statisticians on both banks of the Nistru River, more than **90 statisticians** (72 women; 62 from the left bank) have built their capacities through trainings on: emerging practices and tools for SDGs nationalization, implementation of international standards/practices in statistics, producing comparable/reliable poverty data, defining statistical metadata, as well as on Big Data and data processing software. Additionally, within **4 analytical platforms**, partners from both banks have developing four evidence-based analytical papers on sustainable development, with the topics covering educational infrastructure on both banks, eroded soils in the area of the Nistru river, sustainable development of small towns of Nistru valley, regional labour markets inequalities (all four reports are presented in the **Annex 7**).

IV. KEY RESULTS

A snapshot of key achievements during the implementation period:

4.1 BUSINESS DEVELOPMENT AND EMPLOYMENT OPPORTUNITIES

Target 1 - At least 50 cross-river business exchanges and partnerships supported

Achieved results:

- **102 cross-river contracts and partnerships** signed between business associations from both banks; between associations and consulting companies with a view **to promote products from both banks** and to increase the organizational capacities (through trainings and workshops); as well as between **private companies from both banks** for the supply of raw materials;
- The business partners promoted joint offers through common stands of products and services from both banks' producers at **28 international and local fairs**;
- **54 study visits** inbound and abroad to Austria, Germany, Cyprus, Lithuania, Poland, Romania, Ukraine, Belarus and other destinations were organized to support the Business Service Providers from both banks to learn from international best practices and local success stories;
- **188 trainings** were organized for the project beneficiaries, in order to improve their skills and create opportunities for networking and business exchanges;
- The members of business platforms and business associations as well as young entrepreneurs benefited from the possibilities offered by **33 conferences and 21 workshops** to improve their knowledge about specific issues of their area of activity;



The confidence building workshop for inbound travel agencies from both banks

Bottom line: 102 cross-river business exchanges and partnerships supported

Target 2 - at least 200 SMEs (including women led SMEs) involved in joint activities and received business support services (20% women-led enterprises, 50% from Transnistrian region)

Achieved results:

- **1,605 companies from both banks have carried out joint actions and received support services, which offered them the opportunity to acquire good practices, promote their goods and find new partners;**
- Economic researches and forecasts, namely 3 *Transnistria Economic Briefs* and 1 *Regional Economic Review* of the Transnistrian Region, were carried out as well as a round table aiming at **strengthening the understanding of the socio-economic processes in the Transnistrian region** organized for representatives of diplomatic corps, international organizations, government organizations and media. All publications were widely distributed and cited by the media, as well as were used for analytical purposes, including the EU Joint Analysis exercise;
- A **study on the Business Development Services market on both banks** of the Nistru river was developed and recommendations were provided for the further development of the sector. The results of the study served as the basis for targeted interventions in 2016-2017 and will be taken into consideration while designing further initiatives;
- A **feasibility study** that assesses the opportunity to **establish a business laboratory in Tiraspol** was developed. The report provides strong arguments and will be further used while considering a decision to set-up the facility;
- **31 new enterprises** created within the Grants for Youth Programme (16 from the Transnistria region) received 14 months of continuous support through **consultancy and coaching**;
- Representatives of **101 companies**, members of AgrolInform, Moldova Fruct, ARDT, Cutezatorul and BizGates platforms, learned from their Romanian colleagues about best practices in ecological agriculture and in the development of hotelier services, with the goal to improve their competitiveness;
- Representatives of **1,217 companies** have been continuously coached and trained within 8 business platforms, while improving skills and knowledge in their area of activity;
- 10 new associations were created and supported, including 6 on the left bank;
- Information centres were created: 2 for incoming tourists and 1 for agriculture producers (out of which 2 on the left bank);



Study visit to berry producers

Bottom line: 1,605 enterprises from both banks benefited of business support services

Target 3 - At least 150 new jobs created, (at least 40% for women, at least 50% in Transnistrian region)

Achieved results:

- 166 permanent jobs (54% for women), including: 123 new jobs created by 31 young entrepreneurs supported in the frame of 2 mirror Grants for Youth projects (70 of them are on the left bank and more than 50% are for women). The grant beneficiaries have changed their own attitudes and became themselves strong examples of the benefits of cooperation to their peers. Other 43 permanent jobs were created by newly established 10 associations, 3 centres and 8 assisted platforms;
- Other 124 indirect jobs (47% for women) created by associations members;
- Also, 231 temporary jobs were created (more than 70% for women);



Workshop for inbound travel agencies from both banks

Bottom line: 166 permanent jobs created (more than 54% for women, 53% in the Transnistrian region).

Target 4 - At least 5,000 women and men (50% women) benefiting from strengthened livelihoods

Achieved results - About 9,240 people (51% women) have improved livelihoods:

- At least **3,530 farmers and agriculture producers** (including at least 30% women) were assisted to enhance their sales capabilities, were trained to grow ecological products, to implement environmentally friendly agricultural practices and were supported in establishing new contacts and trade links. More than 1,700 employees (of which at least 1,200 are women) of local companies have learned to access new markets and were supported to export their goods on abroad markets. 723 entrepreneurs have established new contacts and networks. **576 representatives of tourism and hospitality** organizations benefited from coaching, consultancy services and study visits to improve the joint touristic and hospitality offer. Over 500 employees of 24 fruit producing companies developed a joint working plan and learned new methods on how to prepare their orchards for winter;
- **399 men and women** from both banks enhanced their capacity to successfully manage start-ups and existing companies. More than 200 beneficiaries have been trained to write business plans within the Grants for Youth Programme, including the 31 grants beneficiaries;
- **30 potential entrepreneurs** benefitted of training and master classes in the frame of Business Innovation School;
- **96 professionals and data users (37 women)** improved their skills in preliminary data analysis, methods of data visualization, statistical analysis of data series, data panels, defining economic policies relevant for the Transnistrian region with the support of Expert Grup. Over 10 economic experts from the Transnistria region developed their knowledge and capacities to promote evidence-based policy making;
- **670 beneficiaries** were trained by the Chambers of Commerce and Industry from Chisinau and Tiraspol as managers, energy efficiency engineers, and bakers. **78 members** of business associations benefited from consultancy and trainings to draft and implement their organizational development plans. **28 representatives of the Chambers of Commerce and Industry** from both banks improved their skills in marketing research and now can jointly produce researches on both banks. **23 representatives of companies providing Business Development Services** were enabled to provide improved services on home market;
- 55 participants from both banks (27 from the left bank) benefited from courses on partnership building and project design and learned about the benefits of joint development activities;



Award of certificates to the marketing research courses beneficiaries

Bottom line: At least 9,240 women and men benefitted from strengthened livelihoods.

Target 5 - consolidated local consultancy market providing improved services fostering local capacities to use the benefits provided by the DCFTA in terms of access to the EU market with at least 20 business consultants trained and/or certified.

Achieved results - 165 local consultants from both banks (30% women) have improved capacities and skills enabling them to provide improved business services, out of which 87 (20% women) have been certified as business and export consultants by international bodies as ICMCI and Institute of Export from UK.

Bottom line: 165 local consultants from both banks (30% women) trained and 87 consultants (20% women) certified to provide competitive services to beneficiaries from both banks.

Target 6 - improved culture of entrepreneurship and greater access to information and funding leads to the creation of 30 new businesses, integrated into existing cross-river platforms

Achieved results - 66 new enterprises created on both banks (35 led by women and 36 in the Transnistria region) as follows:

- **31 new businesses established** by young entrepreneurs (16 women, 16 from the left bank) in the frame of *Grants for Youth* project;
- 8 businesses (3 led by women) established in the ecological agriculture sector, including 1 Consultancy and Information Centre in agriculture and 1 Association for Ecological Agriculture established in Sucelea, Slobozia;
- 15 new companies established in the tourism and hospitality industries;
- 4 new enterprises created by Moldova Fruct and Dnestrovschii Fruct business associations;
- 4 new business associations created in the Transnistria region by CCI Moldo-Italiana and CCI from Tiraspol;
- 4 new business associations created by Agroinform (1 on the left bank).

Bottom line: 66 new businesses were created.

More details and summary of each project are presented in [Annex 1](#).

4.2 EMPOWERED COMMUNITIES AND INFRASTRUCTURE SUPPORT

Target 1: Increased level of openness and trust toward development support received

Achieved results:

- High interest in social infrastructure projects implementation by communities from both banks of the Nistru river. Regular communication with LPAs from eligible communities, consisting of site visits, meetings, pre-tender conferences, verbal and written communication being basis for interaction with them, contributing to improved development assistance. **72 communities from both banks submitted 184 social infrastructure project proposals** aimed at addressing community development needs in areas of education, culture, sport, health care, social services, environment, etc.

Bottom line: The openness for cooperation by communities from both banks has increased thanks to the projects financed by the European Union and implemented by UNDP.

Target 2: At least 60 local actors with improved capacities for sustainable development

Achieved results:

- Five Cross-River Thematic Platforms have been created to enable local actors (CSOs, LPAs and experts) to lobby and advocate the interests of communities from both banks in the area of healthcare, culture, environment, education and sports;
- In the frame of Small Grants Programme and under the umbrella of Cross-River Thematic Platforms more than 60 NGOs have been capacitated to address development issues of communities from both banks of the Nistru river, in areas as: healthcare, culture, environment, education and sports;
- Two consulting companies, *Contact Centre (Right Bank)* and *Interaction (Left Bank)* provided **capacity development services** for communities from both banks, enabling them to write high quality proposals for the Social Infrastructure Project;



Representatives of LPAs during capacity building activities

- **Thirteen (13) Local Development Strategic Plans** with confidence building elements incorporated have been developed by communities from both banks, while being coached and mentored in the frame of SCBM IV Programme;
- **Six (6) joint trainings** were organized for CSOs and LPAs from both banks on strategic planning, fundraising and communication – planning, as well as on how to organize information campaigns;
- Additionally, representatives from four communities on the left bank attended local trainings to learn about the project planning, implementation phases and mobilizing community resources to solve socially emerging issues;
- Ten (10) newly selected projects were assessed on capacity gaps, including 9 submitted by organizations from the left bank. It resulted in the identification of competence weaknesses of local partners. Interaction experts elaborated **4 community needs** and **capacity gaps assessment reports** as well as **capacity development and confidence building action plans** for communities from the left bank, selected in the frame of Social Infrastructure Projects;
- Study visits across the river were organized to Varnita (Anenii Noi district) and Hagimus (Causeni district) being attended by 30 participants from 13 communities to learn best practices of EU funded projects implemented at the local level. The participants had the opportunity to interact, network and learn from the host communities about good practices of fundraising and project implementation.

Bottom line: More than 100 local actors (CSOs, LPAs, other public organizations and experts) have improved capacities to ensure a sustainable development on both banks of the Nistru river.

Target 3: At least 30 social infrastructure projects implemented on both banks (at least 50% in the Transnistrian region)

Achieved results:

- Based on open competition and consultations 31 project proposals have been selected out of more than 184 applications received from both banks' communities;
- **Over 25 field visits** carried out by the Programme team to assess the technical condition of objects proposed for reconstruction;
- **Reconstruction / refurbishment and commissioning of 31 social infrastructure projects** (including 8 schools, 7 community centres, 3 social protection facilities, 5 health care institutions, 3 sports centres, 1 road infrastructure, 1 sewage network, 1 fire station and 2 tourism info centres) from both banks have been finalized. The implementation of the selected project to Support the boarding school from Popenchi village has not been possible due to the impossibility of the vendor to deliver the contracted school bus, therefore the project is not counted here.



Selection Committee meetings

Bottom line: 31 social infrastructure projects have been reconstructed and commissioned.

Target 4: At least 100,000 women and men directly benefitting from improved services and cooperation

Achieved results:

- At least **115,000** (52% women) **beneficiaries are directly benefitting of improved services** provided by social infrastructure objects (100,115 beneficiaries), **and cooperation** within the Small grants Programme (10,601 beneficiaries) and the cross-river platforms (4,824 beneficiaries);

Bottom line: At least 115,000 (52% women) beneficiaries have significantly improved their living conditions due to improved services and better cross-river cooperation.

Target 5: Increased interaction between statisticians from Chisinau and Tiraspol leading to better compliancy to international standards (in at least 5 statistical areas) as a result of at least 5 learning activities targeting 30 professionals.

Achieved results:

- **90 statisticians (62 from the left banks and 72 women)** jointly participated in 4 workshops, 6 seminars and one training and have improved their skills on data processing tools (SPSS), collecting of statistical data, implementation of SDGs, elaboration of statistical metadata and integration of ILO standards;
- Experts from both banks have cooperated to elaborate training materials to enhance professional capacities of statistical services from Chisinau and Tiraspol;
- Produced the catalogue of transition codes for economic activities to align the left bank statistics classification to the international standards;
- Piloted the Household Budget Survey on the left bank for a limited number of households;

Bottom line: Over 100 statisticians have improved capacities as data producers and data users, grace to over 20 capacity building activities and 6 international events (forums, conferences, etc). The catalogue of transition codes was elaborated to ensure transition to the European Classification of Economic Activities NACE and the Household Budget Survey has been piloted on a limited number of households on the left bank in the effort to align with the international standards in statistics.

Target 6: At least 75% of the total number of projects implemented with a quality rating of satisfactory overall or higher

Achieved results:

- **Reconstruction of 31 social infrastructure objects** successfully completed (including two Tourist Information Centres from Chisinau and Tiraspol);
- Additionally, **two international experts** were contracted to **supervise and ensure the quality of technical documentation and the selection process** of companies responsible for reconstruction.

Bottom line: More than 75% of the implemented projects are positively appreciated by the project final beneficiaries.

More details and summary of each project are presented in [Annex 2](#).

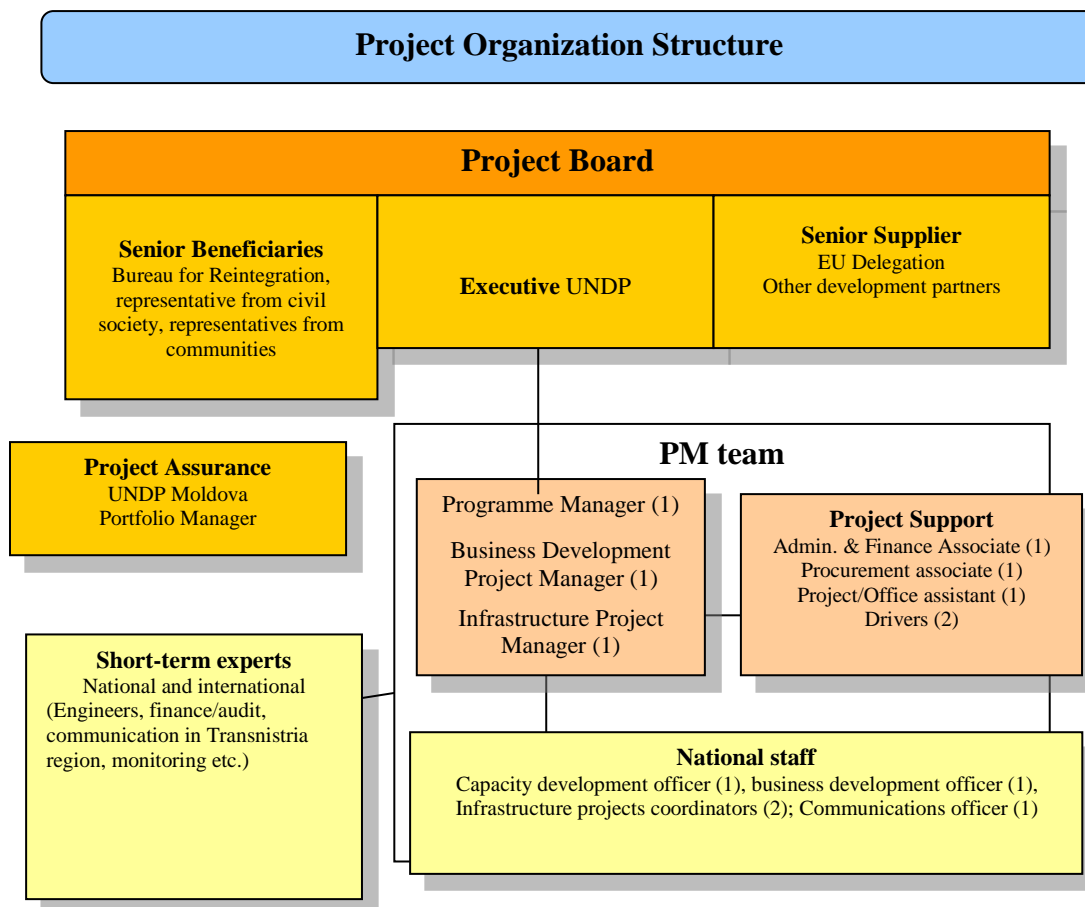
V. MANAGEMENT ARRANGEMENTS

Lessons learnt from previous phases and from the first year of implementation, as well as the need to implement components prompted a redesign of the **Project's Organisation Structure**. At the beginning of the 4th phase of the Programme, three new positions have been introduced - Project Coordinator, Capacity Development Officer and a second position of Infrastructure Support Coordinator within the Community Infrastructure project. The position of Infrastructure Project Manager and one position of Infrastructure Support Coordinator have been upgraded.

The second year of SCBM IV Programme coincided with important **Programme staff changes** aiming to fit the restructured organisational chart. Given the increase in scope and responsibilities, with a view to ensuring a strong coordination and a smooth implementation of the programme, the position of Project Coordinator has been upgraded to the position of Programme Manager (*see organigram infra*).

Due to postponed launch of the Cross-River Thematic Platforms and Small Grants Programme projects, as well as due to unforeseen risks linked to the implementation of the Social Infrastructure projects, in the second half

of 2017 it was decided to have a non-cost extension for the programme till the end of 2018 (instead of March 2018). The decision was approved by the Programme Board and has been formalised through an agreement between the EU Delegation to Moldova and UNDP.



SCBM IV **Programme Board**, which managed the programme at the highest level, comprised the representatives from the **EU Delegation**, **UNDP**, the **Bureau for Reintegration**, the **Embassy of Sweden** in Chisinau, the **British Embassy** in Chisinau, **OSCE** and the **Swiss Agency for Development and Cooperation** with a view to **ensuring the efficient monitoring and evaluation of project results** and maintain **continuous cooperation** between all project's partners at all stages of project implementation. All minutes of the Programme Board meetings are presented in the Annex 4.

The selection of and recommendations to the Programme Board for financing of projects was ensured by the **Selection Committee**. Three members representing the EU Delegation, the Bureau for Reintegration and the UNDP portfolio manager evaluated project proposals against the selection criteria and submitted to the Programme Board for approval the community infrastructure projects, the small grants to businesses and to civil society.

VI. CHANGES AND CHALLENGES

Despite an initial acceptance by Transnistrian region de-facto authorities of the list of pre-selected projects during discussions with representatives of the EU Delegation, after the change of leadership in the region, almost each work plan and every project had to be agreed once again with the new region's administration in the respective field. Due to these circumstances, the launch of some projects was postponed, or the implementation of pre-agreed work plans endangered. Some projects required extensive re-negotiation and explanation, with significant amount of risk that some projects will be turned down, especially in the first years

of implementation. This concerned from the very beginning the business incubator and the micro-finance facility projects.

The overall development environment was more complicated and tenser in the second half of 2016, during the election period on the left bank, which led to additional changes in the implementation of the programme. Considering the realities on the ground, changes were operated in the Description of Action, but also the Budget of the Programme and formalized through an Amendment of these documents.

The major change consisted in the need to rethink the Business Development Component of the Programme with a package to cover the intended results of the business incubator activity. Despite previous approval and extended negotiations with Transnistrian de-facto authorities that took place more than one year, the idea of supporting the business incubator was withdrawn, the activity being considered too sensitive from their side. The probability of this to happen was noted from the first progress report, and by the time of the second progress report, the change was negotiated and agreed.

Despite these challenges, the Programme team succeeded to implement all agreed sub projects and initiatives and was swiftly reacting to all issues by maintaining a permanent dialogue with counterparts in the region. The UNDP team succeeded to establish all project activities firmly on the ground and solve implementation issues in cooperation with project implementers and beneficiaries.

This has been facilitated by an improved interaction with the de-facto authorities in charge of donor coordination and the establishment of a more conducive mechanism in this regard.

From the operational point of view, the Programme team made sure that activities are being implemented in a smooth manner, proper action being taken in advance. During the whole process of staff flow, UNDP Country Office was closely engaged in programme implementation and monitoring of milestones.

VII. LESSONS LEARNT

➤ Confidence building requires time

One the fundamental condition for successful promotion of *confidence* between people in settlement and post settlement period is to ensure an effective *communication* and *interconnection* based on mutual positive practices. Confidence building efforts in cross-river Security zone aim at increasing peaceful people to people interactions on one hand, and at the same time, they seek to trigger a multiplier effect on other communities by demonstrating the willingness, political maturity and capacities of both authorities and communities to address issues through democratic/ non-violent engagement.

➤ Rely on projects with good potential for organic confidence building

The previous experience shows that the most promising projects are related to rehabilitation of healthcare institutions, community markets, roads, educational institutions (sport schools, kindergartens, and lyceums) etc. as they generate most organic confidence building. The *interconnection* is extremely high in regions where communities have geographic proximity (Dubasari, Causeni, Anenii Noi districts). In addition to generating mutual benefits with maximum direct impact, these types of projects trigger communication between people from both banks of the river. Thus, the projects not only solve specific community issues, but, due to their

nature and resulting *interconnection and communication* between people, they are usually outside of the influence of de-facto authorities (or diminish it significantly).

➤ **Building on shared needs and priorities**

For successful implementation it is important to rely **on priorities and development needs of both sides**. Ideas and projects were not imposed but closely coordinated with both sides, both at technical level and at decision-making one. As soon as this crucial ingredient goes sideways, project work tends to stumble. It is of paramount importance to coordinate projects on both sides, carefully inform the stakeholders and not to try cutting corners, which leads in the opposite direction – lack of trust. Projects that are transparent, open and that people understand and have the necessary buy-in, open up Transnistrian region, create joint platforms and change the environment in in the whole region. Experts and civil society leaders need to be involved largely in conceptualizing and defining areas for project work. This ensures the necessary fine-tuning and “matching” ideas with reality. The success of the program depends on the degree to which it meets the priorities of the sides.

➤ **Practical approach**

Projects need to be very practical, not theoretical, and the **applied nature of these projects** is crucial for the success, as it makes people interested. The idea is to help the sides determine their development priorities and define the implementation scenarios that would stay away from difficult political issues leading to deadlocks (as both sides are not willing to make concessions, fearing that they could later be used as “precedents”).

➤ **In-depth understanding of the operating environment**

An **in-depth knowledge and understanding of the operating environment** are needed, as this will determine what is possible and what is not possible at any given stage. Even though the program itself is not political, it depends on the political environment and is sensitive to changes within that environment. (For example, there were times during the programme implementation, when the TN de-facto authorities were under pressure from the opposition for allegedly being “too open to the overtures from Moldova and the West”, which was at risk to jeopardize TN’s position in the future talks and implementation of the next phase of the Programme). Careful management is required, lack of it may unravel the programme.

➤ **Realistic expectations**

Tasks and objectives should be realistic and refrain from raising expectations that cannot be fulfilled. Overambitious goals may tip off the balance in wrong way.

➤ **Develop capacities of local actors**

Finally, it is of paramount importance to enhance the capacity of organizations from both sides for joint project work, as it is quite limited, and we are close to exhausting it. The capacity to absorb large joint projects needs to be enhanced.

VIII. MEDIA COVERAGE /VISIBILITY

The Communication and Visibility Strategy agreed with the European Union Delegation and detailed Action Plans are the documents guiding the Programme communication activities. Promotional and informational materials were designed as required by the SOP (Standard Operational Procedures) agreed between UNDP Moldova and EU Delegation in November 2016. Taking into consideration the sensitivity of the Programme, *do no harm* approach was applied when implementing the visibility activities.

Main objectives of the Communication and Visibility Strategy were:

- Enhance confidence between people from both banks of the Nistru river;
- Increase public awareness of opportunities for cross-river cooperation;
- Increase public awareness about EU assistance for improvement of life wellbeing on both banks of the Nistru river;

The Programme has envisaged the below **target groups**:

- Development partners: The European Union Delegation to the Republic of Moldova (donor), members of the Programme Steering Committee: Bureau of Reintegration, the Swiss Cooperation Office, the Embassy of Sweden, the Embassy of United Kingdom, OSCE mission to Moldova and other important development partners;
- Local leaders: LPAs and civil society representatives;
- Business communities from both banks, business associations, Chambers of Commerce and Industry, entrepreneurs, others;
- Media organizations from both banks;
- Both banks communities.

Key messages:

- Through cooperation, communities on both banks can solve their problems more quickly and efficiently;
- EU's support improves citizens' quality of life on both sides of the Nistru river;
- Main visibility activities organized in the framework of the Programme: launching events, press tours, participation at TV and radio shows, conferences, Forums, round tables etc.

Informational materials developed: Programme final brochure, flyers, newsletters, press releases, success stories, TV and Radio spots etc.

In the centre of programme communication activities were human stories, tangible results of the Programme activities and their impact on people's lives. Thus, communication was focused on one side, on accomplishments – e.g. sharing information about launch of new projects, opening of facilities, press tours, on the other side on accompanying the entire projects' lifecycle – e.g. announcing opportunities, promoting ongoing partnerships, and creating opportunities for public debates and participatory events on the Programme's topics.

The following **evaluation and monitoring tools** were used to track the visibility performance and impact of launched media campaigns on communities from both banks:

- Weekly media reports for EUD;
- Media monitoring reports for media;
- Questionnaires and survey for implementing partners;
- Impact reports and number of followers for Social media;

- Quarterly calendar of events.

Key events such as press conferences, press tours, round tables, and official openings were regularly organized, in coordination with EU Delegation to the Republic of Moldova. Representative of the EU Delegation were invited to speak about the EU support provided to the implemented projects. In the absence of the EU Delegation representatives, information about EU's support was highlighted by partner organizations or beneficiaries. Media requests for interviews or participation at TV or radio shows were coordinated with the EU Delegation, as well as quotes from officials included in press releases and articles.

Main achievements

The SCBM Programme had an impressive visibility during the 4th phase, with over 2,600 materials published in media from both banks of the Nistru river. All media items were neutral or positive. No negative news was published. The coverage of the EU support in these articles was over 96%. For example, one of the communication campaigns launched on social media reached over 142,000 persons on OK.RU and over 52,000 - on Facebook.

A communication campaign was launched in 2018 to increase awareness among communities from both banks about the Programme main objectives and achieved results. The information was broadcasted on radio (Radio Moldova, Jurnal FM, Russkoe Radio) and TV (Prime, Moldova 1, TNT TV): 1,114,552 people have seen the TV spot at least once, while 496,826 people have seen the TV spot at least 3 times.

SCBM made use of UNDP tools to promote achievements to the abroad public through success story, as [Learning to fit in](#) published on [eurasia.undp.org](#) or UN social media campaigns, such as [#ShareHumanity](#). The article on *Building business ties to heal the scars of civil war* published on [BBC](#) is one of the communication achievements to be emphasized.



SCBM on national newspapers cover pages

SCBM Programme's achievements were subjects to international media BBC, La Croix, Balkaninsights.



Inauguration of the Rezina Infectious Disease Ward

SCBM shared stories for national social campaigns. The story of Marina Tabuncic, grant beneficiary, was a part of the Publika TV social campaign *Closer to People (Mai aproape de oameni)*; Angela Sobol shared her story for Moldova 1 TV special edition dedicated to [Europe days in Moldova](#).

Articles about confidence building impact of the Programme were published in newspapers, as *Ziarul National* and *Obiectiv European*. A two-days training on informational campaigns for local leaders in the communities where infrastructure projects were implemented was organized. As a result, more informational activities about EU-funded CBM projects took place, such as joint painting contests in Gura Bicului or sports competitions in Serpeni and Varnita villages, all of them having a strong confidence-building and cross-river cooperation potential due to participation of teams from the left-bank communities.

An important achievement is the joint participation of media representatives from both banks of the Nistru at public events, such as inauguration of Rezina Infectious Disease Ward or the inauguration of Varnita

educational and sports facilities. A video graphic presenting SCBM impact was developed and distributed on social media, as well as presented at public events.

Promotional and informational materials were updated as required in new SOP (Standard Operational Procedures) agreed by UNDP Moldova and EU Delegation in November 2016. An infographic with CBM achievements (2009 – 2016) was developed and distributed to the Programme's partners, stakeholders and beneficiaries. Infrastructure objects were provided with informative banners and panels, including those from communities from the left bank, while the purchased equipment and furniture has stickers on.

The partners implementing projects were provided with assistance in order to ensure high quality visibility activities in-line with the SOP.



SCBM beneficiaries on BBC

IX. ANNEXES

1. List of activities Business Development and Employment Opportunities;
2. List of Community Infrastructure Projects;
 - 2a: List of Capacity Building Projects (Cross-river platforms and Small Grants Programme)
3. Communication and Visibility Report;
4. Minutes of the Board Meetings;
5. Regional Economic review: Transnistrian Region.
6. Guide on the implementation of innovations in education and sports on both banks of the Nistru river (Hard copy)
7. Four analytical statistical reports: [1] *Evaluation of infrastructure of educational institutions with equal access to education (SDG9)*, [2] *Eroded soils' improvement in the wetland area of the Nistru river for organic farming and poverty reduction (SDG1)*, [3] *Evaluation of the potential for sustainable development of small towns of Nistru valley (SDG11)*, [4] *A comparative overview on labour market inequalities: key trends and perspectives (SDG8)*. (Electronic and hard copies)
8. Catalogue of accommodation facilities for the two banks of the Nistru river (hard copy)
9. The book *Fairy Tales and Legends from Nistru banks* (Hard copy)
10. Guide for the managers of the houses of culture (Hard copy)
11. Outline of the Healthcare Platforms' activities (Hard copy)

Annex 1: List of Business Development and Employment Opportunities projects

Number of Sub-Projects: 20

Total budget committed for sub-projects: 1,962,609 EUR

Number of direct beneficiaries: 15,400 (women 9,300)

I. Supporting Business-to-Business Activity

Sub-project 1: Study on institutional development needs of Associations targeting Cross-River Business Cooperation and Economic Development

Implemented by: National consultants on Cross-River Business Cooperation and Economic Development Georgeta Mincu and Ana Micolisina

Objective: Assess the opportunities and services available for business communities on both banks of the Nistru River and analyse the needs of Business Associations related to their organisational development, capacities for B2B and cross-river cooperation, as well as their ability to network and share knowledge, experience and best practices.

Budget: 15,730 Euro

Implementation period: May 2015 – December 2015

Beneficiaries: business associations, business communities, small and medium-sized enterprises, analysts, researchers, practitioners from both banks of the Nistru river

Main activities/results:

- A research study examining the state of cross-river B2B activity and business cooperation at the level of associations and Chambers of Commerce, an assessment of business cooperation and economic development needs has been carried out;
- Field research has been conducted through interviews and online survey with business actors and business associations, as well as other stakeholders on both banks, including previous and current partners and beneficiaries of the Programme;
- A mapping and detailed analysis of key partners and projects has been outlined to identify existing interaction platforms and patterns, partnership opportunities, as well as cross-cutting constraints and bottlenecks in promoting cross-river cooperation and development;
- A Roadmap on institutional development support to business associations has been elaborated to strengthen cross-river cooperation and ensure a permanent cross-river economic dialogue;
- Three Project initiatives for more than 5 activities on providing targeted institutional development and support to business cooperation networks and platforms have been elaborated:
 - a. Terms of Reference on *cooperation and organizational development support for business associations* on both banks of the Nistru river;
 - b. Terms of Reference on *Strengthening B2B Cooperation through Business Platforms* on both banks of the Nistru river;
 - c. Terms of Reference on *competitiveness of the developing companies by understanding needed quality improvements and understanding target market demand.*



Ranking of business needs for cross-river cooperation

Sustainability: The results of the study have been used to target activities related to cross-river business cooperation, competitiveness, supporting BAs.

Sub-project 2: Study on institutional development needs of Associations targeting Cross-River Business Cooperation and Economic Development

Implemented by: National consultant on Export Support Services Georgeta Mincu

Objective: To carry out an assessment of export support services available to SMEs on both banks of the Nistru river with a view to identify specific needs and provide recommendations on how to address them.

Budget: 6,601 EUR

Implementation period: June 2015 – March 2016

Beneficiaries: business communities, small and medium enterprises, analysts, researchers, practitioners from both banks of Nistru river

Main activities/results: The elaborated needs assessment report for export support services, includes an analysis of the state of play of trading activities on both banks, a description of the general export environment, outlines existing support instruments for export promotion, development and recommendations for actions and measures for the internationalization of business associations and SMEs aiming to enhance the export development capacities.

Sustainability: the results of the study provides inputs for the development of initiatives focused on increasing the capacities of business associations to support SME to trade internationally by developing export support services.

Subproject 3: Transnistrian Economic Review: Engaging stakeholders from both banks of the Nistru river in evidence-based discussions about the economic situation in the Transnistrian region

Implemented by: Independent Analytical Centre *Expert-Grup*

Objective: Carrying out economic research and forecast about the economic situation of the Transnistrian region and engaging the stakeholders from both banks of Nistru river in discussions based on robust economic and statistical evidence

Budget: 60,011 EUR

Implementation period: October 2015 – October 2016

Beneficiaries: direct – 23 workshop participants, including 14 women and 73 participants at the round table presentation, including 23 women. Indirect beneficiaries - around 5,000 people from both banks, including CSO, academia, private sector and media representatives from the Transnistrian region and from the rest of the country who are interested in the region.

Main activities:

- **3 Transnistria Economic Briefs** and **1 Regional Economic Review** published. Both publications were widely distributed and cited by the media;
- **A workshop** on Statistics and a **round table** on the Economic growth analysis in Transnistria region organized with the aim of building the capacity of attendees in the field of evidence-based policy analysis and advocacy. The events were attended by 64 representatives of diplomatic corps, international organizations, government and academia.



Expert Grup workshop on statistics

Sustainability: 23 economic experts from the Transnistrian region improved their knowledge and capacities to promote evidence-based policy making; 73 participants at the round table improved their knowledge, this enabling them to use the acquired information and tools in their activity. The participants agreed to organize similar activities in the future, including in the Transnistrian region.

Subproject 4: Support to promote exports for light industry producers on both banks: Participation at the GDS Duesseldorf international exhibition

Implemented by: Association of Light Industry of Moldova (APIUS)

Objective: Improve skills and capacity of member-companies of the light industry association by attending international fair with joint stands, to enhance the export and improve visibility of Moldovan footwear and accessories producers on the European market

Budget: 8,412 EUR (contribution of the Programme, additionally participating companies/ members of APIUS have contributed with approx. 5000 EUR)

Implementation period: July 2015

Beneficiaries: Direct – 5 SME participants from both banks and more than 1,700 employees (including 1,200 women) working for those companies



Moldovan producers from both banks at GDS Duesseldorf

Main activities:

- 5 companies from both banks, including 2 from the Transnistria region (Tighina and Floare footwear factories) participated with a joint stand representing Moldova at the largest shoes and accessories fair in the world - GDS, in Duesseldorf, Germany;
- 16 useful business contacts between the participants from both banks were established as a result of participation at the exhibition;
- Oldcom JSK already delivered its first order to a Russian client found at Duesseldorf and plans to launch exports to Romania in 2016;
- Contacts with new suppliers of raw materials have been established.

Sustainability: 5 companies got access to new tools to promote exports by participating at international exhibitions with a joint stand. They have established new contacts that will be useful for further business development.

Sub-project 5: Seminar for Fruit producers from both banks

Implementer: Association of Fruit Producers and Exporters Moldova Fruct (right bank) and Association of Fruit Producers Dnestrovskii Fruct (left bank)

Objective: To improve the cooperation between associations of fruit producers from both banks and deliver trainings on orchards preparation for the winter

Budget: 189 Euro and conference hall provided for the meeting (Italian trainer funded by Moldova Fruct)

Implementation period: October 2015

Beneficiaries: Direct – 39 participants (including 10 women), representing 24 fruit producers from both banks. Indirect - more than 500 employees of involved companies

Main activities/results:

- A protocol of cooperation and a joint work plan for 2016 was approved for the first time, thus extending economic opportunities in the field of agriculture for communities from both banks;
- 39 participants from both banks have now improved skills in growing apple orchards and preparing for the winter time in-line with the experience of Italian apple producers.



Seminar for members of fruit producers' associations. Chisinau, 2015

Sustainability: Signing the Memorandum of cooperation between the associations of fruit producers from both banks is a first step for future collaboration and a good example for other organizations.

Sub-project 6: Cooperation and organizational development support for business associations from both banks of the Nistru river

Implemented by: Alternative Internationale de Dezvoltare (right bank) in partnership with Consulting Centre Yahont (left bank)

Objectives To improve the opportunities and services available for business communities on both banks of the Nistru river by supporting BAs in their organizational development, their capacities for B2B and cross-river cooperation, as well as their ability to network and share knowledge, experience and best practices.

Budget: 172,724 EUR

Implementation period: December 2015 - November 2017

Beneficiaries: 10 BAs from both banks. Indirect beneficiaries – the BA members, business communities, small and medium businesses from both banks of Nistru river.

Main activities:

- 10 business associations assisted to draft organizational development plans, based on which they received **10 grants** of 5000 USD each to implement the approved ODPs;
- **Joint professional/technical trainings** for BAs from both banks improved their knowledge of strategic planning, results-based management, management of human resources and fundraising, as well as establishment and maintaining of partnerships;
- **3 top-up grants awarded** to best cross river projects, selected by joint AID-SCBM commission.;
- Representatives of 12 BAs from both banks have attended **the study visits to Lithuania and Poland** to learn from best practices of BAs development and services provision as well as established new contacts with a perspective of future partnerships.
- **A joint mid-term conference** helped 45 participants (23 women) to understand the role and importance of BAs in the development of the business communities;
- **A final event** with representatives of business communities on both banks, the beneficiary BAs, and the relevant stakeholders (100 participants), to present the achieved progress, major conclusions and recommendation.



Representatives of BAs participating in the seminar on partnerships

Sustainability: A network of BAs from both banks created during the implementation of this project. The established cooperation between BAs will ensure further durability of project results.

Sub-project 7: Trainings for BAs and CSOs from both banks of the Nistru river to support joint development initiatives



Training on project writing

Implemented by: Chamber of Commerce and Industry of the Republic of Moldova in partnership with the Agency for Regional Development from the Transnistrian region (ARDT)

Budget: 9,314 EUR

Implementation period: February 2016 - April 2016

Beneficiaries: Direct – 55 applicants for cross river partnerships. Indirect – BAs and NGO from both banks of the Nistru river

Main activities: Two training courses on partnership building and project design were attended by 55 participants from both banks (27 from the left bank). The participants learned about the benefits of joint activities and the way to ensure the commitment.

Sustainability: During the trainings, new connections and partnership were established, facilitating future joint projects.

Sub-project 8: Strengthening B2B Cooperation through Business Platforms of both banks of the Nistru river

Implemented by: 18 business associations listed below

Objective: To improve the opportunities for business communities on both banks of the Nistru river by offering an environment for networking, B2B and cross-river cooperation, share knowledge, experience and learn best practices to increase their competitiveness on abroad markets.

Budget: 393,203 EUR

Implementation period: January 2016 – November 2017

Main activities: As a result of an open competition eight (8) cross-river business platforms have been created. Within the framework of business platforms activities, more than 50 capacity building activities were organized, engaging 800 participants from both banks of the Nistru river in joint activities, networking and business interactions. Companies from both banks were enabled to promote together their products at common stands at fairs and expos in Moldova and abroad. Representatives of business associations and their members learnt from each other about new technologies and best practices in areas of their interest.

Sustainability: A network of cross-river cooperation platforms was created during the implementation of this project. The established cooperation between created platforms will ensure further durability of project results.

Sub-project 8.1: Cooperation Platform of fruit growers on both sides of the Nistru river

Implemented by: Association Moldova Fruct (right bank), in partnership with Dnestrovschii Fruct (left bank)

Budget: 51,680 EUR

Implementation period: June 2016 - October 2017

Beneficiaries: direct – 175 members of both associations and other 458 fruit producers from both banks. Indirect beneficiaries – business communities, small and medium-sized agricultural businesses from both banks of the Nistru river

Main activities:

- Organized joint trainings (10) and workshops (4) on: integrated protection / management of pesticides, cherry trees pruning, needed treatments against diseases and pests, the safety of food products as well as business development, attended by 78 farmers (13 women);
- Joint study visits were organized to Stefan-Voda and Anenii Noi, to learn about the *intensive technology production of cherries and the value chain of plums*;
- 78 fruit producers have attended organized study visits to Poland, Germany and Holland. As a result of all this training activities, 53 fruit producers apply in practice the knowledge obtained and 7 fruit producers have invested over 1.5 M(millions) EUR in the development of their business;
- Joint participation with common stands at fairs in Belarus and Romania. As a result, fruit producers exported more than 5,230 tons of fresh fruit, of which 60 t of apples in Slovakia;
- Newsletters were published (Livadarul and Moldova – un gust deosebit), with 175 members direct and more than 1,000 indirect beneficiaries;
- Members of business associations from both banks have participated at the conference of Fruit Producers, organized on the right bank, to learn about the latest trends and technology innovations for fruit production and processing as well as to promote fruits to EU markets;
- Club of young fruit producers established.



Moldova Fruct and Dnestrovschii Fruct at Festivalul Marului in Soroca

Sustainability: The established cooperation between members of the platform and the natural need for interaction between the fruit growers from both banks will ensure further durability of project results.

Sub-project 8.2: Business Bridge Platform - revival of business confidence on both banks of the Nistru river

Implemented by: Moldo-Italian Chamber of Commerce and Industry in partnership with the Chamber of Commerce and Industry from Tiraspol

Budget: 45,000 EUR

Implementation period: June 2016 - October 2017

Beneficiaries: Direct - at least 16 companies from the left bank, 29 companies from the right bank and 8 Italian companies. Indirect - experts representing NGOs and public organizations, business communities from both banks.



Brokerage event organized by the Moldo-Italian CCI

Main activities:

- A mentorship programme was launched, and assistance was provided to 8 companies from both banks to draft project proposals aiming to attract financial resources for the further development;
- A workshop was carried out to promote partnerships between businesses from both banks of the Nistru river and Italy. The event was attended by 70 entrepreneurs;
- A brokerage event with 9 conferences/business-forums/round tables were organized, attended by 700 people from both banks, 348 women, 332 from the left bank. The participants had the opportunity to present their projects and create new business links;
- 4 new associations of producers have been established on the left bank - beekeeping and production of honey; table grapes and wines; poultry and waste processing - and this is expected to ensure a long term impact of the project;
- A study tour in Italy for the managers of the new established associations and the capacity building training for the same target group organised.

Sustainability: The established cooperation between BAs and the high demand for services provided by Moldo-Italian and left bank CCI will ensure further durability of this partnership.

Sub-project 8.3: Integrated platform for the development of berry value chain (BERRYDEV)

Implemented by: Agency for Sustainable Social-Economic Development *Bizgates* (right bank), *Berries of Moldova Association* (right bank) and the Association of Small Farmers *Belyi Most* (left bank)

Budget: 51,525 EUR

Implementation period: June 2016 – September 2017

Beneficiaries: Direct – 75 members of both associations. Indirect beneficiaries – business communities, small and medium agricultural businesses from both banks.



Visit to a Blueberry plantation

Main activities:

- Organized a study tour to get acquainted with the best practices of growing berries from their peers from the right bank. 21 members of Belyi Most Association (7 women) have attended the event. Organized an workshop to explain sales techniques involving associations of producers;
- Launched the School of Berry Producers (two days) – the event was attended by 28 members of both associations;
- Organized two Field Days at the demo plots, to allow 25 members of both associations (15 from the left bank) to learn about growing berries in protected environments;
- Launched the Client Driven Information Campaign to Promote the consumption of fresh berries. 31 berry producers (including 17 from the left bank) sold their berries at the event. Also a Summer Berry Fair was organised in Chisinau;
- In October, 2017, the workshop on Information Campaign for promotion of fresh consumption of the berries and experience of working with retail supermarkets have been organized with participation of 26 members of both Associations, including 17 berry producers from left bank of Dniester.
- During the project 4 international study tours have been organised to Ukraine(x2), Poland and Italy to visit and discuss business opportunities with main berry nurseries with participation of 11 members of both associations, consultants, state institution and berry producers to learn best practices of those countries;
- Organized a Closing Conference with participation of 38 berry producers from both banks of Nistru, including 10 berry growers from left bank;
- Provided assistance and mentoring to platform members to create partnerships with local retailers and distribute their products in the markets;
- A new sales platform was established to support agriculture producers;



Summer Berry fair, Chisinau, 2017

Sustainability: The BerryDev platform has created new connections between its members from both banks and international experts to ensure the access to new technologies. The established cooperation will ensure further durability of project results.

Sub-project 8.4: Development of the tourism business on both banks of the Nistru river through the establishment of sustainable cross-river partnerships

Implemented by: National Association of Inbound Tourism ANTRIM (right bank), in partnership with ARDT (left bank)

Budget: 44,286 EUR

Implementation period: June 2016 - October 2017

Beneficiaries: Direct –members of both associations, travel agencies, wineries, providers of services or products (women artisans, rural residents, owners of rural guesthouses, handicraft centres, etc.) from both banks. Indirect beneficiaries: visitors, tourists, tour guides, translators, others.



Launching of Touristic Information Center in Chisinau City Hall

Main activities:

- 32 representatives of travel agencies (65% women) have attended two study visits organized on both banks in order to assess 32 new touristic sites;
 - Organized capacity building and networking events for 44 professionals from both banks (19 men, 25 women), as well as participated at the Global Conference of Wine and Tourism in Georgia. The events had a direct impact on the industry providing the possibility to improve knowledge and establish new business contacts;
 - An info-tour was organized to familiarize the mass media and travel agencies with joint itineraries that include 11 touristic sites from both banks. The new touristic sites have been promoted through media and travel agencies.
- The touristic offer from both banks, including the newly created touristic routes, were promoted during the Annual touristic exhibition in Warsaw;
 - The local touristic offer is continuously promoted through press-tours for journalists from Italy and Poland;
 - The Tourism Information Centre has been successfully created and launched in Chisinau.

Sustainability: The platform has improved the confidence among tourist service providers from both banks of the Nistru river through direct interaction and exchange of experience, along with capacity building activities and study visits. The continuity of this platform is ensured by new touristic products, that include sites from both banks and an Information Centre opened in Chisinau, which will promote joint touristic offers.

Sub-project 8.5: Development of a sustainable cooperation platform of women agricultural entrepreneurs from both banks of the Nistru river

Implemented by: Federation of Agricultural Producers *AGROINFORM* in partnership with the Chamber of Commerce and Industry from Tiraspol



Newsletter for agriculture business women

300 women entrepreneurs in agriculture from both banks as direct beneficiaries.

Budget: 52,785 EUR

Implementation period: June 2016 – August 2017

Beneficiaries: Direct – business women from both banks. Indirect beneficiaries – business communities, small and medium agricultural businesses from both banks and the civil society.

Main activities:

- Four regional associations of business women have been created;
- Capacity building activities have been organized for 46 participants (41 women) from both banks on *growing stone-fruits* and *growing grapes*;
- Study visits were organized for 59 women from both banks to farms in Slobozia and Falesti districts allowing participants to improve their knowledge on soil preparation before planting, seedling, processing varieties of nuts and grapes;
- 5 editions of launched newsletter have been published, with more than

Sustainability: Strong and long-term cooperation ties established by associations from both banks will ensure further durability of project results.

Sub-project 8.6: Development of a hospitality industry consortium on both banks of the Nistru river

Implemented by: Agency for Regional Development *ARDT* (left bank) in partnership with the National Hotel and Restaurant Association of the Republic of Moldova

Budget: 49,773 EUR

Implementation period: June 2016 - June 2017

Beneficiaries: Direct – 60 hoteliers from both banks and 30 staff members. Indirect beneficiaries - 10 inbound tourism agencies, 20 suppliers of hospitality services and goods from both banks, as well as tourists.



Study tour of hoteliers to Romania

Main activities:

- Networking and a capacity building events were organized. The activities have been attended by 77 representatives (49 women) of the hospitality industry from both banks, who had the opportunity to learn about *effective management, promotion of hotel services and promotion of hotel services via the Internet and social networks*.
- A Tourist Information Centre has been launched in Tiraspol on May 4, 2017, with more than 88 suppliers of tourist services from both banks of the Nistru River represented, and the products of the national craft of 19 artisans from Transnistria region, including the beneficiaries of the SCBM program;
- A catalogue of accommodation facilities for the two banks of the Nistru river has been developed (Annex 8)
- A study tour was organized to Romania for 15 hoteliers (11 women) from both banks, including visit of the *Tourism Exhibition*;
- The first Forum of Hoteliers has been organized, with more than 80 participants, including 60 hoteliers, 5 international hospitality experts, representatives of state bodies, international organizations and media;
- To further exchange experience and create trust between the hotels of both banks, a second study tour of hoteliers from the left bank has been organized in Chisinau.

Sustainability: The hospitality and tourism platform members will mutually promote such products as itineraries that include touristic sites and hotel offers from both banks. The info-centre opened in Tiraspol and second opened in Chisinau have supported the development of incoming tourism through joint offers. The established cooperation between platform members will ensure the further durability of project results.

Sub-project 8.7: Through communication and cooperation to a better life

Implemented by: Association *CUTEZATORUL* (Falesti – right bank) in partnership with Association *Vitality* (Tiraspol – left bank) and Association of Small Farmers *Belyi Most* (Chitcani, Slobozia – left bank)

Budget: 49,560 EUR

Implementation period: June 2016 - October 2017

Beneficiaries: Direct –12 trainers, 180 farmers and 13 specialized NGOs from both banks. Indirect beneficiaries - 500 farmers and agricultural producers, consumers of organic products, three scientific institutions from both banks.

Main activities:

- 14 NGOs and 12 trainers created a cross-river network for communication aiming to improve their capacity and sustainability;
- An information campaign was launched to promote the cooperation within the business platform;
- Networking and capacity building events on *organic farming*, how to *initiate and develop start-ups and create networks of NGOs* was attended by 34 representatives of platform partners, farmers, agricultural entrepreneurs, civil society and scientific institutions, from both banks;
- A study tour was organized for 17 participants from both banks (6 women) to an organic farm and to *Lungu Trifesti Agricultural fair*, both in Ezureni, Iasi, Romania;
- 3 demo plots have been established, including one on the left bank. Visits of farmers have been organized to demo plots to share the best practices of the organic farming;
- 2 conferences, 4 round tables, 14 seminars and workshops organized with more than 450 participants;
- A Regional Information and Consultancy Centre was created in Sucelea, Slobozia, Transnistria region;
- The Association of Organic Producers was established in the Transnistria region.



Moldovan Farmers at an Agricultural fair in Romania

Sustainability: The established cooperation will be further nurtured by common interests of involved organizations to develop the ecologic agriculture.

Sub-project 8.8: Cross-river partnership on marketing research

Implemented by: Chamber of Commerce and Industry *France-Moldavie* and Chamber of Commerce and Industry from Tiraspol

Budget: 48,594 EUR

Implementation period: August 2016 - October 2017

Beneficiaries: Direct – 23 representatives of Chamber of Commerce and Industry from Tiraspol and CCI Moldavian-French CCI, 7 employees of Magenta Consulting, 50 members of both Chambers of Commerce. Indirect beneficiaries - 80 exporters from the right bank, 50 exporters from the left bank.

Main activities:

- 10 training sessions organized;
- Two pilot studies on *consumer preferences and on advertising* carried out;
- In order to automate data analysis in the pilot study and in the future work, the IBM SPSS Statistics Standard software product was purchased.
- At the time of the project completion 4 contracts has been signed to provide marketing research services to analyse customer satisfaction, competitors, consumers and market share.



Training on marketing at the CCI Tiraspol

Sustainability: The platform members are working together to provide joint marketing research services to customers from both banks, ensuring the confidence building through continuous collaboration for new projects. Both organizations have improved their skills and developed portfolio of services. The established cooperation between the two CCIs will ensure further sustainability due to the continuous demand of joint marketing research services on both banks.

II. Stimulating Business Development Services

Sub-project 9: Study on Business Development Services Market on both banks of the Nistru river

Implemented by: Alternative Internationale de Dezvoltare, *AID*, Chisinau and the Centre for analytical research *New Age*, Tiraspol

Objective: Carry out an in-depth analysis of the Business Development Services market on both banks of the Nistru river and present a set of recommendations on further development of the sector

Budget: 67,567 EUR

Implementation period: August 2015 – February 2016

Beneficiaries: Direct – 23 participants at study tours, including 13 women and 40 participants at focus groups and 20 women. Indirect beneficiaries - more than 64 SMEs, including 32 from the left bank.

Main activities:

- The report provides a set of practical recommendations on further development of business services, based on interviews, questionnaires, focus group meetings and international experience;
- Main findings were presented to key stakeholders during a public event attended by about 49 participants, including 14 from the Transnistrian region.



Final conference to present the Study of the BDS market

Sustainability: The study results were of much use when planning and launching further activities related to the development of consultancy market on both banks of the Nistru river.

Sub-project 10: Boosting the CCI capacity of offering sustainable consultancy services to the beneficiaries from both banks of the Nistru river

Implemented by: Chamber of Commerce and Industry (right bank)

Objective: Develop business partnerships between BSOs, promote business-to-business and organization-to-organization partnerships through the provision of joint training courses with the Chamber of Commerce and Industry from Tiraspol.

Budget: 134,657 EUR

Implementation period: July 2016 – November 2017

Beneficiaries: Direct – 15 beneficiaries of baker course, 49 beneficiaries of Start-Up course, 15 beneficiaries of EUREM course. Indirect – companies and organizations which will improve their knowledge and skills.

Main activities:

- Training courses for 15 bakers (13 women and 2 men) started in Chisinau in partnership with a local professional school;
- Start-Up courses for 112 persons (56 women) started in Ribnita and Causeni.
- EUREM courses for 31 participants have been organized in Chisinau. After the successful completion of theoretical exams and practical exercises, the graduates have received the EUREM certificate (European Energy Manager) issued by the Nuremberg Chamber of Commerce and Industry and internationally recognized;
- The economic mission to Georgia attended by representatives of 4 companies (1 from Tiraspol) in the framework of Tbilisi Belt and Road Forum;
- A new IT programme was implemented to ensure efficient and transparent management of the CCI services related to expertise, evaluation and certification of goods;
- Organized the final event with the participation of beneficiaries of the Project from both banks.



Trainings organized by Tiraspol Business School

Sustainability: Through this project, both Chambers of Commerce and Industry cooperate in improving their services offered to the market, namely professional courses. The partners organized joint events and

exchanged the best practices in the field of business development services. The established cooperation between the two BAs will ensure further durability of project results.

Sub-project 11: Measures to provide business education and staff development of business structures to enhance business activities in the Transnistria region

Implemented by: Chamber of Commerce and Industry, Tiraspol

Objective: Further development of business education in the Transnistria region, to create and develop new businesses, restraining the migration of young people, increasing economic activity and reducing the negative processes in the economy

Budget: 134,908 EUR

Implementation period: July 2016 – December 2017

Beneficiaries: Direct – 134 participants to courses and round tables. Indirect - companies and organizations from the left bank

Main activities:

- 118 beneficiaries from the left bank (67 women) have improved skills on: *brand development and management, control of entrepreneurship activity, internet trade as a new method of business development, methods of project management, basics of creating own business and peculiarities of national cuisine.*
- Organized the Forum for Small Business - Leader 2016;
- Organized a business visit of participants of the course Advanced Training of Managers in Vienna (Austria).



Trainings organized by Tiraspol Business School

Sustainability: While implementing the project activities, the Chamber of Commerce and Industry from Tiraspol has cooperated with the Chamber of Commerce and Industry from Chisinau to organize events and study visits. All these has contributed to the enhancement of cooperation and maintenance of a good partnership, with good premises for a future long-term cooperation.

Sub-project 12: Developing capacities of export and internationalization of consultants from both banks of the Nistru river

Implemented by: Alternative Internationale de Dezvoltare – AID (right bank), in consortium with Sigma Expert (left bank) and Institute of Export (United Kingdom)

Objective: To develop business consultancy market by providing trainings and international certification in the area of export promotion to at least 15 consultants

Budget: 103,930 EUR

Implementation period: October 2016 – July 2017

Beneficiaries: Direct – 20 participants to the training course. Indirect - companies in need of highly qualified consultants to promote their exports

Main activities:

- The work plan and methodology of the courses were drafted by the international consortium for 20 beneficiaries from both banks selected in an open competition;
- The training was ensured by the consortium and the most important component of the learning program was ensured by the Institute of Export and International Trade from UK – online learning programme. Seminars and practical trainings were ensured by experts involved by the Public Administration



The partnership for the implementation of the project on training and certification of export consultants

International (United Kingdom), Alternative Internationale de Dezvoltare (Chisinau) and Sigma-Expert (Bender);

- The learning program aimed to provide knowledge on tools and instruments needed for conducting international trade transactions (i.e. document preparation, transport, warehousing, customs clearance, packing, INCOTERMS, documentary credits, documentary collections, trade finance, DCFTA/trade facilitation instruments and other related aspects, relevant for particularities of exporting to potential selected markets and other;
- By the end of the project 18 consultants have been certified by Institute of Export and International Trade from UK.

Sustainability: The project has successfully enhanced capacities of consultants from both banks to provide new business services to the private sector, especially to promote export on abroad markets, under the DCFTA terms. The certified export consultants have joined efforts with 20 business consultants (certified within a similar project) to create the first cross-river business association aiming to provide business services on both banks, and on neighbour markets.

Sub-project 13: Providing Consultancy Services for Competitiveness improvement through training and certification of Business Consultants

Implemented by: CPM Consulting (Austria) in consortium with Business Consulting Institute (right bank) and the Chamber of Commerce and Industry (left bank, Tiraspol)

Objective: To develop the business consultancy market by providing trainings and international certification of at least 16 business consultants

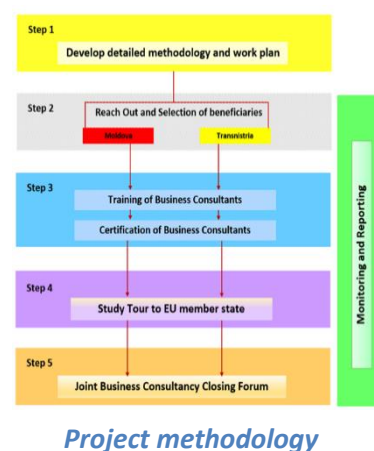
Budget: 175,770 EUR

Implementation period: November 2016 – October 2017

Beneficiaries: Direct – 25 course participants. Indirect - companies and organizations that will improve their capacities as a result of expertise provided by business consultants

Main activities:

- The work plan and methodology of the courses was drafted by the consortium. The benefiting 25 experts were selected from both banks based on open competition. At least 16 of them have been certified. All courses have been delivered, and practical exercises were organized at enterprises in Chisinau and Tiraspol. A study visit to Austria, Viena was organized to learn best practices of European providers to deliver business services. 20 experts were certified as business consultants by iCMCI;
- A Joint Closing Forum with project participants, representatives of stakeholders, companies, experts on business consulting from Moldova, the EU and International organizations.



Sustainability: Joint courses attended by beneficiaries from both banks have ensured a consistent confidence building interaction and have strengthened the consultancy market. On the other side the practical exercises performed on specific cases of real companies was a good opportunity for interaction with the private sector, allowing consultants to establish new ties with potential customers looking for advisory services. On long-term there are good grounds for cooperation between consultants from both banks, as many consultancy services contracts require groups of experts to be involved with various backgrounds and abilities.

III. Promote a Culture of Entrepreneurship and Support Young Entrepreneurs

Sub-project 14: Creation of Job Opportunities through Business Support for Youth on the right bank

Implemented by: Business Consulting Institute NGO

Objective: Create job opportunities in the Security Zone (for people aged 18 to 35 years old) by enabling young entrepreneurs to start and run effectively a business, allowing them to create new contacts, share knowledge and best practices

Budget: 331,725 EUR

Implementation period: July 2015 – April 2017

Beneficiaries: Direct – 15 grant beneficiaries from targeted communities, including 10 women. Indirect – 152 people

Main activities:

- 80 candidates (41 women, 40 men) have benefited of individual consultancy on business plan writing;
- 15 grant beneficiaries (including 10 women) from Anenii Noi, Causeni, Dubasari, Orhei, Rezina, Soldanesti and Stefan Voda were selected and received grants of up to 13,500 Euro, individual coaching and provision of business support services;
- 62 new jobs were created (28 for women), with improved livelihoods for more than 150 people;
- 5 thematic seminars were organized on management of human resources, strategic management, accounting, finance and negotiation techniques;
- A joint conference was organized in Vadul-lui-Voda, attended by more than 100 participants from both banks. The event included an exhibition of goods / services produced by young entrepreneurs, while presenting their success stories;
- A business platform for supporting collaboration between young entrepreneurs from both banks of the Nistru River has been updated and improved: www.business-bridges.net.



Exhibition of crafts produced by young entrepreneurs

Sustainability: A network of young entrepreneurs has been created and together with a mirror project implemented on the left bank, it should ensure further cross-river cooperation of the private sector.

Sub-project 15: Creation of Job Opportunities through Business Support for Youth in the Transnistrian region

Implementer: The Chamber of Commerce and Industry (left bank, Tiraspol)

Objective: Creation of job opportunities in the Transnistrian region (for people aged 18 to 35 years old) by providing young entrepreneurs with support in starting and running a business, getting opportunities to network, share their knowledge and best practices

Budget: 344,825 EUR

Implementation period: July 2015 – April 2017

Beneficiaries: Direct – 16 grant beneficiaries assisted in the Transnistrian region, including 9 women. Indirect – 224 people

Main activities:

- 146 applicants (51 women) benefitted from 4 one-day trainings on business plan writing (Tiraspol, Bendery, Rybnitsa) and 52 candidates (15 women) received more than 75 hours of individual consultancy on all aspects of business plan writing;
- 16 grant beneficiaries (9 women) from Tiraspol, Bendery, Grigoriopol, Ribnitsa, Slobozia, Dnestrovsc, Dubasari were selected and received grants of 9,400-13,500 EUR, along with individual coaching and provision of business support services offered for 14 months;
- 69 new jobs have been created and more than 220 people improved their livelihoods;
- 5 thematic seminars were organized on topics like: human resources, organizational management, accounting and fiscal regulations and negotiation skills.
- A Joint Conference, organized in Tiraspol in October 2016, was attended by more than 100 participants. During the event, the entrepreneurs had the opportunity to share their own products /services and their success story, as well as to network.



Vitalii Covali received a grant and established a milk farm in Dubasari

Sustainability: A network of young entrepreneurs has been created as a result of implementation of two mirror projects and that ensures further durability of project results as the young entrepreneurs are interested to cooperate to ensure further partnerships. Some of the beneficiaries have already identified new opportunities to extend their businesses on the opposite bank.

Sub-project 16: Study on entrepreneurship perception among youth on the left bank of the Nistru river

Implementer: CBS-AXA in cooperation with MiLab and Centre Resonance from the left bank

Objective: to design and carry out a study among young women and men (aged 18 to 35) from the Transnistrian region, on their perceptions of entrepreneurship and come up with recommendations on promotion of a culture of entrepreneurship in the respective area.

Budget: 22,520 EUR

Implementation period: October 2015 - June 2016

Beneficiaries: Direct - 30 youth from both banks (16 women). **Indirect** - business communities, associations, analysts, researchers, entrepreneurs from both banks of Nistru river

Main activities:

- The study was elaborated based on a public survey and in-depth interviews among youth on the left bank during March-April 2016;
- Discussions with 4 focus groups of 8-9 participants each (4 one-day meetings in total) were organized to secure the analysis and to validate the suggested recommendations on entrepreneurship culture promotion;
- The final report, containing recommendations delivered by CBS-AXA in June 2016 will further guidance for the implementation of business development activities.



The results of interviews on perception of entrepreneurship

Sustainability: the participants gained valuable experience and knowledge about the design thinking and culture of entrepreneurship and had the opportunity to network with their colleagues and experts and establish valuable liaisons for future cooperation. The training as well as extra-training activities were conceived to assure a large communication between the youth from both banks.

Sub-project 17: Feasibility research on the establishment of Business lab in the Taras Shevchenko University in Tiraspol

Implementer: Individual consultants Vlada Lisenco and Oleg Stiopca

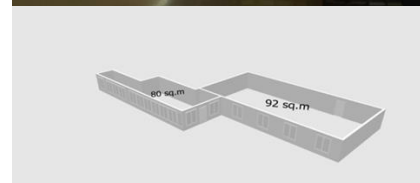
Budget: 4,854 EUR

Implementation period: May-September 2016

Beneficiaries: 121 participants, 59 women, including 8 from the Transnistrian region

Main activities:

- The Study was conducted using diverse technics, e.g. applying questionnaires, organizing site visits, holding semi-structured interviews and meetings with different stakeholders: business representatives, university staff and managers, local authorities, representatives of business development organizations;
- Provided recommendations relate to the need for trainings for the Laboratory staff, suggestions for the physical location, a road-map for the Business Laboratory establishment and budget estimates.



The recommended location of the future Business Lab

Sustainability: The results of the study will be the basis for the decision on supporting the establishment of a Business Laboratory on the left bank in the Vth phase of the Programme.

Sub-project 18: Forum of Young entrepreneurs

Implementer: NGO National Association of Young Managers (ANTiM) in cooperation with Argidius foundation

Budget: 1,943 Euro (co-funded by SCBM)

Implementation period: December 2015

Beneficiaries: 121 participants, 59 women, including Transnistria young entrepreneurs

Main activities:

- One-day forum has been organized - *The realities and the potential for business development for young entrepreneurs*, bringing them together for the first time in such a format;
- Over 120 participants involved (59 women). The event was focused on networking while successful entrepreneurs and experts shared with them the most efficient management and business development approaches;
- At least 10 young entrepreneurs from the Transnistria region participated, 2 of them as guest speakers sharing their own entrepreneurship experience;
- On-going programmes and projects offering support to young entrepreneurs were presented by representatives of EU, UNDP, CCM, IFAD, the World Bank (PAC II);
- 6 parallel training sessions were organized on access to finance, leadership and management communication, Platform for learning, business development, franchising and others.

Sustainability: Forum participants, including participants from Transnistrian region have gained valuable experience and knowledge about development opportunities, had the possibility to network with their colleagues and experts and establish valuable liaisons for future cooperation.



ANTIM Forum, 2016 - Realities and potential for business development for young entrepreneurs

Sub-project 19: Conference-Forum Youth Entrepreneurship in a Modern Society

Implementer: The National Association of Young Managers (ANTiM) in cooperation with Youth Generation, UNDP and the Ministry of Education, Culture and Research

Implementation period: 21-22 November 2017

Budget: 50,000,00 MDL / 3,000 USD

Beneficiaries: Over 200 young entrepreneurs from Moldova, Romania, Ukraine, Italy, Georgia and Armenia

Main activities:

The National Association of Young Managers (ANTiM) in cooperation with Youth Generation, with the financial support of EACEA and Erasmus + programme, UNDP, the Ministry of Education, Culture and Research have organized the International Youth Entrepreneurship in a Modern Society Forum.

This is a major event that provides a platform for over 200 young entrepreneurs from Moldova, Romania, Ukraine, Italy, Georgia and Armenia to meet, share success stories, address entrepreneurial challenges and develop.

The event brought together decision makers, innovation experts and practitioners (SMEs, business incubators and organizations that support and promote entrepreneurial activities) to generate discussions and find solutions that will help improve the business environment and develop the social entrepreneurship, envisaging a positive social, economic and environmental impact.

The forum agenda has included:

- Presentation on programmes and projects supporting young entrepreneurs;
- Parallel sessions on Business Development projects; Entrepreneurship Culture Promotion among young;
- B2B Networking session.



ANTiM, Youth Entrepreneurship in a Modern Society, 2017

Sustainability: This event is organized each year by ANTIM even if the financial resources are scarce. The Programme has supported the NGO to organize a new edition as it envisages the involvement of business communities from both banks and building confidence among them. The next edition of the forum should be organized in 2019.

Sub-project 21: Business Innovation School

Implementer: SCBM project

Objective: The Business Innovation School was aimed at strengthening the cooperation between young entrepreneurs from both banks

Budget: 20,100 EUR

Implementation period: 9 – 17 August 2017

Beneficiaries: 30 young entrepreneurs from both banks

Main activities:

- About 100 applications were received, out of which 30 beneficiaries (50% from the left bank and 40% women) were selected based on an open competition,
- The participants created 15 joint teams and developed innovative business ideas, learning from top speakers about their experience and being mentored in developing their own ideas.
- The best 2 teams, that developed the most viable and sustainable business ideas, build around a strong confidence building element



Школа Бизнес Инноваций
9-17 августа

Специальный гость

**Ната
Албот**

**Основательница
KLUMEA**

Школа Бизнес Инноваций проводится в рамках Программы «Поддержка мер по укреплению доверия», финансируемой ЕС и внедряемой ПРООН



received a financial award (4 awards of 20 000 MDL each for 2 best teams) to further develop their businesses.

- A list of trainers and coaches for 7 different topics, has been defined. Well-known and experienced business guests were invited and talked about their success stories and encountered bottlenecks. The materials for the 7 days' courses were developed and adjusted to the trainees needs;
- The event was promoted on social resources and through printed media through the cards of the main event speakers;

Annex 2: List of Community Infrastructure Projects

Number of Sub-Projects: 31 (31 including 2 Tourist Information Centre and excluding the van that had to be procured for the Popenchi boarding school)

Total budget committed for sub-projects: 3,886,631 EUR

Community contribution: 239,703 EUR

Other donors' contributions: 25,000 EUR

Sub-Project 1 Overall repair of the Child and Youth Creativity Hall, Dubasari (left bank)

Objective: Overall renovation of the Child and Youth Creativity Hall, enhancing its capacity and generating opportunities for cross-river confidence building activities

Budget: 147,192 EUR

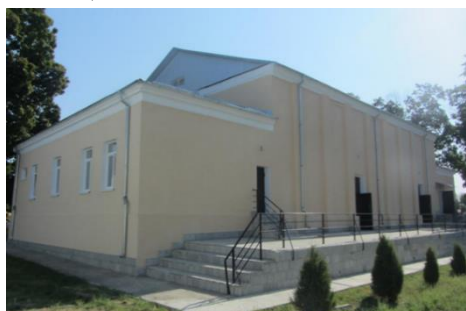
Period of implementation: January 2016 – August 2016

Beneficiaries: Direct - Population of the town 25,801 (women 12,939)

Main results: The works included capital repair of the previously leaking roof, total renovation of the building façade, construction of new separate toilettes for males and females (previously there was only one common restroom). In addition, the surrounding area of the building was landscaped, and the summer stage was renovated. Also, the ceiling in the big concert hall was rehabilitated, new covers for the chairs and new wooden flooring for the stage were provided. All electricity networks were replaced, and the heating system renovated (the previous one was non-functional and required maintenance works during the cold season). Old wooden windows were replaced and minor repairs for the rehearsal rooms and extra-curricular activity halls were conducted. Due to new wall padding, the acoustic features of the grand concert hall were significantly improved.

Achievements to be emphasized:

- Adequate conditions for the after-school activities (both participants and staff);
- Modern premises available for the organization of cross-river and confidence building initiatives;
- Good visibility for the EU-funded projects given the central location of the institution;



Sustainability: An MoU was signed with the local beneficiary institution prior to the initiation of the reconstruction. Given the fact that the Child and Youth Creativity Hall is benefiting from continuous financial support of the Dubasari town administration, no risks regarding its further activity are foreseen. Considering the size of the town and the special status (focus on children and youth activity) of the institution, the local impact of the project is quite considerable. Improved conditions will make the centre more attractive, therefore increasing the number of future beneficiaries. Further, the Centre will be used as a platform for cross-river events which will involve people from both banks in culture related activities. The most recent example is the participation of Centres representatives in the joint cross-river collaboration event Aho-aho rasuna Nistrul which took place in Cosnita, December 24, 2016.



Sub-Project 2: Reconstruction of General Education School/Kinder Garden n. 2 in Nezavertailovca village (left bank)

Objective: To enhance cross-river collaboration by providing improved education services and sanitary conditions at the general school and kindergarten nr.2 from Nezavertailovca village

Beneficiaries: 746 (225 children+71 staff+450 parents): 395 women and 351 men

Budget: 176,103 EUR

Period of implementation: January 2016 – June 2016

Main results: Performed works included full renovation of the auxiliary block that now hosts a concert hall (previously the school did not have a concert hall because it hosted the kindergarten as well). The auxiliary block was consolidated according to current safety norms. The roof was changed and thermally insulated; all electrical and heating networks were replaced. Previously the school had no toilets. New restrooms were built inside the facility. A cesspool was built and now the facility has a functional sewerage system. In the main block, the thermal system was completely renovated. In addition, the sports hall was renovated and equipped.

Achievements to be emphasized:

- Adequate learning conditions for pre-schoolers and pupils attending the institution (as well as hired personnel);
- Overall better energy efficiency leading to institutional budget savings;
- Improved standards for education will attract more beneficiaries in the future;



Sustainability: Experts of implementing partner team (Interaction NGO) organized two trainings for the representatives of the community work group (topics: *Basis of project planning and preparation and Mobilizing community resources to solve social problems*). In addition, representatives from Nezavertailovca attended the joint capacity building trainings organized in Chisinau. Improving the conditions of the institution where children begin their education sets, fundamental for a proper development and schooling processes in their lives, thus respecting their basic human right of access to education. The implementing organization has joined the Education Thematic Platform, attending all capacity development and confidence building activities provided by the platform, ensuring the sustainability for the implemented project.

Sub-Project 3: Renovation of School nr. 2 in Chitcani village (left bank)

Objective: enhancing cross-river collaboration through the creation of better education conditions within school nr.2 from Chitcani.

Beneficiaries: 1,023 (420 pupils+550 parents+53 staff, 544 women and 479 men)

Budget: 130,935 EUR

Period of implementation: January 2016 – October 2016

Main results: Performed works included replacement of the roof for three units of the facility. The heating network was replaced in the main unit of the school. General renovation of the block, which hosts the school cafeteria and full equipment of the lunchroom. The entire roof has been equipped with rainwater collection and drainage systems to eliminate leakages and flooding in the school.

Achievements to be emphasized:

- Adequate learning conditions for pupils attending the institution (including the staff);
- Overall better energy efficiency leading to institutional budget savings;
- Improved standards for educational processes that attracts more pupils;





Sustainability: Experts from partner organization (Interaction NGO) have organized two trainings for representatives of the community work group (topics: *Basis of project planning and preparation and Mobilizing community resources to solve social problems*). In addition, representatives from Chitcani attended joint capacity building activities organized by Interaction and Contact in Chisinau. As part of the established Education Platform, the school benefited from specialized trainings as well as from opportunities for cross-river cooperation, by interacting with schools from Tanatari, Varnita Puhaceni, and Copanca (the right bank.)

Additionally, the Chitcani School has accessed other funds for cross-river cooperation in the frame of Small Grants programme.

Sub-Project 4: Replacement of windows, repair of roof and cafeteria/festivity hall for General Education School in Glinoe village (left bank)

Objectives: enhancing cross-river collaboration through better education conditions within the general school from Glinoe village

Beneficiaries: 750 (250 pupils+500 parents): 380 women and 370 men

Budget: 131,559 EUR

Period of implementation: January 2016 – September 2016

Main results: Performed works included capital renovation of the unit where the sports and festivity halls (also used as the cafeteria) are located. The roof of the building was replaced. The façade and exterior finishing works were completed for the entire building. Inner yard of the school was paved. All electrical and heating networks were replaced. The sports hall was connected to hot water sources and shower facilities were installed. The kitchen (for the cafeteria) was renovated and old windows and doors were replaced for the entire edifice.



Achievements to be emphasized:

- Improved learning conditions for pupils attending the institution and hired staff;
- Overall better energy efficiency leading to institutional budget savings;
- Improved standards for educational processes attract more beneficiaries;

Sustainability: Experts of partner organization (Interaction NGO) have organized two trainings for the representatives of the community work group (topics: *Basis of project planning and writing and Mobilizing community resources to solve social problems*). In addition, community representatives were involved in joint trainings related to strategical planning. Starting from 2017, the administration of the school has attended the Education Platform being involved capacity building activities. Currently, the renovated festivity hall hosts sports events and serves as a premise for meetings of representatives of many education institutions from both banks. Projects that support educational institutions represent a great potential to strengthen confidence building.



Sub-Project 5: Renovation of the Dnestrovsc Polyclinic (left bank)

Objective: Promote confidence and enhance cross-river cooperation by improving conditions for both, patients and staff (total of 72) of the polyclinic, as well as supporting exchange of experience in the area of medical services.

Beneficiaries: 15,072 (15,000 yearly capacity of patients and 72 staff, 7,868 women and 7,204 men)

Budget: 160,556 EUR

Local contribution: 15,300 EUR

Period of implementation: January 2016 – July 2016

Main results: Performed works included roof replacement and renovation of all public areas. The polyclinic now has a new heating system and electricity networks, as well as a renovated water supply and sewerage system. The toilets were repaired and equipped. The floor was renovated in all offices. Several specialized rooms were renovated according to the safety, sanitary norms and standards (the procedure and testing facilities). The surgery, gynaecology and infectious diseases sections were fully refurbished. By combining the EU and SDC funds, a vaccination cabinet for new-borns and other children was created.



Achievements to be emphasized:

- Improved conditions for patients and medical personnel;
- Higher quality healthcare service;
- Decrease the number of hazards in the institution related to overall poor conditions and inadequate conditions;

Sustainability: Experts of partner organization (Interaction NGO) assessed the institution's development needs and elaborated relevant recommendations and action plan for development. Furthermore, two trainings



for the representatives of the community work group (topics: *Basis of project planning and writing* and *Mobilizing community resources to solve social problems*) were organized. In addition, representatives of Dnestrovsk Polyclinic have attended capacity building trainings organized in Chisinau. In the frame of the Healthcare Platform a needs assessment was performed, and the polyclinic has benefited of additional capacity building activities. The polyclinic staff has attended a study visit to the European Community to learn the best practices of their peers. Medical personnel from both banks have been involved in cross-river visits to exchange experience, thus contributing to a

strengthened environment of trust and improved confidence. As part of the effort to ensure high visibility for developed projects the Dnestrovsk Polyclinic have been officially inaugurated back into 2016. Representatives of the EU Delegation, Swiss Agency for Development and Cooperation and local stakeholders attended the event that was broadcasted in numerous TV stories, interviews, newspaper articles and radio news.

Sub-Project 6: Improvement of educational, socio-cultural and sport services provided by the complex in Varnita village (Anenii Noi district)

Objective: create optimal conditions for the good functioning of the educational, socio-cultural and sports complex in Varnita village, leading to a growing number of cross-river collaboration initiatives and joint thematic events and activities

Beneficiaries: 2,365 (children, parents and staff, 1,170 women and 1,193 men)

Budget: 162,184 EUR

Local contribution: 6,555 EUR

Period of implementation: January 2016 – June 2016

Main results: Executed works included pavement of the basketball field, establishment of running tracks, as well as establishment and equipment of the fitness area (work-out units). A little basketball field was built for the school. The interior and exterior of Asclepio Centre was completely renovated. All thermal and electrical systems were replaced. In addition, all windows were renovated, and fences for the school and kindergarten were built (to separate the school from the road and other private property).



Achievements to be emphasized:

- Over 5000 beneficiaries from the village and surrounding communities will have access to modern sports and culture related facilities;
- Children from socially vulnerable families got access to extra-curricular activities;
- Elderly persons have a place to meet and celebrate diverse cultural holidays – activities otherwise not available in the community.

Sustainability: Local authorities have taken full responsibility for the maintenance of the renovated social infrastructure unit. Façade insulation as well as replacement of heating and internal networks diminished current maintenance costs.

Experts from partner organization (Contact NGO) assisted the local authorities in updating the community development strategy plan. Representatives from Varnita town attended joint capacity building trainings organized in Chisinau. Back into November 2016 a visit was organized to Varnita attended by 30 to learn best practices of project implementation in the region. In May of 2018 40 members of the European Parliament have visited the town to get acquainted with the success story of this community. The achieved results were highly appreciated by the officials.



The community of Varnita serves as a great example for representatives from other EU-funded projects (under the SCBM framework) since they managed to attract resources for a considerable number of social and community – focused initiatives. Sharing their experience with neighbour significantly contributes to the general scope of the Programme, to build confidence across the river. The exchange of experience represents a good opportunity for communities from both banks to cooperate and find new confidence building opportunities, to establish contacts and partnerships.



As part of the confidence building promotion and visibility campaign the Varnita Sports area and the Asclepio Community Centre have been officially inaugurated. The event was attended by representatives of the

EU Delegation, the Prime Minister and local stakeholders from both banks of the Nistru river. The event was widely covered by local and national mass media.

Sub-Project 7: Modernization of the regional Community Centre from Slobozia-Dusca village (Criuleni district)

Objective: Promote and consolidate confidence, cultural and spiritual values, national traditions, by creating optimal conditions for joint cultural event and artistic activities in the nearby localities: **Slobozia-Dusca, Criuleni and the villages Harmatca and Tibuleuca, Rascov, Nezavertailovca and Corotna from the Transnistrian region.** To offer high quality services, diversified cultural activities and opportunities for cross-river collaboration to citizens.

Beneficiaries: 3,200 (village population: 1,672 women and 1,528 men)

Budget: 178,560 EUR

Local contribution: 22,930 EUR

Period of implementation: January 2016 – May 2016

Main results: Performed works included total replacement of the roof, thermal insulation and total renovation of the building façade. The entrance to the community centre was renovated and is now being used as a stage for certain events (has a proper roof cover and stairs). Indoor restrooms were provided. The edifice was connected to water and sewerage systems. Repair works were performed in the grand concert hall, small concert hall and the rooms used for rehearsal and art activity. The entire stage lighting system from the grand concert hall was renewed. The mayoralty contributed by equipping the grand concert hall with chairs and by landscaping the surrounding territory.

Achievements to be emphasized:

- Improved conditions for the organization of cultural and social events and activities;
- The local cultural heritage is preserved;
- Access ensured to modern and high-quality cultural facilities at the local level;



Sustainability: Experts from the partner organization (Contact NGO) assisted the local authorities in elaborating the community development strategy plan. Representatives from Slobozia-Dusca village attended joint capacity building trainings organized in Chisinau. The community signed collaboration agreements with villages from the left bank of the Nistru river (Nezavertailovca and Corotna) and a joint Plan of activities is included in the document. The renovated premises of the Community Centre (full capacity: 330 spectators) can host the agreed upon activities and serve as a stomping ground for representatives from both banks of the Nistru river interested in arts and culture also beyond the implementation timeframe of the project.



Sub-Project 8: Renovation of the infectious diseases section of the Rezina District Hospital

Objective: To improve quality of medical services and increase opportunities for cross-river cooperation for healthcare professionals from both banks of the Nistru river. To provide healthcare services to beneficiaries from both banks.

Beneficiaries: 42'000 (population of Rezina)

Budget: 175,527 EUR

Local contribution: 18,663EUR

Period of implementation: December 2015 – September 2016

Main results: Performed works included renovation of the entire infectious diseases section of the hospital (a separate unit). The roof was replaced, thermally insulated and the entire façade was renovated. Windows and doors were replaced with new ones. A ventilation system was established. Heating, water, electricity and sewerage systems were all renovated. Every room was equipped with a separate closet, shower cabin and sinks.

The space where the food is distributed was totally renovated. All public areas and patient rooms in the building were renovated and are complying with respective safety and sanitary norms. Currently the infectious diseases section from Rezina district is the most modern section from the country.

Achievements to be emphasized:

- Improved conditions for patient treatment, higher quality medical services;
- Modern work environment for medical personnel;
- One of the best infectious diseases' sections from the entire country;



Sustainability: Experts from partner organization (Contact NGO) have assessed capacity gaps of the institution and supported them to elaborate the capacity development action plan, as well as confidence building action plans with the work group from Rezina. Representatives from Rezina attended the joint capacity building trainings organized in Chisinau. A high standard section like the one in the hospital from Rezina represents a great resource for specialized medical personnel on both banks of the Nistru river with great potential of sharing the expertise and know-how with other similar institutions from both banks of the Nistru River. Persons from the left bank also benefit directly from high quality medical services, while interacting and communicating with representatives from the right bank. As part of the thematic cooperation platform for healthcare, the project from Rezina could serve as a successful showcase of an effective collaboration between institutions and personnel from a specialized medical field – sharing their expertise with counterparts from the left bank of the Nistru river.



Sub-Project 9: Capital renovation of the bridge on drumul Tirlului street from Hirbovat village (Anenii Noi district)

Objective: increased confidence building and cooperation between Hirbovat and Protegailovca (left bank) villages through improved accessibility and road safety conditions

Implemented by: Local public authority of Hirbovat village

Beneficiaries: 8,690 (5,456 population of Hirbovat and 3,234 population of Protegailovca: 4,466 women and 4,224 men)

Budget: 135,792 EUR

Local contribution: 8,258 EUR

Period of implementation: January 2016 – July 2016

Main results: A Grant Agreement was signed with the local authorities in December 2015. All works related to the bridge construction have been successfully completed. Performed works included full demolition of the previous bridge and clearing of the riverbed. New tubular elements for the construction of the bridge were brought and mounted. All access roads to the bridge have been renovated and adjusted to the subsequent change in elevation (asphalted). Road signs and regulatory markings were provided and placed in relevant spaces. All reconstruction activities have been successfully completed.



Achievements to be emphasized:

- Improved road safety for inhabitants from both banks of the Nistru river;
- Modern infrastructure built to the benefit of both banks' citizens;
- Favourable conditions for the establishment of a regular transport connection between communities on the left and right banks of the Nistru river and additional economic opportunities for neighbouring villages;



Sustainability: Experts from partner organization (Contact NGO) assisted the local authorities in updating the community development strategy. Representatives from Hirbovat village attended joint capacity building activities organized in Chisinau. The improved physical infrastructure unit facilitates the interaction of communities from opposite banks, increasing the frequency of travels from one side to the other. Also, given the location of Hirbovat village, the renovated bridge will facilitate upcoming cross-river thematic activities with representatives of neighbouring villages from the Transnistria region.

Sub-Project 10: Renovation of the Molovata village Community Centre (Dubasari district)

Objective: To develop culture related infrastructure in Molovata village, to facilitate cross-river cultural activities ensuring frequent interaction communities from both banks.

Beneficiaries: 2,873 (village population: 1,443 women and 1,430 men)

Budget: 172,800 EUR

Local contribution: 10,324 EUR

Period of implementation: January 2016 – December 2016



Main results: Performed works included full replacement of the roof (from slate to tiles), as well as the overall rehabilitation of the building façade and construction of indoor restrooms. The building was connected to water supply and sewerage systems. The hallway from the building was fully renovated. The ceiling from the grand concert hall was renewed keeping all original decorative elements. The decorative elements from the walls were fully restored. The flooring in the grand concert hall was repaired and stuffed chairs were provided (400 in total). Also, the unique façade of the building was renovated, and all decorative elements were reconstructed according to the original.

Achievements to be emphasized:

- The premises offer now the opportunity to organize cultural events in excellent conditions at high-level standards;
- Increased number of planned concerts and performances will help to preserve national heritage;
- Favourable rehearsal environment for the artistic and folk collectives;
- The lifespan of the building has increased for another 30 years;



Sustainability: Experts from partner organization (Contact NGO) have assisted the local authorities in elaborating the community development strategy. Representatives from Molovata village attended joint capacity building activities organized in Chisinau. The Community Centre from Molovata represents now a valuable cultural trademark of the village. Molovata Community Centre represents a great example of preservation of national heritage. Currently, the facility hosts many joint socio-cultural events.

Sub-Project 11: Thermal insulation, replacement of windows and renovation of the stadium for the Cîrnăteni Lyceum (Causeni district)

Objective: To enhance cross-river cooperation between schools from both banks of the Nistru river by creating better opportunities for education

Beneficiaries: 1,111 (pupils, parents and staff: 555 women and 556 men)

Budget: 140,473 EUR

Local contribution: 18,028 EUR

Period of implementation: January 2016 – November 2016

Main results: Performed works included thermal insulation of both blocks and of the roof. All windows and doors were replaced and main access entrance to the building was renovated - new entrance stairs and roof cover for them. The stadium was equipped with running tracks and a new sandbox (for jumps). Volleyball, football and basketball fields were constructed. The showers and locker rooms of the sports hall have been renovated.



Achievements to be emphasized:

- Improved energy efficiency of the building leads to budget savings;
- Improved conditions to educate pupils;
- Better opportunities for outdoor activities aiming to promote a healthy life-style;

Sustainability: Experts from partner organization (Contact NGO) assisted local authorities to update the community development strategy. Representatives of the Cîrnăteni village attended the joint capacity building trainings organized in Chişinău. The lyceum from Cîrnăteni has a good cooperation with the Sports Schools from Bender and Dubăsari, in the frame of this partnership many joint sports activities are organized. Currently, the renovated premises serve as a meeting platform for competitions and tournaments involving athletes from both banks. The institution has joined the Education and Sports Platform thus benefiting of capacity building activities and study visits to the European countries.



Sub-Project 12: Renovation of the Dorotcaia village Community centre (Dubăsari district)

Objective: promotion of social and cultural values aimed at increasing the trust between residents of Dubăsarii Vechi village and Pirita, Cosnita, Dorotcaia, Delacau, Grigoriopol (town)
Beneficiaries: 3,547 (village population: 1,783 women and 1,764 men)

Budget: 170,113 EUR

Local contribution: 13,000 EUR

Period of implementation: January 2016 – November 2016



Main results: Performed works included roof replacement, renovation of the façade as well as repair of access stairs and adjacent territory. The restrooms were renovated and connected to the water and sewerage systems. Interior repair works for the entire hall of the community centre were conducted. Public spaces were rehabilitated, and the grand concert hall was refurbished. The stage in the grand concert hall was renewed and the curtains were changed.

Achievements to be emphasized:

- Improved conditions ensured to organize festivals, concerts and exhibitions in the community;
- Local socio-cultural infrastructure has been renovated;
- Better conditions are offered now to two other institutions (public and children library) hosted by the renovation facility;

Sustainability: The local authorities cover all operational costs of the institution. Experts from the implementing partner team (Contact NGO) assisted the local authorities in elaborating the community development strategy. Representatives from Dorotcaia village attended joint capacity building activities organized in Chişinău. The Community Centre from Dorotcaia village hosts a regional cross-river festival *Nistrule pe malul tau*. The festival gathers folk, arts and craft representatives from different localities from both banks of the Nistru river. The EU-funded support for the renovation of the Community centre will allow keeping the tradition alive and serve as a great visibility instrument and positive community development example.



Sub-Project 13: Renovation of the Office of Family Physicians and establishment of outpatient treatment section in Gura Bicului village (Anenii Noi district)

Objective: To enhance confidence building between people from Gura Bicului and Bicioc (left bank) villages by providing better health care services

Beneficiaries: 4,483 (3,600 Gura Bicului population+883 Bicioc population: 2,331 women and 2,152 men)

Budget: 171,059 EUR

Local contribution: 2,223 EUR

Period of implementation: April 2016 – December 2016



Main results: Performed works included renovation of the building façade (thermal insulation) and roof replacement. The facility was connected to the gas system and a boiler house was built and equipped with boilers. All doors and windows were replaced, and indoor restrooms were constructed as well as connected to the water and sewerage systems. The electricity and heating systems along with the ventilation were renovated. A space designed for procedures was established along with a registration desk/area. A Gynaecology cabinet and a laboratory/test room was included in the medical office.

Achievements to be emphasized:

- Improved conditions for medical assistance and establishment of an outpatient section;
- Better quality of locally available healthcare services;
- Increased number of beneficiaries from the left bank (Bicioc village) accessing services from right bank institutions;

Sustainability: Experts from partner organizations (Contact NGO) assisted the local authorities in elaborating the community development strategy. Representatives of Gura Bicului local administration attended joint capacity building activities organized in Chisinau. Due to the geographical proximity to the left bank, the medical centre from Gura Bicului provides healthcare services to Bicioc community. Improved conditions of the healthcare facility gradually attract more patients from neighbour locality. This will lead to increased interaction between communities from both banks, improving confidence among them. After the joining the Healthcare Platform the medical staff has been involved in specialized capacity building activities, allowing them to improve skills and knowledge, guaranteeing a long-term sustainability of the renovated facility. As a member of the Healthcare Platform, the Office of Family Physicians is often used as a specialized platform for trainings and exchange of experience to the benefit of healthcare professionals.



Sub-Project 14: Overall renovation of the Rascov village Community Centre (left bank)

Objective: To improve conditions for socio-cultural activities in the community while promoting cross-river cooperation through joint cultural events

Beneficiaries: 2,097 (village population: 1,085 women and 795 men)

Budget: 223,360 EUR

Local contribution: 22,050 EUR

Embassy of Poland contribution: 25,000 EUR

Period of implementation: January 2016 – February 2017

Main results: At the stage of project approval Rascov Community Centre was not operational due to multiple technical problems. Based on open competition the project was approved for financing and an MOU was signed with the local partners. The required technical expertise and relevant technical estimates were performed allowing a smooth implementation process for the project. A construction company has been selected through an open competition to run the works. The roof and façade were renovated, and all external networks were completed, as well as the majority of internal works like the replacement of the floor, replacement of doors and windows, replacement of electrical,



water supply, sewerage and heating systems. In addition, the chairs from the grand concert hall have been replaced. Final interior works have been finished.

Achievements to be emphasized:

- Over 2,000 people from both banks, especially from Rascov and neighbour villages benefit from a modern Community Centre with a total capacity of 600 places;
- Over 20 temporary and 2 permanent jobs were created;
- Due to improved conditions the Community Centre is now used as a platform for joint activities that aim to strengthen cross-river cooperation and increase confidence among them;
- The reconstruction of the Community Centre makes the community more attractive from the social, economic, touristic points of view.



Sustainability: Peer organizations from both banks have been involved in joint trainings and activities making use of the Centre refurbished premises. A continuous direct communication between the local implementation partners (NGOs and LPA) was ensured. To strengthen the project sustainability and increase the level of ownership, additional financial contribution was mobilized from local administration while actively involving local leaders in the reconstruction process.

Due to its geographical localisation and due to historic context, this project has a considerable confidence building potential. Following the reconstruction, a number of cross-river cultural events will be organized. Particularly a festival *We are from Rascov* is expected to take place in 2017. Based on thematic collaboration platform for culture soon to be established, the SCBM Program will support cross-river collaboration initiatives between communities and similar projects previously implemented on both banks of the Nistru River.

Sub-Project 15: Reconstruction of the village sewer pipe (Speia, Anenii Noi district)

Objective: To improve living conditions for Speia and neighbouring citizens by providing a renovated sewerage system (decreased pollution and higher quality social services)

Beneficiaries: 3,271 (village population: 1,720 women and 1,550 men)

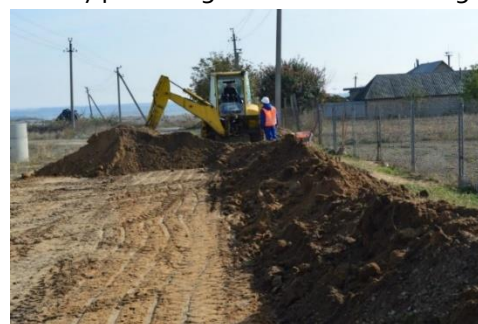
Budget: 180,225 EUR

Period of implementation: October 2016 – February 2017

Main results: Performed works included connection of kindergarten, 5 floors-high buildings and the high school to the main pipeline of the sewerage system. It also included the construction of the sewerage pressure pipeline between pumping and waste treatment stations. The waste treatment station was purchased and is installed. The rehabilitation of the premises has been finalized in the first quarter of 2017.

Achievements to be emphasized:

- A modern water provision and sewerage system;
- Improved environmental conditions in the village and surrounding communities;
- Better water management and decreased waste of this resource in the region;



Sustainability: Experts from partner organization (Contact NGO) assisted the local authorities in updating the community development strategy. Representatives from Speia village attended the joint capacity building trainings organized in Chisinau. The project from Speia is unique in its thematic compared to all other initiatives financed by EU in the fourth phase of the SCBM Programme. It serves as a valuable example of community development initiatives and the local work group constantly shares its knowledge and experience of running such projects with interested counterparts.



Sub-Project 16: Renovation of the centre for victims of human trafficking in Tiraspol town (TN Region)

Objective: To renovate a part of a building formerly used as a children hospital and adapt it to accommodate the Centre for Victims of Human Trafficking; establish specialized psychological, social and legal counselling services for the beneficiaries of the centre and take over relevant expertise from similar organizations from the right bank.

Beneficiaries: 129 (120 persons assisted during the year and 9 staff: 67 women and 62 men)

Budget: 197,640 EUR

Period of implementation: January 2016 – September 2017



Main results: A design company was selected through a public tender. The technical design documentation and bill of quantities were developed and was approved by relevant local institutions. Based on developed documentation an open competition the project was approved for financing and an MOU was signed with the local partners. The required technical expertise and relevant technical estimates were performed allowing a smooth implementation process for the project.

A construction company has been selected through an open competition to run the works. The roof and façade were renovated, and all external networks were completed. The premises were fully refurbished with a broad range of internal works performed like the replacement of the floor, doors, windows, electrical, water supply, sewerage and heating systems. The bedrooms, toilets and bathroom were fully repaired, furnished and equipped, in-line with the safety, sanitary norms and standards (the procedure and testing facilities). After long negotiations with the local authorities and public service providers from the left bank a new segment of electrical line was constructed allowing to interconnect the refurbished building to the electrical grid.

Achievements to be emphasized:

- A functional shelter for victims of domestic violence or human trafficking - first of this kind on the left bank;
- Adequate conditions are offered to the victims with the support trained personnel, allowing for legal and psychological assistance to be provided to the final beneficiaries;
- Opportunities for transfer of expertise and know-how in the field from similar organizations on the right bank;

Sustainability: Peer organizations from the right bank have provide trainings and shared cumulated experience with the Resonance NGO, main stakeholder of the newly created service. Specialized personnel from the centre have benefited of trainings and visits across the river to learn the best practices of their colleagues from the right bank. Trainings and seminars were provided in the area of psychological counselling, social work with vulnerable persons, legal counselling and life skills development (for social reintegration), thus allowing for a fully-fledged social service to be established in the region. The created cross-river partnerships



between organizations working with victims of domestic violence should have a positive long-term effect on communities from both banks, making it possible to reduce the number of victims. The project will contribute to the sustainability of the project while providing socially needed services, increasing trust between citizens and professionals from both banks.

Sub-Project 17: Renovation of the Community centre in Corjova village (Criuleni district)

Objective: To renovate Community Centre that hosts socio-cultural and artistic events, to strengthen the cooperation between both banks of the Nistru river (Criuleni on one side and Dubasari and Grigoriopol on the other side)

Beneficiaries: 2,567 (village population: 1,335 women and 1,232 men)

Budget: 175,260 EUR

Local contribution: 44,488 EUR

Period of implementation: October 2016 – May 2017



Main results: Works performed so far include construction of an annex to the community centre and construction of a boiler house and its equipment with boilers. The roof was renovated, and reinforcement works for the entire roofing cast were performed. Interior works have been conducted. The building façade has been renovated, the electricity network was replaced, and indoor restrooms have been constructed or refurbished when it was the case. Access to the building was ensured – new pavement installed around the facility. The mini-football field was also

asphalted. Project-related works have been completed end of 2017.

Achievements to be emphasized:

- A rehabilitated and modernized community centre available for all village inhabitants;
- Adequate rehearsal and performance conditions for the village folk dance and music groups;
- Given that the centre is the only one in the region with such a capacity it will serve as a host for cultural activities attended by representatives from regional communities from both banks of the Nistru river;

Sustainability: Experts from partner organization (Contact NGO) assisted local authorities in elaborating the community development strategy. Representatives of local administration attended joint capacity building activities organized in Chisinau. The refurbished premises are used to organize regular joint cultural events, for instance Miss elderly Corjova, which gathers contestants from both banks. Due to better conditions provided, more participants and spectators attend cultural events organized on the premises of the Community Centre. The institution has joined the Culture Platform, thus getting access to similar events organized in the region, including in neighbour localities. The platform allows the Centre staff to share experience and improve skills by attending capacity building activities and visits across the river to improve local capacities with direct impact on the future sustainability of the project.



Sub-Project 18: Construction and equipment of the Office of Family Physicians from Hagimus village (Causeni district)

Objective: To improve conditions for primary medical assistance and to consolidate relationships and communication among citizens from both banks. To provide better healthcare services to communities from both banks on the premises of Hagimus Office of Family Physicians.

Beneficiaries: 3,038 (1,550 women and 1,488 men)

Budget: 123,550 EUR

Local contribution: 23,765 EUR

Period of implementation: October 2016 – May 2017

Main results: The foundation has been set, the walls were raised, and a brand-new edifice was built. The roof has been repaired, doors and windows have been installed, and the façade has been constructed. Previous Office of Family Physicians was damaged, with high health and safety risks for patients. The new premises comply with all safety norms and regulations.

Achievements to be emphasized:

- A brand-new healthcare facility has been reconstructed;
- High quality healthcare services are now available to residents of Hagimus and neighbour villages, as well as for the Bender citizens (left bank);
- Healthcare personnel from Bender is employed part-time in the Office of Family Physicians;

Sustainability: Experts from partner organizations (Contact NGO) assisted the local authorities to update the community development strategy. Representatives of local administration have attended joint capacity building activities organized in Chisinau. A study visit to Hagimus was organized in 2016, being attended by 30 participants who have learned best practices of implementing EU-funded projects. The local working group is always open to share valuable experience with the less knowledgeable or first-time beneficiaries. The medical staff from the reconstructed Office of Family Physicians has attended capacity building activities provided by the Healthcare Platform, thus becoming more qualified and sharing cumulated knowledge with their colleagues, contributing to the overall sustainability of the project.



Sub-Project 19: Construction and equipping the sports field and playground at the Latin-script Theoretic Lyceum Evrika from Ribnita town

Objective: To construct and equip the sports field and the playground for children of the Theoretic Lyceum Evrika, ensuring adequate conditions to practice sports.

Beneficiaries: 469 (pupils, parents and staff: 260 women and 209 men)

Budget: 74,653 EUR

Period of implementation: January 2016 – TBD

Main results: A design company was selected through a public tender. The technical design documentation and bill of quantities have been developed, and a construction company was identified through an open competition. The sports arena has been reconstructed and part of the façade refurbished. The access routes asphalted. The facility and related works have been commissioned in 2018.

Achievements to be emphasized:

- A modern functional playground for pre-school children;
- A renovated and equipped sports field;
- Increased attractiveness of the school leading to growing number of enrolled pupils;



Sustainability: Experts from partner organization (Contact NGO) have elaborated capacity gaps assessment reports and capacity development action plans as well as confidence building action plans with the work group from Ribnita. Representatives from Ribnita attended joint capacity building trainings organized in Chisinau.

Sub-Project 20: Renovation of the Sports Complex facility in Serpeni village (Anenii Noi district)

Objective: To develop sports and culture infrastructure in the Serpeni village, thus creating conditions for cross-river collaboration and joints sports events and competitions.

Beneficiaries: 3,585 (village population: 1,865 women and 1,720 men)

Budget: 180,164 EUR

Local contribution: 43,957 EUR

Period of implementation: January 2016 – September 2017

Main results: Construction works started in mid-December 2016. Performed works included reinforcement of roof beams and bearing walls, renovation of the sports hall. The roof of the building has been built, the façade and exterior finishing works have completed for the entire building. Inner yard of the school was paved. All electrical and heating networks were built from scratch. The sports hall was connected to hot water sources and shower facilities have been installed. New windows and doors were installed on the entire edifice.



Achievements to be emphasized:

- A modern area for leisure and sports activities in the village;
- Improved conditions for the organization of joint sports competitions and events;
- Overall increased attractiveness of the local community;



Sustainability: Experts from partner organization (Contact NGO) assisted local authorities in elaborating the community development strategy. Representatives of local authorities attended joint capacity building activities organized in Chisinau. A joint sports competition was already organized in Serpeni, bringing together football players from nearby communities including those from the left bank (Speia, Grigoriopol). The administration of the Sports Complex has joined the Education and Sports Platform benefiting of joint social and cultural activities. The Complex hosted sports competitions and retreats attended

by athletes from both banks. The village has a solid record of cooperation with other localities from the left bank, which contributes to the sustainability of the project as a whole.

Sub-Project 21: Renovation of the village Community centre in Carmanovo village (Grigoriopol district)

Objective: To provide improved conditions allowing for high-quality cultural events to be organized on the left bank, which will facilitate cross-river cultural cooperation.

Beneficiaries: 2,128: 1,096 women and 1,032 men



Budget: 150,795 EUR

Local contribution: 3,000 EUR

Period of implementation: September 2016 – August 2017

Main results: Works for the elaboration of the technical design has been initiated and relevant technical documentation was obtained from the Grigoriopol public institutions. Performed works included full replacement of the roof (from slate to tiles), as well as partial rehabilitation of the building façade and refurbishment of the grand hall, indoor restrooms and of the small hall. The hallway from the building was renovated. The flooring in the grand concert hall was repainted and stuffed chairs were repaired. Also, the façade of the building was partially refurbished and access routes repaired.

Achievements to be emphasized:

- A modern facility ready to host cultural, art and social enterprises;
- Improved performance of art groups;
- Increased number of participants in culture and art related events;



Sustainability: Experts from partner Organization visited the community and conducted three work sessions. Based on the results of the meetings with the local work group needs assessment and capacity gaps reports as well as capacity development and confidence building action plans were developed. Representatives of the Community Centre have attended the Culture Platform thus benefiting of capacity building activities and cross-river visits. The personnel of the community centre along with representatives from the local administration are continuously increasing their qualifications and improve their skills to manage EU-funded projects contributing to project and overall institution activity sustainability. Joint cultural events are regularly organized on the premises of the renovated Community Centre from Carmanovo, this ensuring project sustainability.

Sub-Project 22: Establishment of a Social Reintegration Centre for Youth from risk groups in Tiraspol

Objective: To create new opportunities for vulnerable teenagers (risk group) by accessing social integration services (protection and temporary safe accommodation from 3 months up to 3 years) and for personnel to receive relevant training from partners on the right bank.

Beneficiaries: Orphan children from Tiraspol (413) and from the entire left bank (1,731): 917 girls and 814 boys

Budget: 179,135 EUR

Local contribution: 27,000 EUR

Period of implementation: October 2016 – September 2017

Main results: A company responsible for the elaboration of the bills of quantities has been selected, thus the company is developing the technical estimates and bills of quantities. The construction company was identified based on open competition. The construction works included reinforcement of the entire building, construction of the second level together with the roof and access stairs to the 2nd level. The premises were fully reconstructed with a broad range of internal works performed like the replacement of old floor, doors, windows, electrical, water supply, sewerage and heating systems. The bedrooms, toilets and bathroom were fully reconstructed, in-line with the safety, sanitary norms and standards (the procedure and testing facilities). After long negotiations with the local authorities and public service providers from the left bank the building has been connected to all needed utilities. The building has been commissioned in the 4th quarter of 2018.

Achievements to be emphasized:

- A renovated centre and developed methodology on social and psychological assistance of youth;
- A trained team of specialists offering high quality social reintegration services;
- Assisted beneficiaries (equipped with relevant life skills) ready to be reintegrated into society;

Sustainability: Experts from partner organization (Interaction NGO) have conducted three work sessions. Based on the results of those sessions and in coordination with the local work group needs assessment and capacity gaps reports as well as capacity development and confidence building action plans are under development. Capacity building activities for this particular project include specialized trainings for the centre personnel as well as transfer of experience and knowledge in the field of social assistance for troubled teenagers and youth from relevant counterparts on the right bank. The centre actively provides services to vulnerable youth from the left bank and improved conditions as well as further development of the skills of the employees will ensure that a greater number of beneficiaries can be assisted and supported.

Sub-Project 23: Renovation of the school sports hall and cafeteria in Protegailovca village (Bender district)

Objective: To ensure modern conditions for the organization of the educational process for young village residents and facilitate cross river collaboration between representatives of the primary and secondary education institutions, from both banks of the Nistru river.

Beneficiaries: School pupils (65 girls and 75 boys + school staff 25 women and 8 men)

Budget: 133,638 EUR

Period of implementation: October 2016 – September 2017

Main results: A company responsible for the elaboration of the bills of quantities was selected, thus the company developed the technical estimates and bills of quantities. Also, a construction company has been identified and awarded. Performed works included renovation of the sports hall, repair of the floor, bathrooms and toilets. The sports hall has been furnished. The façade and exterior finishing works have been performed and access routes were repaired. The school cafeteria has been refurbished.

Achievements to be emphasized:

- Overall improved conditions for pupils and teachers in the school;
- Potential increase in the number of pupils enrolling in the school;
- Modern cafeteria and sports hall for the village school;



Sustainability: Experts from partner organization (Interaction NGO) have conducted three work sessions. Based on the results of those sessions and in cooperation with the local work group needs assessment and capacity gaps reports as well as capacity development and confidence building action plans have been developed. Representatives of the school have joined the Education and Sports Platform allowing them to participate in capacity building activities and visits across the river to learn best practices from their peers. A renovated sports hall and cafeteria contribute directly to the quality of education process, allowing kids to attend after school activities for a healthier life. Moreover, on the renovated premises joint sports events are organized with the participation of athletes from both banks.

Sub-Project 24: Renovation of the village Sports Complex in Blijnii Hutor village (Slobozia district)

Objective: To improve sports and education social infrastructure of the village by means of renovating the largest sports and wellness complex in the area.

Beneficiaries: Village population (3,736 women and 3,313 men)

Estimated Budget: 175,880 EUR

Local contribution: 915 EUR

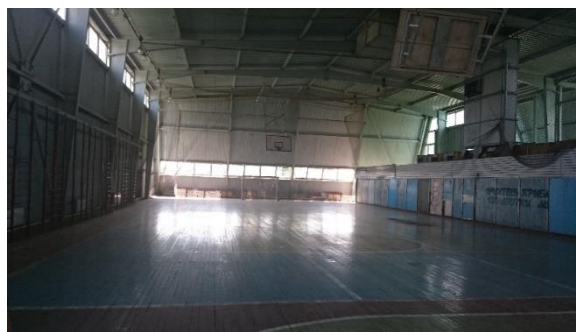
Period of implementation: October 2016 – October 2017

Main results: A company responsible for the elaboration of the bills of quantities was selected and provided technical estimates and bills of quantities. Also, a construction company has been identified and awarded. Performed works included renovation of the sports hall, repair of the floor, bathrooms and toilets. Some of the necessary equipment was procured. The façade and exterior have been repaired, along with the access routes. Part of windows and doors have been repaired. The facility has benefited of complex heating and cooling systems allowing the athletes to perform in better conditions.

Achievements to be emphasized:

- Improved conditions for practicing football, volleyball, basketball, climbing and table tennis;
- Establishment of new sports sections and increase the variety of service provided by the Sports centre;
- A modern facility to host joint sports events and other cross river initiatives;

Sustainability: Experts from partner organization (Interaction NGO) visited the community and conducted three work sessions. Based on the results of those sessions and in cooperation with the local work group needs assessment and capacity gaps reports as well as capacity development and confidence building action plans were elaborated. The facility is currently used for daily after school sports activities and for joint sports events attended by athletes from both banks. The administration of the Sports complex has attended the Education and Sports Platform, thus they benefit of capacity building activities and cross-river visits. Also, representatives of the Sports Complex and some of its athletes are involved in friendly retreats and fully-fledged regional contests / championships. The facility attracts an increased number of citizens making this project sustainable on long-term.



Sub-Project 25: Renovation of the auxiliary block (sports hall and locker rooms) for the P. Erhan school in Tanatari village (Causeni district)

Objective: Support and consolidate confidence building measures between residents of Tanatari village and Bender (left bank) through promoting sports activities and a healthy life style.

Beneficiaries: Pupils from the village school (160 girls and 110 boys) and pupils from sports school in Bender (150)

Budget: 96,342 EUR

Local contribution: 23,809 EUR

Period of implementation: November 2016 – May 2017

Main results: The Local Public Authority provided all relevant technical documentation, cost estimates and bills of quantities. A competition was organized, the construction company was selected, and the contract was signed. The required authorizations have been obtained and building reinforcement works were performed. The Sports Hall has been fully renovated and the building has been commissioned in 2017.

Achievements to be emphasized:

- Renovated sports hall;
- Increased number of sports activities available in the school;
- A modern facility to host joint sports events and other cross river initiatives;



Sustainability: An expert from partner organization (CONTACT NGO) has conducted two sessions with the community initiative group to elaborate the confidence building and capacity development action plans also presenting them to the local authorities for coordination. Another capacity building activity envisaged the update of the local development strategy of Tanatari village. Renovated sports facilities such as the one in Tanatari village motivate the younger generation to start practicing sports early on, thus developing their understanding of the importance of a healthy life style. Therefore, an intervention implemented now leads to considerable impacts that last much longer than the actual project ensuring long-term sustainability.

Sub-project 26: Repair of Garofita kindergarten

Objective: To enhance cross-river cooperation between public institutions from both banks of the Nistru river by creating better opportunities for education and improved public services.

Budget: 84,141 EUR

Local contribution: 6,200 EUR

Implementation period: December 2017 – June 2017

Beneficiaries: Pupils from the village and neighbour localities, their parents – 1,286 people (300 children, 570 parents, grandparents 380, kindergarten staff 36)

Main activities: Reconstructed one of the kindergarten's blocks, constructed the roof, renovated and equipped the music and sports hall. Fully repaired the cafeteria and three class rooms from the 2nd level.

Achievements to be emphasized:

- Overall improved conditions for pupils and teachers in the school;
- Potential increase in the number of pupils enrolling in the school;
- Modern cafeteria and sports hall for the village school;

Sustainability: An expert from partner organization (CONTACT NGO) has conducted two sessions with the community initiative group to elaborate the confidence building and capacity development action plans also presenting them to the local authorities for coordination. Renovated kindergarten motivates young families to stay in the village due to improved social services available locally. Therefore, this intervention leads to considerable impacts at the local level that will last long time than and will ensure project sustainability.

Sub-project 27: Construction of the annex at the Family Physicians Centre

Objective: To enhance cross-river cooperation between public institutions from both banks of the Nistru river by creating better opportunities through improved public services.

Budget: 51,907 EUR

Local contribution: 5,672 EUR

Implementation period: July 2016 – November 2017

Beneficiaries: More than 15,000 patients from Varnita, Bender and neighbour localities.

Main activities: Construction works started in July 2016. Performed construction of the annex at the Family Physicians Centre, including the walls, roof, communication networks, install of doors, windows and interior works. Internal network of water supply and sewerage, heating and ventilation systems have been upgraded. New power equipment and internal electrical lighting, anti-fire warning, telecommunication networks were installed. External network of water supply and sewerage were constructed, along with the fence around the healthcare institution. The public space around the Office of Family Physicians has been greened

Achievements to be emphasized:

- The healthcare institution has improved capacities to provide services to an increased number of patients;
- High quality healthcare services are now available to residents of Varnita and neighbour villages, as well as for the Bender citizens (left bank);
- Healthcare personnel from Bender is employed in the Varnita Office of Family Physicians;

Sustainability: An expert from partner organization (CONTACT NGO) has conducted two sessions with the community initiative group to elaborate the confidence building and capacity development action plans also presenting them to the local authorities for coordination. Renovated kindergarten motivates young families to stay in the village due to improved social services available locally. Therefore, this intervention leads to considerable impacts at the local level that will last long time than and will ensure project sustainability.

Sub-project 28: Repairing the Copanca Firefighting and Emergency Station

Objective: To increase confidence between communities across the river by providing better services in case of fire or emergency, to people in need from both banks.

Budget: 83,055 EUR

Local contribution: 12,650 EUR

Implementation period: October 2017 – April 2018

Beneficiaries: Over 15,000 people living in Copanca, Valea Verde, Plop Stiubei, Gradinita and Leuntea villages as well as Cremenciug, Chitcani, Merenesti and Zagorna villages administrated by Tiraspol

Main activities: The works started in October 2017 and since then extensive reconstruction has been performed, doors and engineering systems were replaced. The edifice was endowed with a meeting area and a room to host persons that need a shelter when affected by an emergency. A sanitary group that corresponds to adequate conditions was built. The façade was renovated and thermally insulated. In the frame of the project, all needed equipment for interventions and for the sports hall was procured.

Achievements to be emphasized:

- Over 15,000 people living in Copanca, Valea Verde, Plop Stiubei, Gradinita and Leuntea villages as well as Cremenciug, Chitcani, Merenesti and Zagorna villages administrated by Tiraspol benefit of improved emergency services;
- Employees of the Copanca Firefighting and Emergency Station benefit of improved working conditions;
- There is an improved confidence between people across the river, as the perception at the level of local communities is that there are no boundaries when someone needs help.

Sustainability: An expert from partner organization (CONTACT NGO) has conducted two sessions with the community initiative group to elaborate the confidence building and capacity development action plans also presenting them to the local authorities for coordination. Renovated Firefighting Station provides access to better services to inhabitants of at least 9 localities from both banks. Therefore, this intervention leads to considerable impacts at the local level that will last long time than and will ensure project sustainability.

Sub-project 29: Repairing the Rezina and Rybnitia Chess Schools

Objective: To increase confidence between communities across the river by providing better services in case of fire or emergency, to people in need from both banks.

Budget: 135,451 EUR

Local contribution: 732 EUR

Implementation period: December 2017 – April 2018

Beneficiaries: Direct – 730 pupils joining the chess clases from both banks, their parents and both schools' coaches. Indirect: Citizens of both cities 15,000 people living in Copanca, Valea Verde, Plop Stiubei, Gradinita and Leuntea villages as well as Cremenciug, Chitcani, Merenesti and Zagorna villages administrated by Tiraspol



Main activities: Adequate conditions were created for children attending both chess schools from Rezina and Rybnita, the classes were fully refurbished: electrical grid, doors, windows, floor, heating system network, and ventilation were totally replaced. Sanitary groups were replaced and now correspond to modern standards. Façade was renovated at the Rybnita chess school. Lightning system was installed in-line with modern standards and according to the needs of a chess class. A wheelchair ramp was built for people with disabilities and sanitary utilities have been improved in both Chess Schools.

The club was endowed with furniture: chess tables, chairs, wardrobe, as well as sports equipment: chess boards, chess pieces, chess demonstration (teaching) boards, books, chess clocks.

Achievements to be emphasized:

- Yearly over 700 children from both towns attend both chess schools and are preparing for chess events. Kids and young people from both banks participate in regularly organized common chess events;
- Children and teachers got access to improved and adequate conditions;
- The refurbished premises address the needs of across the river communities for social activities.

Sustainability: Experts from partner organizations (CONTACT and INTERACTION NGOs) have conducted two sessions with the community initiative groups to elaborate the confidence building and capacity development action plans also presenting them to the local authorities for coordination. Refurbished chess schools provide

access to new services to inhabitants from both cities and neighbour localities, preparing kids and young people for chess tournaments and international competitions. Therefore, this intervention leads to considerable impacts at the local level that will last long time than and will ensure project sustainability.

Sub-project 30: Assessment of data users' capacities on both banks of the Nistru River

Implemented by: Magenta Consulting, Chisinau in cooperation with Sigma-Expert, Tiraspol

Main Objectives: to assess the data users' capacities from both banks of Nistru River and their satisfaction with the available statistics

Budget: 46,319 EUR

Implementation period: November 2015 - August 2016

Beneficiaries: direct – statistical services from both banks; indirect – data users from both banks

Main activities:

- A quantitative survey conducted, complemented by a qualitative analysis and an analytical report evaluating the existing capabilities of the data users, containing recommendations to overcome the identified gaps;
- The peculiarities and preferences of data users from both banks were analysed including: preferred types and means of information, data presentation form, frequency and periodicity, the way the data is being used by data users from both banks;
- Proposals for a training programme based on the identified needs have been produced.



Presentation of the Data users' satisfaction surveys

Sustainability: Based on the recommendations provided in the report, the

development of *Training materials to build capacities of data producers and users* was launched in November 2016. The materials are to be further used within learning activities.

Sub-project 31: Capacity development support for statisticians and data users on both banks of Nistru River

Implemented by: CERME, Romania in consortium with CIVICUS, Romania and ISDI, Moldova

Main Objectives: Improve the professional performance of statisticians from both banks and strengthen their capacities

Budget: 43,853 EUR

Implementation period: December 2016 - July 2017

Beneficiaries: Direct – statistical services on both banks. Indirect: data users from both banks

Main activities:

- A consortium was selected to elaborate the *training materials to build capacities of data producers and users*. Statistical services from both banks will benefit of the materials and trainings with similar content for both banks statistical services, which will promote the UN Fundamental Principles of official statistics.

Sustainability: The expected content of the courses for statisticians will be further digitalized and transformed into a e-learning platform to be used by both statistical offices.

Sub-project 32: Joint workshops and study visits for statistical practitioners from both banks

Implemented by: Statistical services from both banks

Main Objectives: Gain knowledge get acquainted with international standards, requirements and best European practices in the area of statistics

Budget: 22,854 EUR

Implementation period: May - December 2016

Beneficiaries: Direct – statistical services on both banks. Indirect: data users from both banks benefiting of better data produced by skilled statisticians

Main activities:

Participation in a number of international events with the goal to enlarge the horizon on collecting data and producing official statistics:

- Regional workshop on 2030 Agenda, emerging practices and tools for SDGs nationalization and localization, lessons learned and good examples from the participating countries;
- UNECE Workshop on Gender Statistics;
- Work session on Gender Statistics: knowledge gained on international standards and practices by statisticians from both banks;
- UNECE High-level Seminar on Harmonization of Poverty Statistics in CIS. Challenges related to producing comparable / reliable poverty data have been defined, and inequality indicators to monitor sustainable development in CIS countries were proposed;
- 4th meeting of the Eastern Partnership's Panel of Statistics, under the Platform 2: Economic Integration and Convergence with EU Policies;
- Eurostat seminar on statistical metadata;
- Eurostat training course on Introduction to Big Data and its tools.

Sustainability: Statisticians from both banks gained technical skills, learned from international practices, shared opinions and experience with other countries representatives, got familiarized with the challenges faced by statisticians. An outstanding achievement is the participation of joint teams in the above-mentioned events.



Statisticians from Georgia, Kyrgyzstan, Moldova, Montenegro, Turkey and Turkmenistan



Conference on Big Data

Sub-project 33: Workshop aimed at familiarization with ILO international standards in areas of labour statistics (Tiraspol)

Implemented by: UNDP in collaboration with ILO-STAT, Geneva

Main Objectives: Familiarize the participants with the recent ILO concepts, definitions and indicators concerning statistics of work, employment and labour underutilization in labour force surveys.

Budget: 3,575 EUR

Implementation period: September 28-29, 2016

Beneficiaries: 15 statisticians from the statistical service in Tiraspol, Bender and other 5 rayon, 6 lectures from the T. Shevchenko University

Main activities:

- The statisticians and data users from the left bank, got acquainted with the latest **ILO and international concepts and employment statistics** to the targeted data producers and users.

Sustainability: The statisticians from the left bank have the real possibility to implement in practice the knowledge gained during the seminar.



Workshop on ILO International standards

Sub-project 34: Organization of a seminar on statistical Household Surveys as the main data collection tool for social statistics (Tiraspol)

Implemented by: UNDP Moldova with the expert support from the Istanbul Regional Hub

Main Objectives: Familiarize participants with the concept and methodology of the Household Surveys, their advantages, as well as international best practices and experience on production of social statistics

Budget: 7,897 EUR

Implementation period: December 6-8, 2016

Beneficiaries: 12 statisticians from the statistical service in Tiraspol, Bender and 5 rayon, 4 specialists from the *de-facto* authority of social protection from Tiraspol and 4 specialists from the *de-facto* central bank, 4 lectures from the Shevchenko University

Main activities:

- The trainees improved their skills and got acquainted with the international concepts and definitions related to the **statistical households' surveys** which are lacking on the left bank. The sessions were accompanied by practical activities and exercises related to the identification of social statistics' needs, assessment of available data source, sampling design, planning of a survey and needed resources

Sustainability: The experts helped drafting a roadmap for the gradual implementation of household budget survey on the left bank, based on the model existing on the right bank.



International Expert Mihail Peleah leading the workshop on Household Surveys

Sub-project 34: Organization of seminars on software for analysis of statistical data

Implemented by: UNDP Moldova

Main Objectives: Improve the skills of statisticians from both banks to operate with data processing tools

Budget: 5,617 EUR

Implementation period: December 20-23, 2016

Beneficiaries: 22 statisticians from the statistical service from both banks

Main activities:

- Two courses carried on the use of specialized data processing tools. The courses contributed to the development of theoretical knowledge and practical skills on using software for analysis of data.



Sustainability: The training was elaborated based on the attendees' homework and their case studies, enabling statisticians to get all necessary practical abilities and apply them later on, in their daily activities.

Current Status: training completed

Sub-project 35: Grants competition for evidence-based analytical papers on sustainable development

Implemented by: UNDP Moldova

Main Objectives: Develop clear analytical reports, through the use of relevant data and available disaggregation, which describe the current status in the proposed SDG thematic areas

Budget: 17,973 EUR

Implementation period: September 2016 – February 2017

Beneficiaries: IPP (NGO) and an expert from T. Shevchenko University; Ecostrategii and Society for Bulgarian Culture Rodoliubec; Independent Institute of law and civil society (NGO) and an expert from the State University of Moldova; IDIS Viitorul and European Agency for Economic Research, Reconstruction and Development, Tiraspol

Main activities: 4 NGOs from both banks have developed evidence-based analytical papers on sustainable development, covering the following topics: [1] *Evaluation of infrastructure of educational institutions with equal access to education (SDG9)*, [2] *Eroded soils' improvement in the wetland area of the Nistru river for organic farming and poverty reduction (SDG1)*, [3] *Evaluation of the potential for sustainable development of small towns of Nistru valley (SDG11)*, [4] *A comparative overview on labour market inequalities: key trends and perspectives (SDG8)*. The 4 papers will include: *situational analysis, findings and recommendations* on improvement measures, *gaps* in data/evidence availability.

Sustainability: This activity is to improve the dialogue and interaction between data analysts and researchers activating on both banks through common objectives on informing the population and stimulating public

discussions on 2030 Agenda and stimulating the use of available evidences and data gaps identification. The papers analysis will cover both banks of Nistru river.

Annex 2a: List of Capacity Building Projects



Support for cross-river collaboration and confidence building activities - Given that all social infrastructure projects funded under the SCBM framework could be divided into five major activity fields – education, healthcare, sports, culture and environment protection – it was decided that the cross-river collaboration platforms will be organized around these particular domains as well. A concept on platforms and the mechanism of their activity was elaborated and coordinated with Project leaders. The rationale behind the establishment of a thematic collaboration platform is to ensure an organized structure that will allow members to stay in contact, exchange news, post announcements, take part in capacity development initiatives and invite guests and participants from opposite banks of the Nistru river to thematic events and activities.

In this regard, an open competition for the creation of thematic collaboration platforms was successfully carried out at the end of 2016 and the beginning of 2017 and four organizations were selected to complete the task. Contracts have been signed with the entities selected for the **education** platform (later merged with the sports platforms) – ProDidactica; **culture** – ICOM (International Council of Museums in Moldova), **Healthcare** AO Nova, and **environment** – Eco-Tiras. According to the signed contracts, the main responsibilities of the identified platform leaders were the development of an implementation methodology and work plan for each platform, the actual establishment of the platform and elaboration of needs assessment reports for each member of the initiated structure. In addition, each leader will be responsible for the development and strengthening of the platform through capacity building activities and study/exchange visits within the country as well as abroad. A final task for the contracted organizations has been to elaborate a sustainability plan for each platform, which will expand beyond the timeframe of the current SCBM phase.

Sub-project 1: **Increased capacities for sustainable development and ensuring access of most vulnerable to public services by empowering communities;**

Implemented by: 4 thematic platforms listed below

Main Objectives: to support, through dialogue and expertise, the initiation of mutually beneficial sectorial dialogue and projects, as well as capacity building and transfer of experience from one bank to another. The ideas generated through thematic collaboration platforms are translated into specific confidence-building projects and blueprints for further development interventions.

Budget: 477,095.50 USD

Implementation period: December 2016 – December 2018

Main activities: 5 thematic platforms had been established to complement the infrastructure projects, implemented during previous phases of the SCBM Programme. The platforms are a non-political CBM mechanism which can credibly develop and implement projects in their respective subject areas – Health, Environment, Culture, Education and Sports. After the platforms have become operational and their membership has been defined, all stakeholders have been invited to attend: NGOs, thematic experts, business leaders, local authorities, public and community leaders/activists. The platform members had developed CBM projects focused on solving emerging social problems by involving the grassroots cooperation between beneficiary institutions.

People from both banks of the Nistru River got access to upgraded conditions for education, cultural, health care services and sport



activities, to consolidate various partnerships. Moreover, to strengthen the capacities of thematic platforms and to increase their notoriety it was decided to launch the Small Grants Programme. 30 selected beneficiaries had developed their action plans in-line with 5 defined thematic, supported by platforms' leaders and experts. The established objective had been achieved through a set of activities that include: Thematic trainings; Local cross river exchange visits; International study visits; Strategy development.

Sustainability: The project sustainability initiatives within the platforms and the Small Grants Programme is achieved through established partnerships and favourable conditions for generating ideas and finding funds for joint future initiatives. The platforms' leaders go on mentoring the members on the professional activity and project management. They do involve their members in activities, which contribute to confidence consolidation.

Sub-project 1.1: Establishing a cross river specialised platform on educational and sports thematic, which aims to harness the confidence building potential of implemented infrastructural projects and enhance the cross-river collaboration between beneficiary communities

Implemented by: NGO Educational Centre Pro Didactica in partnership with NGO Contact and Centre of Innovative Educational and Social Programmes from the left bank

Budget: 153,045.50 USD

Implementation period: December 2016 - November 2018, extended before December 2018

Beneficiaries: direct – 696 participants and members of thematic platform. Indirect beneficiaries – communities, SGP from both banks of Nistru river, experts, schools and kindergarten representatives.

Main activities:

- Assessed needs of both banks organizations in the field of education and sports, as a result it was concluded that the inclusive and non-formal education are two of emerging areas to be developed on the next stage;
- Developed and shared among its members a Guide on the implementation of innovations in education and sports on both banks of the Nistru river (Annex 6). The Guide is being used by the managers of educational institutions from both riverbanks in their daily work.
- Workshops and trainings organized on topics like Interactive methods for team work or Development of leadership skills, in Chisinau and Tiraspol;
- Organized a study visit to Evrica Lyceum from Ribnita (localized on the left bank and administrated by Chisinau) to learn best practices of cooperation between educational institutions from both banks;
- A study visit organized to Finland to get acquainted with the Finnish educational system and to facilitate an exchange of experience between educational actors from both banks; As a result, were encouraged the twinning of schools with other institutions from Romania in order to implement the partnership principles known in Finland;
- Visits across the river at the school from Butor (left bank) and Avdarma villages (right bank), organized for the platform members to learn the best practices
- and exchange their experience in guiding children from the rural area to socialize and be involved in joint activities;
- Launched a round table to present the results and perspectives of the Education and Sports platform;
- Drafted and published a brochure describing the project targets and achieved results by the cooperation platform and their members;



At the round table organized by Education platform



Education Platform - Summer school, 2018

- Visit organized to Bulgaria to learn from the European practices on inclusive education and sports activities for kids with disabilities, as well as to visit modern sports facilities where new education methodologies are implemented;
- Thematic workshop organized to identify the Future perspectives to develop the private education sector with focus on the left bank education system;
- Launched the Summer School aiming at supporting participants to implement innovative approaches to improve the Educational system from both banks;
- Organized the workshop of experts to discuss issues faced by non-formal education.

Sustainability: The platform will continue to function as a collaborative mechanism for institutions, communities, specialized NGOs, thematic experts, universities, research institutes and community leaders creating a coordination centre that will organize and conduct cross-platform events, provide connections, significantly expand media coverage, help generate joint projects and implement them through collaborative mechanisms. If thus supported, the platform significantly expand its areas of application and use the significant untapped potential for confidence building between organizations, institutions and communities of the two banks of the Dniester.

Sub-project 1.2: Establishing a cross river specialised platform on health care services thematic, which aims to harness the confidence building potential of implemented infrastructural projects and enhance the cross-river collaboration between beneficiary communities

Implemented by: NGO Association for Women and Children NOVA in partnership with Center of Reproductive Health from the left bank

Budget: 125,749.00 USD

Implementation period: December 2016 - November 2018, extended before December 2018

Beneficiaries: direct – 540 members of thematic platform. Indirect beneficiaries – around 2500 (communities, medical centers, hospitals, SGP from both banks of Nistru river).

Main activities:

- Launched the awareness campaign on [1] the risks of high blood pressure among the adult population and [2] correct nutrition and risks of obesity for the adult population;

- Organized the study visit to Kaunas, Lithuania, for specialists from both banks of the Nistru River to learn best practices and evidence-based interventions and designed the 3rd newsletter on the visit outcomes;
- Provided training courses and simulations on Obstetric Emergencies for 13 specialists from various medical institutions from the left bank of the Nistru River
- Provided training courses quality management to strengthen the skills of both banks' medical personnel;
- Organized the cross-river visit at the Health Center from Varnita for specialists from the left bank to share evidence-based interventions;
- 2 Social events on „Obesity and the role of healthy food“ organized on 20 January 2018, school in Gura-Bîcului village, Anenii-Noi and Clinical Hospital, Tiraspol
- the procurement and transportation of the batch of oral contraceptives from Kiev to Tiraspol organized.



Health Platform – simulation training

Sustainability: Capacity building activities aim to ensure the sustainability of the infrastructural projects and strengthen their confidence building potential. The health platform showed that there is significant potential for confidence building between organizations, institutions and communities of the two banks of the Nistru, and that both banks would benefit from cross river thematic collaboration. An outline of Platforms' activities is presented in the Annex 11.

Sub-project 1.3: Establishing a cross river specialised platform on environment thematic, which aims to harness the confidence building potential of implemented infrastructural projects and enhance the cross-river collaboration between beneficiary communities

Implemented by: NGO Eco Tiras, in partnership with Ecospectrum from the left bank

Budget: 123,680.00 USD

Implementation period: March 2017 - November 2018

Beneficiaries: direct – 727 members of thematic platform. Indirect beneficiaries –around 3600 (local public authorities and local public institutions - beneficiaries of previous SCBM projects), environmental institutions and NGOs, experts, scientific community, agricultural specialists and farmers from both banks of Nistru river).

Main activities:

- more than 400 participants at the 12 organised seminars get acquainted with:
 - Environmental challenges of the Nistru region
 - Environmental education, international environmental legislation, duties of local authorities in environmental. protection
 - Environmental legislation, protected areas and forests of the both banks: role of LPA and NGOs
 - Methods of sustainable and organic agriculture
 - Innovative technologies for rural areas to adopt to climate change
 - Water safety and protection of small rivers
 - Natural History education on both banks
 - Environmental education in schools as a way to sustainable development and green economy – for teachers
 - The role of forests and vegetation in rural sustainability and development and alternative energy sources in rural areas.
- The platform members participated at 2 International Conferences:
 - Biodiversity and Factors influencing on Dniester River Ecosystems

- Transboundary Nistru River Basin Management: Platform for Cooperation and Current Challenges
- Organized internal study visits (Agricultural Institute, agricultural farms and AcvaTir company, Codru, Padurea Domneasca, Suta de Movile Iagorlic natural reservations).
- During the study visit abroad (Germany) the platform members learn about best practices in terms of environment preservation and practical solution for solving the environment issues;
- Created the professional thematic groups (ecological and sustainable agriculture; preservation of the Nistru; environmental education and training; scientific cooperation of universities and NGOs);
- identified the main priorities for further cooperation within the framework of the platform.



Environment Platform – study visit in Germany

Sustainability: Due to involvement of a strong pull of academics as consultants were reached the attractiveness of the Platform for all perspective stakeholders, but involvement of lyceums teachers gave the opportunity to do the process more sustainable via the youth. Finally were established a huge family of people tolerant and friendly to their co-nationals from another bank, for whom the environmental values are important as a task to reach the better life level for their communities, societies or regions. The platform will continue to function as a specialized thematic informal structure enabling collaboration in the thematic environmental area in line with the developed priorities and areas, being a collaboration mechanism for institutions, communities, specialized NGOs, thematic experts, universities and research institutions and community leaders/activists.

Sub-project 1.4: Establishing a cross river specialised platform on culture thematic, which aims to harness the confidence building potential of implemented infrastructural projects and enhance the cross-river collaboration between beneficiary communities

Implemented by: NGO ICOM MOLDOVA, in partnership with NGO Paragon from the left bank

Budget: 104,621.00 USD

Implementation period: December 2016 - November 2018

Beneficiaries: direct – 429 members of thematic platform. Indirect beneficiaries – around 65000 (local public authorities and local public institutions - beneficiaries of previous SCBM projects), cultural institutions and NGOs, experts, visitors which attended cultural events from both banks of Nistru river).

Main activities:

- Provided trainings on the promotion of sustainable development of the cultural institutions, to identify new opportunities for cross-river cooperation;
- The thematic needs of community development from both banks of the river were assessed for the first time.
- There were concluded 8 partnerships between cultural institutions of both banks of the Nistru River.
- More than 120 representatives from various cultural fields participated in joint events.
- Four internal exchange visits were organized on both banks. Platform team conducted survey for every visit and proposed suitable theme for choice of community and gave practical advices.
- Four trainings were held. Organized master classes, creative workshops, film screenings, exhibitions.
- One study visit abroad to Cyprus to improve the expertise for the management and staff of cultural institutions, when solving the local communities emerging needs.
- There were drafted and submitted 8 joint projects for the small-grants program and more than 50 ideas for future CBM projects collected
- Platform team helped Platform participants on every stage of creating partnerships.



Culture Platform – exchange visit to Varnita

- More than 80 interviews conducted joint report on culture of both banks created.
- Joint development of methodology for needs assessment and development of strategic and operational planning of the cultural sector.
- Communication strategy with members and attraction of new cultural managers, NGO activists
- Forming pull of 14 high qualified experts from both banks of river Dniester
- Analysis (qualitative research) of the needs of the cultural sector in 4 main areas
- Development of a joint action plan for 4 main thematic areas of culture and 4 policy proposals for each direction
- Organization and financial support of the music jazz festival in Bender Fortress
- Monitoring of the projects, that received support during Small grants program



Sustainability: The platform covered 14 communities in the Security zone and beyond and included 120 cultural managers, therefore significantly contributing to addressing joint problems and establishing sustainable partnerships between cultural managers. Culture managers on both banks started working with each other as in areas of joint planning of events and joint skills development. The platforms established successful grassroots cooperation and have proven to be a promising non-political SCBM mechanism which can develop and implement projects in respective thematic areas. The platform also showed that in each of these thematic areas there is significant untapped potential for confidence building between organizations, institutions and communities of the two banks of the Dniester, and that the banks would benefit from cross river thematic collaboration.

Sub-project 2: 30 Small Grants projects supported in the security zone (on both banks of the Nistru)

Implemented by: 30 NGO and their partners from both banks

Main Objectives: To provide support for projects oriented towards facilitation of the settlement and post-settlement period in areas like social infrastructure, education, environment, health care, culture and others.

Budget: 628,626.33 USD

Implementation period: December 2016 – December 2018

Main activities: 30 small grants projects had been established to complement the infrastructure projects, implemented during previous phases of the SCBM Programme.

Sustainability: The project sustainability initiatives within the Small Grants Programme is achieved through established partnerships and favourable conditions for generating ideas and finding funds for joint future initiatives. Teams of specialists trained within the projects will have the opportunity to establish closer professional links between the institutions in which they work.

Small Grants projects

Sub-project 2.1: Information Resource Center for Culture Establishment

Implemented by: Public Association Centrul de Asistenta si Interventii Comunitare in partnership with House of Culture and Village Council of Dorotcoie village and House of Culture of Chitcani village from the left bank

Budget: 15,062.5 USD

Implementation period: December 2016 - October 2018

Beneficiaries: direct – 191 participants from both communities, including 162 women. Indirect beneficiaries – local communities, population from both banks of Nistru river

Main activities:

The first stage of the project was dedicated to the formation of a base of potential participants for club meetings and visits. With support of the Platform of Culture was collected contacts of all cultural managers, representatives of non-profit organizations and initiative groups.

The project team prepared interactive survey tools for potential participants, designed questionnaires in accordance with the requirements for logo placement;

During the implementation of the project were organized:

- 3 Clubs of cultural and leisure activities, with more than 90 participants from both banks, including 70 women. Within the framework of each Club the regular meetings took place. Subjects of club meetings addressed important issues of cultural activity, including issues of legal literacy of cultural managers. Each meeting provoked extensive discussions and pushed representatives of cultural institutions, public organizations and local authorities to work together. Main themes of Club discussion:
 - o Writing projects / participation in grant programs of the cultural sector
 - o New ideas and formats of events organized by cultural institutions
 - o Legal support of the Culture development in a market economy
- 2 internal study visits organized in Palanca and Manuc-Bei museum, Hincesti
- During the external study visit in Iasi, Romania, 22 participants/19 women get acquainted with modern museum institutions management and best practices in informing the public, organizing exhibits, creating new format of events, cooperating between cultural institutions, actions aimed at consolidating the community and increasing interest in history and culture.
- 1 conference on Socio-cultural trends on both banks of the Nistru organized in Chisinau with 21 participants/15 women.



Members of the Club of cultural and leisure activities in the front of Dorotcaia House of culture

Sustainability: The project improved the understanding of the participants that, despite the difference in the activities of cultural institutions, have a large number of common problems and aspirations. Regular discussion of new ideas, opportunities and methods to improve the quality of provided services, the introduction of new cultural products, interaction with partners and the community helps beneficiaries from the both banks to realize the need for close collaboration.

Sub-project 2.2: Sustainable Houses of Culture as the Heart of Strengthening Trust on two Banks of River Nistru

Implemented by: Center of Cultural Policies in partnership with Houses of Culture from Molovata village and Carmanovo village (left bank)

Budget: 23,613.74 USD

Implementation period: December 2016 - October 2018, extended before November, 2018

Beneficiaries: direct – 191 participants from both communities, including 162 women. Indirect beneficiaries – local communities, population from both banks of Nistru river

Main activities:

During the implementation of the project were organized:

- the methodology of continuous cultural training for ensuring the sustainability of cultural houses on both sides of the Nistru developed and distributed;
- a working visit at the Băhărăști Culture House, Floresti district for 24 project participants/14 women organised;
- 4 trainings were provided for all localities participating in the project on:
 - o Strategic Planning,
 - o Management of the Cultural Projects,
 - o Mapping the cultural resources of the community;
 - o Strengthen the successful team of the culture house
- Support for the houses of culture in implementation of the specific projects elaborated by in the localities:

- Molovata: film screening "Noaptea filmelor sub stele"
 - Carmanovo: the contest "Талантов россыпь – гениев полет",
 - Slobozia-Dusca: festival "Datini scăldate în apele Nistrului",
 - Dorotcaia: caritable action "Eu cu tine să facem un bine!",
 - Grigoriopol: "Голос улиц"
 - Bălăînești: "Folclor pentru popor"
 - Speia: caritable action "Ajută clopoțelul să sune pentru fiecare copil"
- The additional resources invested by project participants exceed the sum of 165,000,00 MDL
 - the website www.cultura.md developed and managed;
 - Support in launching the Carmanovo culture house;
 - Development and launch of the **Guide for the managers of the houses of culture (Annex 10)**.



A working visit at the Băhărăști House of Culture

Sustainability: All project activities contributed to the proposed goal of strengthening the trust between the population on both banks of the Nistru, being implemented with the direct participation of the target groups on both banks, representatives of the cultural houses, the local public administration and communities.

The effectiveness of the project found its confirmation when, after the first activities, the teams from the neighboring villages such as Sipca and Malaiesti from Grigoriopol (left bank) and Mărculești, Gura Camencii (the right bank) expressed their willingness to participate in the project. The Working Group supported these initiatives, thus increasing the number of direct project beneficiaries.

Sub-project 2.3: Treatment of hepatitis is real

Implemented by: Center of legal initiatives in partnership with Central rayon Hospital in Ribnita (left bank), Rayon Hospital in Rezina

Budget: 15126,78 USD

Implementation period: December 2016 - August 2018, extended before October, 2018

Beneficiaries: direct – around of 900 persons from both banks, trained about the problem of viral hepatitis and benefited of medical care. Indirect beneficiaries – around 3000 persons from both banks informed about the problem of viral hepatitis.

Main activities:

During the implementation of the project were organized:

- a round table to launch of the project in Rybnitsa, attended by 30 participants/20 women: doctors and health workers of the Rybnitsa and Rezina district hospitals, volunteers of the NGO Center of legal initiatives, and students of the Medical University.
- a seminar on the Acquaintance with the Moldova National Program on Combating Hepatitis, attended by 19 participants/15 women.



Exchange visit of the medical staff from Rybnita to the Rezina Hospital

- 2 visits on the exchange of experience of the medical staff of the Rybnita District Hospital to the Rezina District Hospital took place.
- a training was held for volunteers to develop their communication skills and to familiarize them with the problem of viral hepatitis. The training was attended by 18 participants/16 women,
- A Hepatitis Campaign was conducted, during which 3,000 people / 2,034 women were informed about the risks of viral hepatitis.
- Provision of medical care for the prevention, diagnosis and treatment of viral hepatitis in health facilities in Rybnitsa and Rezina by hepatologists.
- Consultations provided for more than 1000 patients / 609 women with viral hepatitis and liver cirrhosis, including 142 from

Rybnitsa /82 women and 9 patients from Kamenka / 6 women.

- In the framework of the National Program for the Control of Hepatitis in the Republic of Moldova, 212 patients /115 women received free treatment, including 28 patients from the Left Bank of the Nistru / 13 women.
- A round table was held dedicated to the completion of the project, attended by 19 participants/15 women.

During the project have been developed and printed:

- information brochure about the project (1500 copies);
- Hepatitis information flyer (1500 copies: 750 in Russian and 750 in Romanian);
- informational calendars to combat hepatitis (500 desk calendars and 1000 pocket calendars).

These materials were distributed during the above activities in Rybnita, Rezina and Kamenca hospitals.

Sustainability: Thanks to the activities of the project, the medical staff from the Right and Left Bank became more open to each other and ready for joint cooperation, which is currently ongoing. After the project is completed, cooperation between partners from the Left and Right Banks does not stop; doctors continue to work to redirect patients with hepatitis from the Left to the Right Bank for treatment under the medical insurance policy. In the future, it is planned to cooperate with the institutions of Tiraspol and Chisinau, which work on the treatment of hepatitis.

Sub-project 2.4: Creating a Professional Partnership to Ensure Social Aid for Young People at Risk from Both Banks of the River Nistru

Implemented by: Charity Fund for Children's Support «Детство детям» in partnership with Community Health Centre "Asclepio" Varnita village

Budget: 23696,45 USD

Implementation period: December 2016 - September 2018

Beneficiaries: direct – around of 50 persons - young people at risk from both banks. Indirect beneficiaries – around 20 persons from both banks trained during the project in social and professional integration services for youth in a difficult life situation.

Main activities:

During the implementation of the project were organized:

- Online consultations were held with the experts of the NGO "Demos" on the implementation of the methodology of the work of the Social and Professional Integration Service for Youth.
- A trained team of specialists provided social, psychological and legal support services for adolescents who are in a difficult life situation.
- 20 adolescents at risk receive services for social adaptation and professional integration.
- provided mentoring to improve the professional level in the provision of services for the social adaptation and integration of young people in the Detstvo deteam Center in Tiraspol.
- Trainings were conducted on the intercultural interaction of adolescents at risk from two centers of Varnitsa and Tiraspol, organized by the specialists of these Centers from the right and left banks.
- Master classes in Moldavian cuisine conducted with the participation of teenagers at risk from the two centers of Varnitsa and Tiraspol.
- The photo exhibition "The Faces of Our Youth" were developed and organized in Varnitsa and Tiraspol with 6 special stands, prizes, diplomas with 74 participants/ 25 women.
- Guided tours of cultural and historical sites on both banks of the Dniester organized for beneficiaries.
- A round table on summarizing the project was held in Tiraspol.

Sustainability: Thanks to the activities of the project, 2 NGOs from the both banks improved the quality of their services and will continue to cooperate in future for social adaptation and integration of young people.

Current Status: completed



Participants of the photo exhibition "The Faces of Our Youth"

Sub-project 2.5: Prophylactic approach to women's reproductive health

Implemented by: Business club “Economic effect” in partnership with Village Clinic in Ciobrucij; Health Center in Gura-Bicului; Health Center in Copanca

Budget: 23.655,57 USD

Implementation period: December 2016 – September 2018

Beneficiaries: direct – around of 225 persons from both banks/ 200 women, benefited of medical care and training. Indirect beneficiaries – around 670 persons from both banks.

Main activities:

During the implementation of the project were organized:

- 2 round tables on “Clinical examination of patients with precancerous cervical diseases and screening of cervical cancer” was held for 59 participants /39 women.
- a seminar on the “Actual problems of the dental and gynecological diseases of women” was held for 32 participants / 26 women.
- a training seminars for medical employees provided In medical centers of Chobruchi, Kopanca and Gura Bicului villages with 55 participants/40 women,
- 7 medical examination provided in medical centers of Chobruchi, Kopanca and Gura Bicului villages for 123 participants/90 women.
- Participation in an international master class in Kiev on cervical pathology management with experts from the European Federation of Colposcopy and Cervical Pathology.
- providing 3 Schools of Mothers of the supported health centers with the necessary equipment and literature.
- Updated and published in 2 languages the brochure Dental alphabet for pregnant women
- Adapted to use in health center Chobruchi modern national recommendations and protocols for the treatment of background and precancerous diseases of the cervix (R. Moldova 2015), which optimized the clinical examination of patients with this pathology.



Round table in Tiraspol on Cervical Cancer Screening

Sustainability: After the end of the project, the knowledge gained will be applied not only by the project beneficiaries, but also in all Transnistrian region.

Thanks to the experience gained and the acquired new technical equipment, a library of specialised books about the pregnancy guide, advice on the care and feeding of the new-born, cooperation with doctors during pregnancy and childbirth, recovery from childbirth in the “School of future mothers” were created the necessary conditions to organise trainings. Modern national recommendations and protocols for the treatment of background and precancerous cervical diseases of the R. of Moldova in 2015 were translated into Russian and were distributed to all medical institutions of the Transnistrian region - this will allow to optimize the clinical examination on the left bank.

Sub-project 2.6: Preservation of fish resources in the Lower Nistru River and Joint Guarantee of Its Safe Consumption on Both Banks of the River Nistru

Implemented by: Public Association Generatia Pro in partnership with Public Association „Acvavita” from Nezavertailovca village, Left bank

Budget: 20587,68USD

Implementation period: December 2016 – September 2018, extended before November 2018

Beneficiaries: direct – around of 54 persons from both banks/ 30 women, benefited of training and study visits regarding preservation of fish resources. Indirect beneficiaries – around 3000 persons from both communities - veterinarians, doctors, biologists, fishermen, and students.

Main activities:

During the implementation of the project were organized:

- 54 specialists and field have been trained through 2 seminars and received knowledge in the field of fish diseases, histopathology and fish helminths dangerous for the health of the people in the Nistru basin.
- Have been developed and distributed on both banks 6 instead of 2 A3 posters on fish diseases in Russian and Romanian (6000 un.) and information sheets "Fish of the Nistru River" (1500 un.).
- As the initially planned brochure was not possible to be developed and printed due to an incurable disease of the author, the saved sources were re-directed to the refurbishment of a traditional house near the Nistru to build the eco-resort in the Ramsar area of Lower Nistru.
- Together with left bank partner OO "Acvavita" were established initiative groups in Olanesti and Nezavertailovca, to promote the collaboration in the field of rural tourism.



Eco-resort established in the Ramsar area of Lower Nistru

Sustainability: The foundations of a constructive dialogue based on mutual trust have been established. The exchange of experience, allow to known new professional success practices from which the participants have been inspired. The project beneficiaries had the opportunity to talk directly with the experts, to improve their knowledge. The establishment of the eco-resort will keep the project participants together. Participants on both sides are very interested in further cooperation and they intend to work further in the field of rural tourism.

Sub-project 2.7: Forum for Cultural Interaction «Culture Beyond Borders and Time»

Implemented by: Public Association **Международный Центр "INOVATICA-OPTIM"** in partnership with Rayon Council Dubasari, House of Culture of Cosnita village; Department of Culture and Tourism of Cosnita, Dubasari House of Culture of Chitcani; Initiative Group "Крылья" Chitcani village

Budget: 23631,81 USD

Implementation period: December 2016 – September 2018, extended before November 2018

Beneficiaries: direct – around of 160 persons from both banks/ 90 women, benefited of training and exchange of experience. Indirect beneficiaries – around 1200 persons from both banks.

Main activities:

During the implementation of the project were organized:

- 8 working meetings of the team were held,
- 2 stages of the Forum for Cultural Interaction «Culture Beyond Borders and Time» were organized in Merenesti and Cocieri with more than 160 participants/39 women, including foreign participants from Poland, Ukraine, Belarusi and Romania. The objectives of the Forum were the exchange of experience, the presentation of professional activities, acquaintance with opportunities to participate in partner projects, familiarity with local development tools through the implementation of initiatives and projects in the field of culture, art, creative industries, and familiarity with the cultural resources of Chitcani, Cosnita and Merenesti. Were acquired musical instruments and technical equipment for the organization of events and equipment of both houses of culture.

- 1 practical training on the topic “Building partnerships in initiatives and projects in the field of culture and art” was organised with 16 participants from both banks.
- Were created Cards of Cultural Resources of Chitcani and Cosnita villages; social networking pages created on FACEBOOK, VKONTAKTE and ODNOKLASSNIKI.
- A project brochure has been developed with the contact details of the Forum participants.
- 1 round table was held in Chisinau to summarise the project, analyse the results and plan the perspectives.



At the Forum for Cultural Interaction
«Culture Beyond Borders and Time», Cocieri

Sustainability: At the end of the 2nd stage of the Forum, 9 cooperation agreements were concluded, of which 5 agreements were concluded between representatives of the left and right banks.

Stable relations have developed between the Office of Culture and Tourism of the Dubossary District, the INOVATICA-OPTIM association, the Chitcani House of Culture, and the Chitcani Youth Organization. All of them are open for organizing and holding future cultural events.

Sub-project 2.8: Sustainable agriculture is the guarantee for the development and good neighbouring relations between two banks of the river Nistru

Implemented by: Public Association Mediu Scop in partnership with NGO “Turunciuc” (left bank)

Budget: 23277,25 USD

Implementation period: December 2016 – October 2018, extended before November 2018

Beneficiaries: direct – around of 540 persons from both banks/ 300 women, benefited of training and exchange of experience. Indirect beneficiaries – around 1000 persons from both banks benefited of heated water by solar collector.

Main activities:

During the implementation of the project were organized:

- A training seminar was held in Chobruchi, Slobozia on the basis of Moldavian secondary school No. 2, on the topic „Alternative energy resources, practical application”.
- A seminar for farmers on the topic “Irrigation of agricultural crops in conditions of sustainable agriculture” was held in the Research Institute of Agriculture,
- a seminar for farmers on the topic “Soil cultivation under sustainable agriculture” was held in Purcari and Olanesti, Stefan Voda,
- In August, a solar collector was installed in the secondary school No. 2 of the village Choburchiu of the Stefan Voda district for more than 150 beneficiaries.
- In September, a solar collector was installed in Moldavian secondary school No. 2 in Chobruchi village, Slobozia for 350 beneficiaries.
- In October-November 2018, 2 books were printed: “The design of a solar collector for heating water” and “What you need to know for practicing sustainable farming”.



Participants of the seminar “Irrigation of agricultural crops in conditions of sustainable agriculture”

Sustainability: The project contributed to the sustainable development of agriculture in the territory of international importance - “Lower Nistru” - by raising awareness and promoting capacity building, relying on the best available scientific data, sharing knowledge and technology between interested farmers and the population of the two banks of the river Nistru. The distribution of the guide for farmers on sustainable agriculture and of the manual for the manufacture of a solar collector will contribute to amplification of project results.

Sub-project 2.9: Football Festival „Together, We’re One Team!”

Implemented by: Moldovan Football Federation in partnership with Regional Development Office “Est” of the Moldovan Football Federation (left bank)

Budget: 23649,29 USD

Implementation period: December 2016 – August 2018, extended before October, 2018

Beneficiaries: direct – around of 135 children from both banks. Indirect beneficiaries – around 150 persons from both banks.

Main activities:

The main goal of this project was to create optimal conditions for the development, promotion and monitoring of sport on the both banks of Nistru through common sports events.

During the implementation of the project were organized:

- Organize and conduct a joint working meeting with project partners and staff;
- Production of promotional materials (banners, shirts, pens, etc.);
- Distribution of inventory and sports equipment to the beneficiaries;
- Purchasing of construction materials for the Sports School in Grigoriopol, necessary for the preparation of the football field for the actions of the project;
- Organisation of the football festival "Together we are a team" with 135 participants from 8 locations /2 women:
 - Co-operation with the local authorities on both banks of the Dniester (meetings, talks, exchange of practices, etc.) in the process of preparation of the event, as well as after its conclusion;
 - The football tournament of the 2-day football festival with cultural program (presentation of the teams and their localities, fun competitions, watching the documentary film about friendship and fair play in football, camping camp etc. .);
 - Sports contest "Guess the Footballer".
 - Pre- and post-event publicity and promotion activities;
 - Elaborating the concept and producing the newsletter of the event;
- Selection, procurement and distribution of the sports inventory donated additionally to the teams participating in the project as well as to the suppliers;



The participants of the football festival „Together, We’re One Team!”

Sustainability: In the results of this project, the annual number of joint competitions with teams from both banks of the Dniester (Grassroots Liga, Respect Liga, Division B U13) has increased. As a result, the football development strategy for 2018-2020 in the Est region has been reviewed, including:

- Integration of the Regional Football Association of Transnistria region into the Moldovan Football Federation.
- Consulting of football formations of the region for the effective organization of the work of the Club / Sports School.
- Identification of new football formations, registration of small Football Clubs
- Organization of the women's regional championship Under-13 / Under-15 / Under-17 with the participation of 7 Clubs
- Expansion of coverage of Grassroots in the region, the work of targeted projects, recommendatory programs for the organization of Respect and Grassroots Liga in eastern region.
- the revival of the tournament among school teams “Leather Ball”, at the regional level.

Sub-project 2.10: Video Laboratory of Documentary Film “Arts Together”

Implemented by: Public Association „OWH TV Studio” in partnership with Legal Information Center „APRIORI” (left bank)

Budget: 23696,68 USD

Implementation period: December 2016 – August 2018

Beneficiaries: direct – 14 young persons, members of cross-river teams benefited of training and assistance in filmmaking / 6 women, Indirect beneficiaries – around 300 persons from both banks, participants of screening sessions.

Main activities:

The main goal of this project was to build confidence between young enthusiasts of film industry on both banks of the Nistru river by engaging them in the process of producing documentary films making use of the video laboratory offered by OWH TV Studio. During the implementation of the project were organized:



Screening of produced documentary films

- The information about the project were disseminated in mass-media and through posters located in educational institutions and cultural centres on both banks.

- OWH TV Studio and Apriori selected 14 participants out of 29 applicants, based on the scoring of applications and CVs.

- Between 11th and 14th of April a seminar on the production of documentary films was organized with Violeta Gorgos as film

director and Ruben Agadjanean as a director of photography to train project beneficiaries. The seminar included discussions on all stages of the production and creation of working teams to produce 7 documentary films.

- The cross-river teams of young filmmakers were assisted in producing 7 short documentaries about social issues common for both banks of the Nistru river.
- Screenings of produced documentaries were organised in different locations on both banks: Tiraspol, Chisinau, Dorotcaia, Malaesti, Holercani, Ribnita, Molovata Noua.

Sustainability: Project participants have created a network of contacts with well-known professionals from the Moldovan film industry, project partners and project trainers, who organize festivals of documentary film like CRONOGRAF and Cesnok which serves as a launching platform for young artists.

Sub-project 2.11: Transferral and application of a volunteer-based model of perinatal schools for pregnant women and teenagers

Implemented by: PA “Centrul pentru Informare și Comunicare în Sănătate” (CICS) in partnership with Criuleni Rayon Hospital, Mother & Child’s Centre in Tiraspol (left bank)

Budget: 23556,87 USD

Implementation period: December 2016 – July 2018, extended before November, 2018

Beneficiaries: direct – around of 10 pregnant women from both banks. Indirect beneficiaries – around 120 persons from both banks, trained and informed in perinatal pregnancy.

Main activities:

The main goal of this project is to increase access to qualitative psycho-emotional preparation for pregnant women on evidence in Criuleni, Dubasari, Grigoriopol and Tiraspol by way of implementing a volunteer-based model of perinatal schools under the aegis of Rayon Hospital in Criuleni and of the Center for Mother and Child in Tiraspol.

During the implementation of the project were organized:

- a joint meeting for 30 participants to raise awareness about the importance of the perinatal school and the model of activity on a voluntary basis for the leadership, the founders of Criuleni Rayon Hospital, the Tiraspol Mother and Child Center and the medical workers with the experts from the project "Sweet Mama" of Mother and Child Center Chisinau;
- furniture and devices acquisition for endowment of perinatal schools and their transfer to the project beneficiaries balance has been done;
- 2 teams of specialists were selected for the training of perinatal pregnancy skills in the schools;
- The teaching materials for perinatal, training and pregnancy information schools were developed;
- Training of the two teams of specialists with perinatal pregnancy skills provided on 11-24.06.18 for 16 participants;
- 2 perinatal schools established and equipped in Criuleni and Tiraspol;
- the information campaign on psycho-emotional education services provided by the perinatal schools of CR Criuleni and CMȘC in Tiraspol has been organized and implemented.



Training on perinatal pregnancy skills in Tiraspol

Sustainability: After the accomplishment of project activities, the relations between Criuleni Rayon Hospital and the Mother and Child Center in Tiraspol have become much more open and very sincere not only on the subject of perinatal assistance, but also on subjects related to the development opportunities of medical units, human resources, financing of medical units, access of the population from the left bank of Nistru to medical services provided by CNAM on the right bank of the Nistru River. The established perinatal school will ensure the sustainability of this project.

Sub-project 2.12: „SALUTEM – Health Without Borders”

Implemented by: Public Association "Femeie. Speranță. Viitor" in partnership with Health Centre in Varnita, Emergency Hospital in Bender (left bank)

Budget: 22391,29 USD

Implementation period: December 2016 – July 2018, extended before November, 2018

Beneficiaries: direct – around of 310 participants of the trainings from both banks. Indirect beneficiaries – around 13000 persons from both banks.

Main activities:

During the implementation of the project were organized:

- a roundtable organized in Varnița for launching the project, with partners from both banks of the Nistru with 31 participants/ 23 women.
- the Spring School for young volunteers – trainers organised In Chisinau with 30 participants /17 women, from Tiraspol College of Medicine, College of Medicine Bender, Chisinau and Tiraspol Universities of Medicine, representatives of non-governmental organizations "Miloserdie" and "Vzaimodeistvie" from the left bank and the "Șansa" public association from Varnița. The main topic - "Algorithm of first aid", at the end of the spring school, participants received certificates.
- The partners have created and endowed two Information Clubs "SALUTEM", one at Varnița and the other at Salvation Bender with the slogan "Save - if you know how to react correctly". The institutions offered rooms for the creation of clubs; the project provided with the necessary equipment for trainings.
- Experts, trainers and volunteers of the SALTEM Clubs in Varnita and Bender in October launched the theoretical and practical Seminar Cycles on "First Aid Medical Algorithm".
- 3 days seminars were organized in Varnita and Bender for over 60 people from Bender Rescue Station, Bender College of Medicine and Charity Foundation "Serdze" where the participants have studied how to provide medical first aid.



Simulation training in first aid in Varnita

- a study visit was organized in Chisinau for the representatives of the Varnița Health Center, Salvarea Bender and AO "Femeie. Speranță. Viitor" in order to exchange professional experience. The group members visited the Simulation Center of the University of Medicine and Pharmacy Nicolae Testimitanu and the Department of Emergency Medicine, where had the opportunity to find out about the working methods of Emergency in the Republic of Moldova, about the recent emergency medicine reforms - a unique service 112.
- The second study visit was organized in Bender for 30 medical workers from both institutions at the Bender Rescue Station.
- the SALUTEM Club Planning Meeting was organized in Varnița, the young volunteers discussed the future plans, identified the Club Mission and plans for the future.
- the round table of the project was held, with 50 project partners from both banks of the Nistru. The project team presented the results of the project and plans for the future.

Sustainability: After the successful completion of project activities, the level of trust between beneficiaries, target groups, experts is high. Professional relationships have been established and now medical practitioners are consulting each other's with regard to providing better quality medical services to their beneficiaries. The following steps were established for the future: elaboration of new joint projects and organizing common training courses.

Sub-project 2.13: Ensuring an inclusive education process for all children at educational establishments

Implemented by: PA "Clubul Sportiv de Arte Martiale de Contact "Respect Gym" in partnership with Kidnergarten „Viorica” Pârâta village; municipal school-kindergarten no. 44 in Tiraspol (left bank)

Budget: 23696,68 USD

Implementation period: December 2016 – August 2018, extended before September, 2018

Beneficiaries: direct – 679 kids from 2 institutions from the both banks. Indirect beneficiaries – 105 trained pedagogues from both banks.

Main activities:

The main goal of this project is to ensure a qualitative process of inclusive education during pre-school studies for children from general educational establishment and from correctional school for children with poor eyesight on both banks of the river Nistru. During the implementation of the project were organized:

- Working visits between partner institutions:
 - Opening of the project at Pârâta kindergarten with 26 participants/22 women;
 - Working visit to Tiraspol of the project team with 18 participants, all women;
 - Working visit to kindergarten "Prichindel" s.Firlădeni Căușeni at the Resource Center for inclusive education – 15 participants, all women;
 - Ecological Contest in Tiraspol „Mini-Miss și Mister”, for 100 kids and parents/44 girls and women;
 - the Official Opening of the Resource Center for Inclusive Education at Pârâta with 31 participants/ 28 women;
 - Final meeting to close the project in Tiraspol with 30 participants/ 28 women.
- Seminars:
 - Training seminar for teachers in Tiraspol on the topic Training of teachers in the field of education of children with special educational requirements for 28 participants/25 women;
 - Training seminar on Social entrepreneurship for people with disabilities for 32 teachers/30 women from both institutions in Pârâta.
- Work visit of the physician-ophthalmologist in "Viorica" Pirită and consulting 174 kids/107 girls and 35 employees; As a result, visual disturbances were detected in 4 children and 1 teacher;



Ecological contest in Tiraspol school-kindergarten nr.44

- Informing 18 teachers/all women on "Detecting and observing the first signs of visual deviations in children"
- Thematic excursion to Romania for 32 participants, all women. The purpose of the visit was the exchange of experience and lending of positive practices in organizing the educational process of children with special needs and adapting the institutions;
- Days of open doors organized in special correctional school No.44 in Tiraspol with 39 participants/29 women and in kindergarten "Viorica", Pîrîta, with 82 participants/36 women, including the common sport fun "Starting with the family" organized.
- 6 trainings in the frame of the parental school in "Viorica" Pîrîta organised with more than 100 participants/75 women;
- Singing contest Rain Star in "Viorica" s. Pîrîta with 130 participants from both banks;
- Establishing and equipping the Resource Centers in Pîrîta and Tiraspol. A special air bubble tube for children with severe vision impairments purchased in Romania and installed in Resource Center of the school-kindergarten Nr.44 from Tiraspol;

Sustainability: After participating in various competitions, visits, parental school, etc. parents' attitude towards inclusive education has changed. As a result of the implementation of this project and cooperation, confidence building between teachers and the community of parents has been improved by ensuring an inclusive and quality education process for all children.

The sustainability of the project on building trust between two institutions is ensured by a long-standing collaboration agreement (2017-2020), which specify common activities: methodical seminars with educators, visits for exchange of experience, mutual invitations to the local cultural events, maintaining partnerships and working on the basis of the Strategic Institutional Development Plan.

Sub-project 2.14: Nistru – the territory of sports and trust

Implemented by: Public association "Viziunea sociala" in partnership with Centre „Asclepio” in Varnita village, Club „Eikumena” and the local administration in Caragash village (left bank)

Budget: 23690,88 USD

Implementation period: December 2016 – September 2018

Beneficiaries: direct – 194 teenagers from Moldova, Transnistrian region and Romania. Indirect beneficiaries – 500 participants at the International Festival on water sports from both banks.

Main activities:

During the implementation of the project were organized:

- Presentation of the project "Nistru – the territory of sports and trust" with 24 participants/3 women
- Development of theoretical bases and instructions for organising the canoe water trip of the first category of complexity
- 3-day training seminar on the preparation for the canoe water trip of the first category of complexity for 26 participants/8 women
 - Joint canoe water trip of the first category of complexity "Friendship Caravan on the Nistru" with 20 teenagers/8 girls
- 2-day Workshop on the development of a Guide on the river. Nistru on the route from Grigoriopol to Chobruchi, Slobozia and discussion of the program of the International Festival on water sports in Varnitsa for 8 participants/2 women;
- 3 days International Festival of water sports in Varnitsa with 214 participants/20 women.



International Festival of water sports in Varnitsa

Sustainability: The issue of creating an association of sports associations in water sports was discussed and it was decided to remain partners in the framework of the Federation of water sports of the Republic of Moldova, recognizing the need for an annual International Festival on water sports in the village of Moldova, and inclusion of this event in the Republican calendar of competitions in Moldova.

Sub-project 2.15: Two Banks of One River – Local Fairy Tales and Legends

Implemented by: Public association “KaLumea” in partnership with Holercani City Hall and local leaders from Tîrnăuca village on the left bank of the Nistru River

Budget: 23696,68 USD

Implementation period: December 2016 – September 2018

Beneficiaries: direct – 182. Indirect beneficiaries – 3000 participants at Ia-Mania Festival and public readings.

Main activities:

The main goal of this project is to create the conditions for the residents of the villages of Ternovka (Left Bank) and Holercani (Right Bank) to participate in joint cultural activities for the preservation and development of their cultural heritage.

During the implementation of the project were organized:

- The information for the book of legends and stories has been collected from at least 100 people in villages Ternovka (Left Bank) and Holercani (Right Bank).
- a contest has been organized to select the illustrator of the story book
- 4 woodworking workshops has been organized for the 8 youth participants from both banks
- 3 out of 5 workshops in ceramic were organized for 12 participants from both banks, who acquainted skills that will enable them to create original handicraft from ceramics;
- 4 workshops organized in sewing popular costumes; 10 such costumes sewn for the ensemble from



Ia-Mania Festival in Holercani

Tirnauca village for “Ia Mania” festival. 8 participants from both banks learned and practiced in the workshops the peculiarities of the popular costume, the tailoring, the choice of the ornament and colors, the embroidery execution. The final works were exposed at “Ia Mania” Festival.

- First edition of the book Fairy Tales and Legends from Nistru banks has been printed in 500 copies. The book of stories and legends on the Dniester created an emotional connection between the two villages. The books were donated to libraries of both villages and to other public

libraries.

- The public readings of the book Fairy Tales and Legends from Nistru banks has been organized in Chisinau and Tiraspol with participation of well-known public persons.
- During the “Ia Mania” Festival, on July 8, the official presentation of the project results and of the book Fairy Tales and Legends from Nistru banks has been organized in Holercani (Annex 9).

Sustainability: Cultural and educational trainings on the formation of skills of folk crafts, on the one hand, contribute to the preservation of local folk culture and the formation of moral foundations and universal values of youth in villages, and on the other - will help create an atmosphere of mutual understanding, joint creative search, cooperation and mutual respect between talented people and representatives of communities on the two banks of the Nistru River.

Sub-project 2.16: Treasures of Nistru Shores

Implemented by: NGO “Casa de acasa” in partnership with Soldanesti Rayon Council, Council of Rascov community, Camenca

Budget: 27973,93 USD

Implementation period: December 2016 – September 2018

Beneficiaries: direct – 400. Indirect beneficiaries – 15000 participants at Cultural Ferry Rascov – Vadul Rascov Fest and photo video caravans.

Main activities:

The main goal of this project is to restore the friendship between the villages along the Nistru banks, by mutually promoting the common historical and cultural heritage and the tourist potential.

During the implementation of the project were organized:

- 10 national authentic Vadu-Rascov suits (8 female and 2 male) made;
- the "Rașcov - Vadul-Rășcov Cultural Parom festival" took place in the village of Rascov, Camenca district, on 2 June 2018 and Vadul-Rașcov, Șoldănești district, on June 9, 2018 with participants – folk ensembles from the neighboring villages, craftsmen from Rascov and Vadul-Rascov communes, School pupils and teachers, spectators and guests; In the program of the festival:
 - an exhibition of photos of the tourist destinations in each beneficiary village;
 - a drawing exhibition of the Art School in Rascov;
 - a fun children contest, dedicated to the International Children's Day;
 - festive concert organized with participation of folk ensembles from the neighboring villages
- photo / video caravans organized in 14 villages:
 - Vadul-Rascov, Climăuți de Jos and Socola, Soldanesti;
 - Lalova, Țipova, Buciușca and Saharna village, Rezina;
 - Rascov, Iantarnoe, Stroiești and Beloci, Camenca;
 - Molovata Noua and Molovata, Dubasari;
 - Ghidirim, Ribnita
- Screening of the video archive and the photos of the tourist destinations in each beneficiary locality



At Rașcov - Vadul-Rășcov Cultural Parom festival

Sustainability: During the preparation and development of the events in the 14 beneficiary villages the partners collaborated and felt great support, openness and a huge desire for future collaboration with all these villages. Through video archives, the participants met their neighbors on both banks of the Dniester. Thus, all the villages have shown themselves very willing to the current collaboration, but also open to new collaborations. A great achievement of our project, apart from the cultural tourism promotion and the mutual knowledge of the villages located along the Dniester Rocks, recently the Rașcov Administration received a permission from Tiraspol to cross the Nistru between Rășcov and Vadul-Rășcov daily (until now, this passage was possible only 2 days per week, during certain hours).

Sub-project 2.17: Two Riverbanks – One People!

Implemented by: Public Association "Federația de șah a Republicii Moldova" in partnership with Federation of chess and checkers from Ribnita city

Budget: 23696,68 USD

Implementation period: December 2016 – August 2018, extended before November, 2018

Beneficiaries: direct – 624. Indirect beneficiaries – 1250 participants at championships, tournaments, trainings, camps.

Main activities:

During the implementation of the project were organized:

- Open Left Bank Championship among adults and children in Ribnita with 96 participants/38 women
- Chess Championship of the Republic of Moldova among children under 7 years old for 20 kids/4 girls

- Simultaneous chess play session in Rezina for 18 participants/4 women
- Memorial "Peter Gulika" in Rezina with 22 participants/4 women
- Republican tournament "Friendship of Peoples" with 105 participants/17 women
- Republican training for trainers courses – 30 participants /5 women
- Comrat Open Cup with 88 participants/4 women
- International tournament "Silver Autumn" in Balti with 152 participants/3 women
- Republican tournament "Memorial A.Lutikov" in Tiraspol with 123 participants/6 women
- Training camps with 12 participants/5 women



Championship of the Republic of Moldova among children

Sustainability: During the implementation of the project many children and juniors were involved in chess competitions. These activities have contributed significantly to the improvement and strengthening of trust between the local authorities and chess federations from both banks of the Nistru. The fruitful cooperation in organizing the competitions made it possible the future cooperation for organizing of joint events.



Sub-project 2.18: Art-based education and recovery unites two banks of the river Nistru

Implemented by: Public Association PA "Femeia și Copilul - Protecție și Sprijin" in partnership with Non-commercial partnership «Родители в поддержку детского сада «Сказка» с. Терновка»

Budget: 23675,24 USD

Implementation period: December 2016 – September 2018

Beneficiaries: direct – 432. Indirect beneficiaries – 1000 children, parents and community members from both banks.

Main activities:

During the implementation of the project were organized:

- The project launch event, organized in the kindergarten of Holercani, informed the community members about the proposed project activities, including the leaflet prepared in both languages.
- 10 joint workshops organized at the level of the two communities contributed to the enrichment of common experiences in children's arts education and the organization of a workspace that would stimulate artistic creativity of children. In workshops participated more than 170 persons/153 women
- 3 days training for trainers has been a milestone in capitalizing on common experiences and knowledge of innovative practices in early childhood art education.
- Parents training was initiated in the Holercani community and at Tîrnăuca kindergarten to familiarize parents with the concept of artistic education and developed skills in the application of work techniques, including art therapy. In total in trainings participated 137persons/128 women.
- Two visits to knowledge of working practices in the partner kindergarten were carried out in both the "Scazka" beneficiary institutions in Tîrnăuca, Slobozia and "Albinuța" in Holercani, Dubăsari for 38 participants/34 women.
- Workshops for making handicraft art works were carried out in both kindergartens. At the end of the activity 60 handicraft works were exhibited during a week in each kindergarten with 432 visitors/290 women.



Familiarizing parents with the concept of artistic education and art-therapy

- The contest for the best and innovative work from recyclable materials carried out, 3 awarding places and their authors (children and parents) benefited from a joint trip to Chisinau and Orhei.
- Excursion to the Licurici Republican Doll Theater, the National Art Museum of Moldova, the OrheiLand Amusement Park in Orhei.
- Joint workshops for finalizing the action plan for community collaboration over the next three years (2019-2021), which were held in both communities: Tervovca and Holercani, attended by local coordinators and other relevant actors in the community.
- Round table of project totalization, organized in Holercani, attended by representatives of both communities.

Sustainability: The partners will continue to collaborate for the purposes of this project, in organizing and participating in the activities planned in the medium-term action plan to improve the capacity of accessing funds and other community projects.

Sub-project 2.19: "Green Light"

Implemented by: NGO "Tara Verde - Moldova" in partnership with NGO "Медики за экологию" (left bank)

Budget: 17794 USD

Implementation period: December 2016 –July 2018, extended before September 2018

Beneficiaries: direct – 90 teenagers and participants from both banks. Indirect beneficiaries – 58 participants informed about the ecology problems in the region.

Main activities:

During the implementation of the project were organized:

- Launch of the Green Light project in Balti and Dubasari, with 38 participants/20 women
- The photo and video contest for young people from both sides of the Nistru River for participation in the Green Light project,
- Created the Facebook page for the "Green Light" project.
- The volunteers' trip to the "Iagoric" natural reservation, Molovata Noua, Dubasari for 30 participants/14 women. Two master-classes with a qualified instructor were run for project participants
- Excursion to Eco-Village s.Riscova, Criuleni
- Excursion to Codrii Reservation, Lozova, Straseni, for 33 participants/15 women
- Collection and selection of photo-video material from participants. Were collected over 70 photos and around 20 nature-related videos made by project participants.
- Designation of 14 contest winners,
- Production of the film with ecological themes, photo albums and posters
- The ceremony to close the project with 27 participants/13 women. 14 teenagers were awarded for successful participation in the project.



Launch of the Green Light project in Balti

Sustainability: Partners intend to work together to implement new projects on more community issues such as management of waste and drinking water.

Sub-project 2.20: Support the social – professional integration of girls from risk groups on both banks of the river Nistru by launching a social tailor shop in Tiraspol

Implemented by: Charity Fund for Children's Support "Детство детям" (left bank) in partnership with NGO "Партнёрство для каждого ребёнка" /Partnership for every child

Budget: 19300,93 USD

Implementation period: December 2016 –November 2018

Beneficiaries: direct – 50 participants (girls from risk groups and social workers) from both banks. Indirect beneficiaries – 150 persons.

Main activities:

During the implementation of the project were organized:

- Organized and completed training in sewing skills for 15 girls at risk.
- Held a master class for social NGOs on handmade toys for 16 participants
- An expert consultant from P4EC monitored the organization of the social atelier for girls from risk groups.
- A 2-day study visit of the project participants to the Social Atelier from Cahul took place for 35 participants/12 women
- A 2-day study visit of the project participants to the Social Atelier in Tiraspol was held for 35 participants/18 women
- Concluded the contract with "5 Pockets" chain of stores for the repairing of clothes
- the P4EC team developed and provided a guide for professional orientation of the adolescents at risk graduates of the school
- Training on professional self-determination for 25 project participants, all girls
- A comprehensive training program for the staff of the Charity Foundation "Detstvo deteam" in the field of vocational training for girls (tailoring) has been developed and conducted for 10 participants/2 women.
- A round table on the results of the project organized with 41 participants/36 girls.



Sustainability: Thanks to the advisory support of the experts of the NGO "Partnership for Every Child" (P4EC) from Chisinau the employees of the Charity Foundation "Detstvo deteam", improved their skills and are able to ensure the future functioning of the Social Atelier, as well as provide services to the beneficiaries in the training in sewing skills.

Sub-project 2.21: "Building trust between young leaders from both banks of the river Nistru"

Implemented by: PA "Pilgrim-Demo" in partnership with NGO Legal Information Center „Apriori" (left bank)

Budget: 19249,48 USD

Implementation period: December 2016 –November 2018

Beneficiaries: direct – 76 yang participants from both banks. Indirect beneficiaries – 3250 persons who participated in debates and watched the Regionals TV show.

Main activities:

The main goal of this project is to develop problem-solving skills to young people, enabling them to mitigate common issues for communities from both banks of the Nistru river, by building trust between young leaders and helping them to create a joint communication platform.

During the implementation of the project were organized:

- Training Course / Summer School "Youth for Trust» with 33 participants /14 women. The aim of this training was the development of civil and political leadership among young people from both banks of the Dniester, as well as to improve skills of engaging in democratic processes at the local and national level. The participants were young people aged 18 to 30 years from the following settlements on the both banks: Ocnita, Balti, Ribnitsa, Chisinau, Comrat, Ceadir-Lunga, Kongaz, Taraclia, Travdita, Cahul, Vulkaneshti, Cismichioi. Bender, Tiraspol, Parkani, Ternovka.
- Conducted a survey through 4 focus groups to identify common issues encountered by young people from both banks in different fields of social, economic and political areas. The results of the survey were used to identify topics that were discussed during public debates in the frame of produced TV shows with 36 yang psrticipants/10 women;

- The first public debates with the participation of young leaders from both banks of the Dniester organized in Bender on the topic "The joint efforts of young people from the two banks of the Nistru will improve the condition of the river" with 38 participants/12 women.
- Second public debates with the participation of young leaders from both banks of the Nistru organized in Comrat on the topic "Necessity to increase cooperation between non-profit organizations from both banks of the Nistru" with 26 participants/8 women.
- TV shows debating socially important topics have been produced in Tiraspol and Chisinau and broadcasted on both TV and Facebook:
 - The first Regionals TV show with Michael Sirkeli on TV8 was broadcasted on the topic of Thematic platforms, as a tool for interaction and building of trust between young people from both banks. According to the FB, the program was watched by 2,346 people, to this number we must add the people who watched the program on broadcasting, the number of which we don't know.
 - The second Regionals TV show with Michael Sirkeli on TV8 has the topic "What platforms for interaction and confidence building among young people from both banks of the Dniester exist today." According to the FB, the program was watched by 1,500 people, to this number we must add the people who watched the program on broadcasting, the number of which we don't know.



/ Summer School "Youth for Trust», 2018

Sustainability: The project contributes to the development of trust between young leaders on long term and offers knowledge, skills that help to coexist in a friendly environment, with an increased interest to identify solutions for common issues. The implemented activities are the best proof that through discussion it is possible to improve livelihood of across the river communities. The partners are ready to continue mutual cooperation, as well as cooperation with organizations / experts acquainted within the project.

Sub-project 2.22: "Quality services for children with autism on both banks of the river Nistru"

Implemented by: Public Association "Intelegem Autismul" in partnership with NGO OSORT (left bank)

Budget: 15977,92 USD

Implementation period: December 2016 –November 2018

Beneficiaries: direct – 20 trained participants from both banks. Indirect beneficiaries – 2450 persons informed, consulted on the raising children with autism.

Main activities:

The main goal of this project was to improve the quality of services provided for in early complex assistance for children aged 2-8 y.o. in the autism specter and to their families on both banks of the river Nistru.

During the implementation of the project were organized:

- In the framework of the project 12 consultations for specialists and parents of children with ASD and 7 individual consultations for children were held. Each event and action has its own characteristics, subordinated to the main idea of the project: to help specialists, families raising children with autism to find points of contact, to establish contacts, to improve mutual understanding in order to improve the quality of life of families raising children with autism on both banks of the Nistru.
- A round table on Early complex intervention - a pledge of successful rehabilitation of children with EAS has been hosted for 28 participants/25 women from both banks

- On April 2, 2018 in Tiraspol, Chisinau, Ribnita and Balti were organized the action devoted to the world day of distribution of the information on autism. As a result 37 participants/all women distributed about 2000 leaflets and 400 flags with autism symbols
- The training seminar and practical training delivered for 10 specialists/all women on ABA method and basic principles of ABA therapy
- The online Webinar hosted for 16 parents of children with autism/14 women. Seminar included 17 topics, after each topic parents had the possibility to ask questions and shared their experiences.
- The seminar-training Live game and ABA: not a myth, but a beautiful reality delivered for more than 50 participants.



The world day of distribution of the information on autism, 2018

Sustainability: At the beginning of the project, the search for participants in the Left Bank was difficult. The survey showed that access to information is very limited and most parents do not know about any methods of rehabilitation. Today, parents and professionals understand that in Moldova they can find help and support. The project experts are glad that their knowledge is needed on the Left Bank and they became closer to each other. They highly value this trust and will continue to work.

Sub-project 2.23: "Initiation of palliative care services in the Transnistrian region"

Implemented by: FFMS "Angelus Moldova" in partnership with Oncological dispenser, Tiraspol (left bank)

Budget: 19042 USD

Implementation period: December 2016 –November 2018

Beneficiaries: direct – 30 participants from both banks. Indirect beneficiaries – 3000 persons informed about palliative care.

Main activities:

General objectives of this project: Providing the necessary assistance to initiate a functional palliative care system in the Transnistrian region.

During the implementation of the project were organized:

- The training of specialists in palliative care, which took place at the Oncological Dispensary in Tiraspol during 2 weeks for 80 academic hours. The training for 17 specialists (16 doctors and one psychologist)/11 women was carried out by three trainers from the Hospice Angelus Moldova. The event was attended by a representative of the region authorities and was promoted by the news agency Novosti. Also, the partners from Tiraspol created a facebook page of the Organization and posted material about the event: <https://www.facebook.com/rakpnrnet/>. The information was placed on the Facebook page of Hospice Angelus Moldova.
- Translation of medical protocols and specialized guide on palliative care has begun in February, 2018. At the end of April, the Palliative Care Guide and 5 clinical protocols were drafted.
- During the two-day study visit (7-8 June 2018), 28 participants/10 women from the left bank of the Nistru visited "Casa Angelus" in Chisinau, together with the staff of Hospice Angelus to observe in practice how pediatric palliative care services are provided in a stationary setting.
- a documentary spot dedicated to the topic of palliative care was developed and mounted by the LIC TV studio in Ribnita in Russian with subtitles.



Project partners at the training on palliative care in Tiraspol

Sustainability: From the first phase of the implementation of the project, the focus was on peer-to-peer dialogue and exchange of views and opinions among specialists on both banks of the Nistru. By informing the specialists about the opportunity and importance of palliative care and creating a proper and functional system of palliative care in Transnistria, the project managed to forward messages of confidence building among the specialists from both banks. During the 2 weeks training, the specialists discussed, exchanged opinions,

addressing the topic of palliative care and incurable diseases that can affect anyone, demonstrating that we are together in the face of general-human challenges.

Sub-project 2.24: "Create quality services for children with disabilities based on partnership and collaboration"

Implemented by: NGP Centre for Rehabilitation and Consultation "ОСОЦ" (left bank) in partnership with РА "Женщина и ребёнок – Защита и поддержка"

Budget: 19430,50 USD

Implementation period: December 2016 –November 2018

Beneficiaries: direct – 133 participants from both banks. Indirect beneficiaries – 206 persons.

Main activities:

During the implementation of the project were organized:

- Terms of reference developed, training needs analyzed, and experts selected for the training of Mobile Teams in Tiraspol and Slobozia.
- Training of the Mobile Teams on Equal Opportunities with 18 participants/12 women, held in Tiraspol
- Workshop for the Mobile Team Specialists in Work with documentation for 12 participants/10 women
- Seminar on advanced training of Mobile teams specialists with 18 participants/12 women
- Conducted three workshops and 8 workshops, five advisory services for specialists of the Mobile teams in Tiraspol and Slobozia
- On the job training for 90 participants/68 women on the Enhancement of psychological and psycho-pedagogical competence among specialists of the international medical center for interaction with the family of a child with disabilities, removal of psychological barriers
- a seminar for local administration agencies on "Conditions for ensuring equal opportunities are the key to successful socialization of children with disabilities" delivered in Tiraspol with 28 participants/22 women
- A visit on the exchange of experience organized between the administrative and territorial bodies of the city of Tiraspol and the Criuleni District Council with 28 participants/24 women
- Study of experience to work with disabled people on the example of Janus Korceak organization from Odesa, organized for 38 participants/24 women. Training in creating a system of social medical-psychological-pedagogical rehabilitation of persons with intellectual disabilities taking into account the international experience.
- Conducting the Summer School of Self-Presenters with 41 young people with disabilities from both banks/ 25 girls



Workshop in mobile teams in Tiraspol

Sustainability: Monitoring of the project revealed the interest of participants in obtaining information and participating in planned events. The participants of study visits (exchanges of experience) came up with proposals to create working groups and to develop a program to improve the qualifications of specialists working in disabled people. The attitude towards specialists and the need to make changes in the quality and quantity of services provided to children and people with limited psychophysical developmental disabilities has changed.

Sub-project 2.25: Public Space Days, IIIrd edition

Implemented by: Public Association "Asociatia Tinerilor Artisti "Oberlicht" in partnership with Centre for Legal Awareness "Apriori", Tiraspol (left bank)

Budget: 19371 USD

Implementation period: December 2016 –November 2018

Beneficiaries: direct – 1278 participants from both banks. Indirect beneficiaries – 686 persons.

Main activities:

The main goal of this project is to promote art as a working tool needed to ensure the openness of public spaces, offering a variety of contemporary forms of artistic expression.

During the implementation of the project were organized:

- The Oberliht Association, in partnership with the Apriori Centre, organized the 3rd edition of the Public Spaces Days in Chisinau, Bender and Tiraspol. The aim of the Public Spaces Days project was to contribute to the development of residential areas through cultural innovation and creativity, to support artistic experiments to strengthen local communities, encourage interaction between different groups at the level of the neighborhoods and stimulate social cohesion. The Agenda of Public Space Days included a lot of different activities:
 - The presentation of the project Public Space Days was organized in Tiraspol and Chisinau with 40 participants/16 women
 - CHIOȘC AIR - residency program for artists, a research on access to culture in the Botanica and Ciocana sectors in Chisinau and the Solnecinii sector in Bender done by 6 project participants.
 - Artist Talk with Carolina Dutca, Tatiana Fiodorova and Alexandra Novac organised in Chișinău BUNKER in order to convey the accumulated artistic experience with 35 participants/16 women;
 - International Conference "Culture is a common good" where were presented the studies in the towns of Chisinau and Bender; the exhibition "Culture / Future of the Districts" where the results of the artistic residences were presented with 21 participants/10 women;
 - VIDEOCHIOȘC: Movie projection program, including short films by Vladimir TURNER [CZ] and Film projection series in collaboration with the Chesnok Festival – 176 participants/90 women;
 - a workshop in which visual artists from both sides of the Nistru had the opportunity to interact and create interactive multimedia works on the topic of telecommunication and its role in art with the possibility of contributing with their artworks to a joint exhibition.
 - An exhibition on Telecommunications was organized which brought together young artists from the both banks, each working on an individual work and then exposing the result in the group exhibition:
 - Other 5 exhibition organized to support a series of works of art made by young artists with 98 participants/55 women
 - Workshop on entrepreneurial art with 7 participants/3 women;
 - Cultural program developed in collaboration with various cultural and civic initiatives.
 - on the Maria Dragan street of the Ciocana sector in Chisinau was organized the workshop of artistic interventions in the public space with the participation of Vladimir Turner and Martina Machovicova and 28 participants / 13 women - young artists from the both banks of the Nistru;
 - the squatting movement organized in order to familiarize the Chisinau people with the squatting movement and to help them perceive it as an instrument for the democratization of the urban space - 15 participants/5 women;
 - many other activities – concerts, guided tours, dialogues, picnic, poetic evening, cycling as alternative transport through the city and others;
 - Finally, a meeting was organized with the participants in the project to draw conclusions, plan and discuss the project.



CHIOȘC AIR - residency program for artists

Sustainability: The project partners have managed to organize a very wide agenda of events and activities, worked very well with artists and managed to form a community of young active artists from both sides. They have established good working relationships with the Apriori Center, Club 19 from the left bank and with the organizers of the Chesnok Festival, with whom plan to collaborate in future.

Sub-project 2.26: "Building the Capacity to Create Highly-Efficient Service System at the Tourism InfoCenter"

Implemented by: ARDT (left bank) in partnership with NGO „ANTRIM“

Budget: 19887 USD

Implementation period: December 2016 –November 2018

Beneficiaries: direct – 1897 participants from both banks - employees of tourist Information centres, tour operators and travel agencies, guides. Indirect beneficiaries – 3000 persons, representatives of the tourism industry.

Main activities:

During the implementation of the project were organized:

- a seminar on "Tourist Attractions of Transnistria" organized in Tiraspol for 17 participants/8 women;
- training "Promotion of travel services through the Internet." for 21 participants/16 women - employees of two tourist Information Centers of Tiraspol and Chisinau, tour operators and travel agencies, guides from the two banks of the Nistru, representatives of the tourism industry;
- Infotour Tiraspol - Bender for 17 representatives of the tourism industr/15 women from both banks;
- Infotour Dubasari, Cocieri, Goyans, Doibany for 17 representatives of the tourism industr/14 women from both banks;
- info tour for 24 tour operators in China and Ukraine /15 women;
- tourist action for the Day of Tiraspol on the central square with a photo contest "Photohunting for tourist Transnistria" with 24 participants/15 women and more than 70 visitors.
- based on the experience of colleagues from the right bank, as well as the foreign countries were introduced the soft program - information resource available not only to TIC visitors, but also to anyone interested in history, culture and tourist potential of Transnistrian region. The beneficiaries of this resource will be not only tourists, but also local residents, foreigners, tour operators, travel agencies.
- Media briefing with 21 participants/14 women. During the briefing, not only the project results, but also statistical data on the number and geography of tourists were presented; the analysis of the number of tourists who stayed in Tiraspol for a day or more was carried out and presented. So, it was found that in comparison with the previous tourist season, 11% more tourists stayed in Tiraspol more than at night; a new information resource on tourist Transnistria was developed;



Tourist action organised for the Day of Tiraspol

Sustainability: The presentation of the results of the project, the work of the Tiraspol City Information Center and the demonstration of fragments of a new information resource as part of a briefing for the media aroused the interest among the participants of the event, especially among journalists.

During the briefing, were received positive feedback from travel service providers and thanks for timely informational consultations, promoting partnerships with right-bank tourism providers. And some of them, thanks to advising from the project team, were able to establish cooperation not only with travel agencies of Chisinau, but also entered the international market. In addition, the effect of the increase in the number of tourists led to the demand for their accommodation in hostels in Tiraspol, which also became possible, having established cooperation after the first information tour in Bendery. The work of the new online resource after its release to external access will be regularly monitored using special technical mechanisms provided.

Sub-project 2.27: "Resource and Information Center on the Development of Youth and Social Entrepreneurship"

Implemented by: Non-commercial partnership "Центр инноваций и социального развития" (left bank) in partnership with Business Incubator ASEM Chisinau

Budget: 19685 USD

Implementation period: December 2016 –November 2018

Beneficiaries: direct – 329 participants from both banks. Indirect beneficiaries – 129 persons.

Main activities:

During the implementation of the project were organized:

- 3 Working meetings and study visits with partners were held: the left bank partner visited the ASEM business incubator (Chisinau), as well as the NGO ProEntranse (Chisinau) with 38 participants/22 women.
- Conducted 4 study visits right - left bank: a study of the experience of the first business incubator of Moldova in Soroca; Visit to ASEM (Chisinau), NPO ProEntranse (Chisinau); StarNET (Chisinau). The aim – exchange of experience in the development of youth and social entrepreneurship in Transnistria and Moldova with
- 5 training seminars were conducted:
 - Training on development and support of youth entrepreneurship: the first part is the ASEM business incubator (Chisinau), for young guys for 27 participants/7 women
 - the second part - the IAS business incubator in Soroca for 25 participants/11 women;
 - Workshop with the participation of international organizations, local authorities, NGOs, as well as young people with the topic "Social entrepreneurship: partnership of NGOs, business and the state" with 72 participants /37 women
 - Training for trainers (part 1) "Development of the potential of Transnistrian NGOs and experts in the field of youth and social entrepreneurship" with 20 participants/9 women
 - Training for trainers (part 2) "Information and educational resources for business development in Transnistria" with 21 participants/12 women
- A mini-grants competition was held for young entrepreneurs. The main purpose - to support the youth initiative in Transnistria. 5 participants selected, who provided the description of their business ideas, information about management, staff and operations, budget planning, and a plan for the implementation and further development of the project. Within the framework of the competition, 5 finalists received mini-grants totaling around of 2000 USD to initiate start-ups.
- Outside the planned events, an additional 7 seminars and workshop were organized on the subjects:
 - Accounting and taxes-local legislation;
 - Legal regulation of social entrepreneurship in Transnistria
 - Accounting and taxation for work in the field of social entrepreneurship
 - Creating web resources. Work on the Internet and website promotion
 - Maintaining internal accounting, financial reporting
 - Cooperation with an international organization
 - Two-day social entrepreneurship training for NGOs



Study visit to ASEM business incubator

Sustainability: during the project, the Agency team discussed further plans for 2019 with partners. One of the main joint plans is the development of Business Hab as a continuation of the project "Resource and Information Center for the Development of Social and Youth Entrepreneurship". The main goal of Business Hab will be to help young start-up entrepreneurs to create their own business, escorted to the stage of business formation, searching for partners and customers, providing access to financing, technical support and access to national and European databases.

Sub-project 2.28: "THE YOUNG STANDING FOR A GREEN PLANET"

Implemented by Public Association "Familie sanatoasa" in partnership with Public Association "Tinerii pentru ecologie. Izoiketa" (left bank)

Budget: 12352 USD

Implementation period: December 2016 –November 2018

Beneficiaries: direct – 497 participants from both banks. Indirect beneficiaries – 500 persons.

Main activities:

During the implementation of the project were organized:

- An Essay Contest was organized In Stefan Voda and Dubasari districts on the topic: Water - the Spring of Life, with 150 participants/ 126 girls;
- An ecological summer school „Dumbrava” organized in Stefan-Voda for 117 pupils/73 girls;
- Social Theater for 117 pupils/73 girls;
- Monitoring of participants/trainers' work in Gymnasiums, high schools from Ștefan Vodă Dubasari – 497 pupils/256 girls. Only in 2 months participants trained as ecologists have organized and spent more than 30 educational hours for discussions and meetings with their colleagues in their study institutions. They disseminated the information obtained in the ecological camp.



An ecological summer school „Dumbrava” in Stefan-Voda rayon

Sustainability: the partnership and collaboration relations, especially those with the representatives of the opposite bank, established before and during the implementation of the project, were efficient and very productive, and this led to the continuation of the collation between both banks. In July-August 2 children from the left bank were included in the team that rested for three weeks in the Green CROSS camp in Switzerland where they presented the social theater developed at "Dumbrava" summer champ. The involvement of both banks of the Nistru continues further thanks to the sustainability of the project supported by Green Cross Switzerland.



Social theatre in Dumbrava summer camp

Sub-project 2.29: “Activate the young for the development of a volunteers’ movement in support of and for the solution of environmental and social problems”

Implemented by: NGO “Инновационного развития и поддержки интеллектуальных технологий социально-значимых направлений” (left bank) in partnership with Public Association “Hip Hop & Sports Club “Urban Spirit”

Budget: 19564 USD

Implementation period: December 2016 –October 2018

Beneficiaries: direct – 390 participants from both banks. Indirect beneficiaries – 3380 persons.

Main activities:

The main goal of this project is to create a joint youth volunteer movement. During the implementation of the project were organized:



- A joint seminar "Development of the youth socially-directed volunteer movement" in Molovata Noua with 48 participants/8 women. Invited experts acquainted local activists with projects for the development of street cultures in Ukraine and Europe. The purpose of the event: to unite activists of different street cultures with the idea of common development; show the seminar participants that in every street culture there is an element of the creative component that unites all street cultures.

- "Urban Generation" festival and Youth forum of street cultures were organized on May 19th in Chisinau Central Park with more than

120 participants/40 women from both banks and 2000 visitors. The festival was intended to gather representatives of different street cultures on the same platform: Street Dance; Parcour; Streetball; Graffiti; DJ's; MC's. At the same time at the festival there were 4 sites were presented different directions of street cultures. Invited experts / judges selected the winners. The festival was held in the

central park of Stefan Cel Mare, Chisinau, everyone could get acquainted with the street cultures presented at the festival.

- "Urban Generation" festival was organized in Tiraspol with more than 120 participants/18 women from both banks and 1600 visitors. Festivals was organized on the Central Square of Tiraspol (skate-park), everybody could be free to participate at the cultural events in the frame of festival.

Sustainability: Cooperation of young people from both banks will ensure a long-term plan for joint activities and common participation in a volunteer movement with common goals and objectives. Interaction in the framework of organized events brings a significant potential for confidence building between associations and youth from both banks of the Nistru River.

The volunteer training course helped to unite the youth of different street cultures with the idea of joint development, coordination, being socially active and socially useful, the workshop expert - Olga Cortac, a representative of the international Volunteer Association.

Sub-project 2.30: "Together Against Loneliness"

Implemented by: PA Centrul Evreiesc de Binefacere "Hasad Iaacov", Balti in partnership with "Хэсэд Рахель" Еврейский Благотворительный Центр, Ribnita" (left bank)

Budget: 18596,50 USD

Implementation period: December 2016 –November 2018

Beneficiaries: direct – 231 participants from both banks - representatives of various nationalities in a difficult social situation. Indirect beneficiaries – 15 persons.

Main activities:

- During the 10 months of the project were organized 37 excursions.
- 231 beneficiaries took part in excursions instead of 180 planned (96 from the right bank, including women - 76 and 135 from the left bank, including women – 107).
- The number of direct beneficiaries for each excursion is 20 people.
- Excursions were conducted in the historical and cultural places of the right and left banks of the Nistru. The geography of trips covered the following settlements: Ribnita, Dubassari, Kamenka, Raskov, Stroenti, Vihvatinti villages, Saharna rock monastery, Chisinau, Soroka, Old Orhei, Balti, Reutsel, Falesti, Kosauti, Soroca. Guides were invited by a partner organization from the bank where the excursion took place.
- The participants were representatives of various nationalities who found themselves in a difficult social situation: lonely, living alone and low-income pensioners, as well as mobile people with disabilities living in Balti and Rybnitsa, registered in social structures, World War II veteran clubs and various public organizations.



Excursion to Ribnita for project participants

Sustainability:

The beneficiaries of the project received a unique opportunity to overcome not only social exclusion, but also territorial restrictions, visits to interesting, in terms of tourism, places on both banks of the Nistru.

Excursions contributed to the prolongation of active longevity of beneficiaries, by filling the psychological emptiness of an elderly person, satisfying diverse cultural and educational needs, awakening new interests, increasing vitality, which improved their moral and physical condition, became a factor opposing the sedentary lifestyle, strengthened the communication of people from different regions, gave the opportunity to new acquaintances.

Annex 3: Communication and Visibility Report

As basic documents guiding all communication activities within the programme a **Communication and Visibility Strategy agreed with the development partner and yearly detailed Action Plans were developed**. Promotional and informational materials were designed as required in the SOP (Standard Operational Procedures) agreed by UNDP Moldova and EU Delegation in November 2016. While assuring visibility, taking into consideration the sensitivity of the Programme, Do no harm approach was vs projects implementation was applied.

Main objectives of the Communication and Visibility Strategy were:

- Enhanced confidence between people from both banks of the Nistru River;
- Increased public awareness of opportunities for cross-river cooperation;
- Increase public awareness about EU assistance for improvement of life wellbeing on both banks of the Nistru River.

Considering the core Programme's components: business development and empowered communities, target groups were established as following:

- Development partners: The European Union Delegation to the Republic of Moldova (donor), the board members: the Bureau of Reintegration, the Swiss Cooperation Office, the Embassy of Sweden, as well as the Embassy of United Kingdom, the Embassy of Poland, the Embassy of Germany, the Embassy of the United States of America, the United States Development Agency, the German International Development Agency, the World Bank and other important development partners.
- Local leaders: LPAs and civil society representatives
- Business community: implementing partners, beneficiaries, business associations, entrepreneurs
- Media: targeted on the right bank and the left bank of the Nistru River
- General public: targeted on the right bank and the left bank of the Nistru River

Key messages:

- Through cooperation, communities on both banks can solve their problems more quickly and efficiently.
- EU's support improves citizens' quality of life on both sides of the Nistru river.



Main visibility activities organized in the framework of the Programme: launching events, press tours, participation at TV and radio shows, conferences, Forums, round tables etc.

Informational materials developed: Programme final brochure, flyers, newsletters, press releases, success stories, TV and Radio spots etc.

The Programme's communication activities focused on human stories, on the tangible results of the Programme's activities and their impact for people's lives - not on administrative and procedural milestones.

Communication focused, on one side, on accomplishments – e.g. sharing information on projects launch, opening of facilities, press tours, official re-openings of renovated infrastructure objects; on the other side, on

accompanying the entire projects' lifecycle – e.g. announcing opportunities, promoting ongoing partnerships, and creating opportunities for public debates and participatory events on the Programme's topics.

Key events such as press conferences, press tours, round tables, and official openings were coordinated with EU Delegation to the Republic of Moldova. Representative of the EU Delegation were invited to speak about the EU support to the implemented projects in related events. In the absence of the EU Delegation representatives, information about EU's support were highlighted by the Programme's members, partners or beneficiaries. Media requests for interviews or participation at TV or radio shows were coordinated with the EU Delegation, as well as quotes from officials inserted in press releases and articles. To ensure high visibility of the Programme's activities in its core components: business development and empowered communities, each project

Main achievements

During the implementation period of the 4th phase of the SCBM Programme, over 2,600 materials were published in media from both banks of the Nistru River. All media items were neutral or positive. No negative news was published about SCBM Programme. The coverage of the EU support in these articles was about 96%.

A communication campaign on social media reached an impact of over 142,000 on OK.RU and over 52,000 on Facebook. Moldova 1, Pro TV, STS TV

Results of the communication campaign on Radio: Radio Moldova, Jurnal FM, Russkoe Radio, and TV: Prime, Moldova 1, TNT TV:

- 1,114,552 people have seen TV spot 1 or more time
- 496,826 people have seen TV spot 3 or more time

SCBM Programme's achievements were subjects for international media BBC, La Croix, Balkaninsights.

Evaluation and monitoring:

- **Weekly media reports for the EU Delegation to Moldova;**
- **Media monitoring reports for media;**
- **Questionnaires and survey for implementing partners;**
- **Impact reports and number of followers for Social media.**

Press-releases drafted and disseminated to media on both banks are the following:

- BUSINESS BRIDGES: 30 de tineri de pe ambele maluri ale Nistrului se lansează în afaceri cu ajutorul Uniunii Europene
- Granturi pentru intensificarea cooperării în domeniul afacerilor între malurile Nistrului
- Lideri locali de pe ambele maluri ale râului Nistru participă la instruirii comune de dezvoltare a localităților
- Pugiliști din Republica Moldova, România și Ucraina participă la Turneul Internațional de Box „Cupa Varnița 2016”
- Piața serviciilor de dezvoltare a afacerilor de pe ambele maluri ale râului Nistru are potențial care trebuie valorificat

- Восемь населенных пунктов в Приднестровье получают финансирование от ЕС на улучшение социальной инфраструктуры
- Finanțare europeană pentru modernizarea localităților de pe ambele maluri ale râului Nistru
- Peste 20 mii de locuitori ai orașului Dnestrovsk, stânga Nistrului, au acces la asistență medicală de calitate
- Suport european: Complex educațional-sportiv pentru tinerii din Varnița și Bender
- Agricultură ecologică va fi promovată în rândul fermierilor de pe ambele maluri ale râului Nistru
- Asociațiile de business de pe ambele maluri ale râului Nistru și-au prezentat planurile de dezvoltare strategică
- Oferta turistică în localitățile de pe ambele maluri ale râului Nistru se va diversifica
- Cu sprijinul UE, la Rezina a fost inaugurată cea mai modernă secție de tratare a bolilor contagioase
- Uniunea Europeană finanțează lucrările de renovare a trei școli din stânga Nistrului
- European standard creative centre for children from Dubasari, the left bank of Nistru
- Uniunea Europeană finanțează renovarea Casei de Cultură din satul Rașcov, stânga Nistrului
- Fermieri de pe ambele maluri ale râului Nistru participă la Expoziția Internațională „PRDOEXPO - 2016”
- Производители фруктов участвовали в Сорокском Фестивале Яблок

Success stories:

- Once divided by a river, communities in Moldova come together
- In Moldova, learning to fit in
- Поддержка от ЕС или как стать предпринимателем за шесть месяцев
- С помощью ЕС, молодая жительница Григориополя начала успешный бизнес в 21 год
- Жительница Тирасполя открыла ферму по выращиванию перепелов с помощью европейского гранта
- Turiștii vor avea posibilitatea să exploreze noi rute pe ambele maluri ale râului Nistru
- Европа протягивает руку помощи Приднестровью
- Cu ajutorul UE în doar jumătate de an a pus pe picioare o afacere profitabilă
- O tânără mămică din Tiraspol a creat o crescătorie de prepelițe cu ajutorul UE
- Au transformat vocația în afaceri

Relevant links:

International media

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<http://www.eurasia.undp.org/content/rbec/en/home/ourwork/democratic-governance-and-peacebuilding/successstories/once-divided-by-a-river--communities-in-moldova-come-together/>

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2015

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<http://ziarulnational.md/noi-proiecte-finantate-de-uniunea-europeana-dezvoltate-in-20-de-localitati/>
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Young entrepreneurs from both banks of the Nistru river met at a Business Forum in Chisinau

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60 children in Caragas, on the left bank of the Nistru, get access to pre-school education

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Business platforms

Ecological agriculture

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